

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday April 2 1986

D 8523 B

New frontiers in international banking, Page 18

London	367.70	Amsterdam	1,920.00	Paris	1,100.00	Frankfurt	1,100.00
Berlin	1,100.00	Madrid	1,100.00	Barcelona	1,100.00	Geneva	1,100.00
Zurich	1,100.00	Basel	1,100.00	Brussels	1,100.00	Stockholm	1,100.00
Copenhagen	1,100.00	Helsinki	1,100.00	Oslo	1,100.00	Norway	1,100.00
Stockholm	1,100.00	Norway	1,100.00	Oslo	1,100.00	Norway	1,100.00

No. 29,893 Jordan

## World news Business summary

### Moscow still keen on full summit

The Soviet Union made clear it was still interested in a full summit meeting with President Ronald Reagan in Washington later this year despite the past month of steadily deteriorating relationships between the two superpowers. Mr Mikhail Gorbachev's call for an early meeting with the US president in Europe to negotiate a nuclear test ban was seen by US officials as a possible ruse by the Soviet leader to avoid going to the US this year. Mr Georgy Kornienko, the First Deputy Soviet Foreign Minister, rejected this interpretation. "Mikhail Gorbachev did not mean that this meeting (on a nuclear test ban in Europe), if it took place, would supplant the summit meeting which had been agreed on in Geneva," he said.

### Punjab reshuffle

The governor of strife-torn Punjab has been replaced by Sidarth Shankar Ray, a veteran politician and trouble-shooter, as the Indian Government moved to restore calm to the northern state. Page 8

### Sudanese poll

Nearly 6m Sudanese have started voting in the first multi-party poll in 18 years to choose a new government to replace that of deposed President Jaafar Nimeiri.

### Rebel claims

Mozambican right-wing rebels said they had captured nine government positions in six provinces in the last two weeks, killing more than 1,250 soldiers and militiamen and more than 200 Zimbabwian troops.

### Sao Paulo snarl-up

A strike by 5,000 Metro workers paralysed Sao Paulo's underground and caused serious jams in the first week since the Brazilian Government launched a sweeping package of economic reforms a month ago.

### Antagon flies out

Bulgarian airline official Sergei Antonov, acquitted of plotting to kill the Pope, flew to Yugoslavia after a Rome court lifted a ban on him leaving Italy.

### Bombing claim

A little-known Arab group, the Pan-Arab Revolutionary Command, has claimed responsibility for a series of bombs, defused by police, aimed at British and American interests in Muslim-held West Beirut.

### Mirage delivery

The United Arab Emirates will receive in September the first of 36 Mirage 2000 fighters ordered from France, a month ahead of the previously announced delivery date.

### Cocaine haul

British and Australian customs officers say they have smashed a cocaine ring spanning three continents and based in Rio de Janeiro, Brazil.

### Sindona finding

Forensic scientists confirmed in Milan that the cyanide which killed Sicilian financier Michele Sindona was in a cup of breakfast coffee he drank in jail.

### US aid to Haiti

The US will send an extra \$10m in food aid to Haiti to meet the country's "extraordinary needs" until September.

### \$1m tax demand

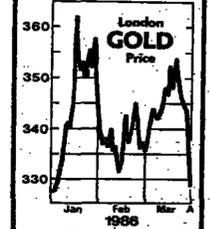
A tax panel has ordered imprisoned head of a drug ring Sylvester Murray to pay \$1m in Detroit city taxes on income generated from the sale of drugs.

### Spectator killed

A spectator watching Kenya's Safar motor rally was killed when a car driven by Sweden's Kenneth Eriksson went out of control on a bend near Kakamega.

### Nigeria to seek debt payments standstill

NIGERIA is expected to ask industrial government creditors for a moratorium on debt repayments similar to that agreed last week with commercial banks. Page 29  
WALL STREET: By 2pm the Dow Jones industrial average was down 24.55 at 1,794.06. Page 42  
TOKYO: Worries about overheating pushed prices lower. The Nikkei average lost 113.88 to 15,745.87. Page 42  
LONDON: brushed aside the lower oil price as stocks and gilts rose. The FT Ordinary share index added 12.2 to 1,402.2 while the FT-SE 100 gained 15.2 to 1,634.0. Page 42



GOLD fell \$15 an ounce on the London bullion market to \$328.75 and was \$10.75 lower in Zurich at \$331.75. Page 34

STERLING was weaker in London, losing 1.25 cents against the dollar to \$1.4715. It was also lower at DM 3.435 (DM 3.45), SF 2.885 (SF 2.89), FF 10.535 (FF 10.6175) and Y261.75 (Y268.25). The pound's exchange rate index fell to 75.8 from 76.3. Page 35

DOLLAR showed mixed changes in London, rising to DM 2.385 (DM 2.325) and FF 7.1605 (FF 7.155) but falling to SF 1.9475 (SF 1.948) and Y177.8 (Y179.45). On Bank of England figures, the dollar's exchange rate index fell to 118.9 from 119.3. Page 35

JONATHAN AGNEW, former managing director of New York investment bank Morgan Stanley, is to be chief executive of the International Securities Regulatory Organisation, the self-politicking body being set up by international securities houses in London. Page 26; Men and Matters, Page 18

MARCO'S stake in the Philippines' biggest food and beverage concern, San Miguel, was bought back by the parent group for 3.7bn pesos (\$166m). Page 23

UK SUGAR farmers have discussed with Tate & Lyle, the refiner, the possibility of mounting a consortium bid for British Sugar, the sugar beet subsidiary of the S&W Beristoff commodity trading group. Page 28

ASHLAND OIL, US refiner facing a hostile takeover bid from First City Financial, controlled by the Canadian Belzberg family, has agreed to buy back shares acquired by the Belzbergs at a premium. Page 21

MR SAUL STEINBERG, New York financier, has invested another \$88m in Frank B. Hall, the third largest US insurer broker, which lost \$180.5m in 1985 and has had its accounts qualified by auditors. Page 21

MOET-HENNESSY, France's leading champagne and cognac group, has acquired a 9.2 per cent interest in Compagnie Luxembourgeoise de Telediffusion broadcasting group from the French Hachette group for FF 230m (\$32m). Page 24

GRANADA, UK entertainment group, continued diversification with the £20m (\$30m) purchase of Computer Field Maintenance from STC, the troubled telecommunications and computer company. Page 8

We regret that the unit trust prices on Page 29 in Tuesday's edition were not correctly updated. London traded options do not appear in this edition because of technical difficulties.

## US warning over oil as spot prices drop below \$10

BY WILLIAM HALL IN NEW YORK, DOMINIC LAWSON AND MAX WILKINSON IN LONDON

SPOT OIL prices on both sides of the Atlantic fell below \$10 a barrel yesterday for the first time in 12 years, as Mr John Herrington, US Energy Secretary, issued a warning about the damaging effects on oil companies. Hitherto, the US Administration has carefully distanced itself from all those who have sought to prevent the fall in prices. But yesterday's comments were seen in the markets as perhaps indicating the first feelings of major unease in the Administration about the consequences of the oil price collapse. On the New York Mercantile Exchange, oil prices plunged to \$9.75 a barrel in one stage early yesterday but had recouped some of their losses by mid-day when the May crude oil contract was being quoted at \$10.14 a barrel, compared with a settlement price of \$10.42 a barrel on Monday. North Sea oil prices slipped below \$10 a barrel yesterday, the lowest level since trading in North Sea oil began nine years ago. Cargoes for delivery this month are available at \$9.90 a barrel, while a cargo of Brent for May delivery was bought by the oil trading arm of Goldman Sachs for \$9.50. The order was reached when Shell UK made a deal to buy a cargo for delivery in June at \$9.35 a barrel. The slide in oil prices helped to depress gold, silver and platinum prices in London and New York. Dealers said lower oil prices would help to depress inflation and to limit investment in precious metals from the Middle East. While much of the US's heavily depleted onshore fields in Oklahoma and Texas are uneconomic at prices below \$15 a barrel, the latest price collapse threatens the economics of the North Slope, where it costs about \$9 a barrel to produce 1.5m b/d, mostly from the giant Prudhoe Bay outfield. "The Saudis have a lot of friends in the world, and forcing prices down by excess production has ramifications among their allies. I am sure they are conscious of this," said Mr Herrington in an informal meeting with journalists on Monday. Mr Herrington said that Saudi Arabia was approaching the point of "diminishing returns" in its move to force oil prices lower and he warned that the kingdom's policy of increasing production had "political ramifications." According to a report in the Washington Post yesterday, Department of Energy officials said that Mr Herrington's remarks were "intended as a signal to the Saudis that the time has come to stabilise oil prices." Mr Herrington's reported remarks were the first hint that the US Administration was becoming concerned by the impact of the collapse of world oil prices on the US energy industry. Until now, the US Administration has adopted a "hands off policy" on oil prices and only last week Mr Herrington, testifying in front of

## EEC warns US against new trade restrictions

BY PAUL CHEESRIGHT IN BRUSSELS

THE EEC and the US were heading yesterday towards a further damaging round of trade restrictions and retaliation, this time over the effect of Community enlargement on American farm product exports. Responding to a Reagan Administration threat of quotas and higher tariffs on Community sales in the US, Mr Willy de Clercq, the European Commissioner for External Relations, said such measures would be unjustified and contrary to international trade rules. He warned: "The Community does not accept such a flagrant violation of its GATT (General Agreement on Tariffs and Trade) rights and would be obliged to take appropriate action to defend its interests." The dispute hinges on the way Spain and Portugal adapt to the Community's common customs tariff and the Common Agricultural Policy. The US has protested about three aspects of changes which started to come into effect on March 1. First, Spain is replacing its 20 per cent tariff on maize and sorghum imports with the Community's system of variable levies, which puts a duty on top of a tariff to bridge any gap between world and Community prices. With the levy at its current level, the US claims that this would more than double the cost of selling maize, the more important product, on the Spanish market. Second, 15 per cent of the Portuguese grain market of about 800,000 tonnes a year, and now dominated by the US, is being reserved for Community suppliers. That would cost American exporters \$89m a year. Third, Portugal is introducing temporary import controls for soya beans and that, the US thinks, will lose it 287,000 tonnes of trade worth \$59m. Faced with what it sees as a total trade loss of up to \$600m a year, the White House said at the weekend that it was ready to exact compensation by taking measures against the Community. These measures, on the Spanish question, would start on July 1 with the withdrawal of duties on certain but unspecified Community products which are fixed by GATT agreement. This would be followed by the setting of new duties. The restrictions on the Portuguese market would be met by quotas equivalent in value to the soybeans controls with higher tariffs to offset the loss of access to the grain market. But no timetable was set. All of this was classified by Mr de Clercq as "an unfriendly action, needlessly aggressive and difficult." Continued on Page 20 Editorial comment, Page 18

## Allied Lyons to buy Hiram Walker unit

BY CHARLES BATCHELOR IN LONDON AND BERNARD SIMON IN TORONTO

ALLIED-LYONS, the British food and drinks group, has agreed to pay \$2.6bn (US\$1.66bn) for the wines and spirits division of Hiram Walker Resources, the Canadian energy group, in a surprise move which could block hostile takeovers for both companies. The proposed purchase, which has been negotiated in the space of just 10 days, would be the largest acquisition to be carried out by a British industrial group of a North American company. It would propel the combined Hiram Walker/Allied company from fifth and sixth positions in the international wines and spirits league to second position behind Seagram of Canada. The deal would also make Allied a less vulnerable target for Elders DXL, the Australian brewing group which last October launched a \$1.8bn (\$2.84bn) takeover bid. The Elders' bid lapsed in December when it was referred to the UK Monopolies and Mergers Commission for an investigation of the financing being used. The sale by Hiram of a division contributing 42 per cent of its operating profit and 40 per cent of sales is expected to make the Canadian group less attractive to Gulf Canada, the natural resources company which is making a \$1.8bn bid for voting control. Gulf Canada is 80 per cent owned by Olympia & York, the property company. It will also allow Hiram to finance a friendly counterbid for its own shares - by a newly-created company controlled by Hiram, Allied and two private investors. Hiram Walker is best known for its Ballantine's and Canadian Club whiskies and for Courvoisier cognac. Hiram Walker Spirits made operating profits of \$292m on turnover of \$1.52bn in the year ended August 1985. It had net assets of \$1.13bn. Allied's best known drinks brands include Teacher's whisky, Harvey's sherrys and Lamb's Navy rum. Its wines, spirits and soft drinks division made a profit of \$88.4m on sales of \$1.04bn in the year ended March 1985. Sir Derrick Holden-Brown, Allied chairman, denied that the purchase was defensive, saying it was part of Allied's long-term corporate strategy to broaden its range of brands and improve access to the best distribution outlets. "We are extremely excited," Sir Derrick said. "This makes us bigger and perhaps more difficult for Elders to acquire. Even so our time and only defence will be our own performance." "When we heard Hiram had received an unacceptable bid, we immediately approached them to see if they wanted to sell their wines and spirits business. I personally rather doubt whether Elders will come back." Continued on Page 20 Lex, Page 29

## Bofors wins \$1.14bn Indian arms order

BY KEVIN DONE IN STOCKHOLM

BOFORs, the armaments subsidiary of Nobel Industries of Sweden, has won an \$1.14bn (\$1.14bn) arms order from India, one of the biggest export contracts ever won by a Swedish company. The order covers the supply of complete field artillery systems based on the Bofors FH7B howitzer, which has been developed jointly with the Swedish Army and is already in use in Sweden. The contract includes the supply of the howitzer guns, ammunition, fire control systems, towing vehicles and spare parts. Bofors will also be responsible for training Indian Army personnel in the use of the system and for the establishment of a service and maintenance organisation in India. Under the contract, Bofors has also given a licence to India for the subsequent local manufacture of the artillery system, which is expected to lead to further equipment deliveries beyond the initial \$1.14bn contract. About 12 per cent of the worth of the order will come from foreign subcontractors, including Marconi of the UK, which will supply the fire control system. Bofors first began discussions with the Indian authorities in 1978 and it has been awarded the final contract in the face of fierce competition chiefly from armaments manufacturers in France, the UK, West Germany and the Soviet Union. Continued on Page 20 Stockholm stock exchange, Page 42

## UK plans retirement equality

BY DAVID BRINDLE AND NICK BUNKER IN LONDON

THE British Government has published proposals which would make it unlawful for employers to require women employees to retire at an earlier age than their male colleagues. The proposals, put forward yesterday in a consultation document entitled Sex Discrimination and Retirement, represent a quick response to a ruling in February by the European Court of Justice in Luxembourg that differential retirement ages breach European Economic Community directives on sex equality. Employers' organisations in the UK gave a cautious welcome to the move. However, the Equal Opportunities Commission was critical of a failure to deal with inequalities of pension rights as well as retirement age. Leading actuaries said the Government's move would have little short-term impact on the occupational pensions industry but predicted a spur to the long-term trend towards greater flexibility on retirement age. The legislation envisaged by the Government would be in the form of amendments to the Sex Discrimination Bill, due to enter the House of Commons this summer. A commencement order would give effect to the measures within 12 months of the bill receiving Royal Assent. The principal measure would be an amendment to the Sex Discrimination Act 1975, making it generally unlawful for an employer to dismiss a woman on grounds of age when a man in comparable circumstances would not be dismissed. A second measure would amend the Employment Protection (Consolidation) Act 1978, extending the right to claim unfair dismissal to age 65 for men and women. At present this right is removed from women who have reached either the age of 60 or the normal retiring age for the job concerned. The Government said the change would require employers to alter policies under which women may be expected to retire at an earlier age than men but there would be no requirement to provide equal access to retirement benefits. Further, the Employment Department was anxious to stress yesterday, there would be no effect on women's existing options to retire earlier than men nor on differential state pension entitlement. European law permits the UK practice of payment of state pen-



## You'll go far with the right connections.

Swindon goes a long way to meeting big business's needs - by being a short way from everywhere that counts. London is 50 minutes by train, Heathrow an hour by road. The opening of the M25 has slashed journey times to Swindon. And the town's digital communication services make it one of the most advanced telecoms centres in the UK. Facilities here include X-stream and will soon be enhanced by System X. No wonder Swindon is connected with some of the biggest names in both national and international business - most recently, Honda and IBM-Rolm. Do you have the right connections? Get the Fact File.

**SWINDON ENTERPRISE**  
THE PROFIT BASE.

Contact Douglas Smith, Industrial Adviser, Civic Offices, Swindon, Wilt. Tel: (0733) 26161 or Telex: 444449.

Europe	2-3	Currencies	35	Italy: concern mounts over wine scandal	2	Editorial comment: EEC trade; UK privatisation	18
Companies	21-24	Editorial comment	35	Hong Kong: blast off for new stock exchange	3	Banking: stampede to become global players	18
America	4	Eurobonds	36	Argentina: new mood on Falklands anniversary	4	Sugar: shake-up in European industry	19
Companies	21-24	Euro-Options	36	Management: 'Just in time' manufacturing process	12	Lex: Allied Lyons; Discount houses; Slough Estates	20
Overseas	3-4	International Futures	36	Technology: radio that calls its own tune	12	South Africa Survey	Section III
Companies	23	Gold	36				
World Trade	7	Int'l Capital Markets	36				
Britain	8-10	Letters	39				
Companies	27-30	Lex	39				
Agriculture	34	Management	42				
Appointments	31	Market Monitor	42				
Arts - Reviews	34	Men and Matters	42				
World Guide	34	Money Markets	42				
Commercial Law	31	Raw materials	42				
Correspondents	34	Stock markets - Bourses	39, 42				
Crossword	31	- Wall Street	39-42				
		- London	39-42				
		Technology	31-33				
		Unit Trusts	31-33				
		Weather	30				

# EUROPEAN NEWS

## Concern mounts in Italy over wine-deaths scandal

BY JAMES BUXTON IN ROME

AS THE number of Italians who have died from drinking wine containing lethal quantities of methanol rose to 12 yesterday, the Italian authorities and the country's wine producers are becoming aware that they are facing a human and economic disaster.

Not only are people dying or becoming gravely ill, the scandal is ruining the reputation of medium and low quality wine among Italians and endangering the name of all Italian wine in export markets.

The scale of the disaster is far worse than that which hit the Austrian wine industry last year after it was discovered that some Austrian wine makers had been adding ethylene glycol to their wine. Not only has the methanol caused deaths, but the Italian wine industry is far bigger and more important to the Italian economy than that in Austria.

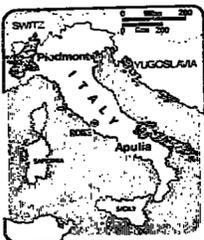
Italy's 460,000 commercial wine producers accounted for about 40 per cent of all wine made in the European Community before the accession of Spain and Portugal. Italy is the biggest exporter of wine in the world, selling abroad 18m hectolitres in 1984-85 for a value of L1,300bn (£550m).

For the past 30 years Italy has been fighting hard against traditional attitudes of some producers to raise the quality of its wines and improve their image abroad. One expert on Italian wines yesterday described what is happening as a "tragedy".

Exactly what is happening, why and its extent are questions which still lack clear answers. Magistrates are pursuing their investigation of the five men who have been arrested so far, and a desperately overstretched force of Carabinieri specialists is attempting to seize suspect wine in wineries and on the shelves of supermarkets.

The 12 people who have died so far, and the nearly 50 who are in hospital, are mostly middle-aged or elderly people in northern Italy who drank wine bought very cheaply in stores and supermarkets. Some of them are alcoholics.

Some of the wine which has caused the deaths was a brand of Barbera, a well-known type



of red wine which first originated in Piedmont, the region of north-west Italy, considered to be the most sophisticated in wine production. This particular Barbera was bottled and labelled by the Vincenzo Odore company from the village of Incisa Scappacino in Piedmont.

Both Vincenzo Odore and his son Carlo are in custody. They obtained the wine, they claim, from another family company, that of Giovanni Ciravegna and his son Daniele, who come from Narzole, also in Piedmont.

They claim however, to have obtained the wine from Antonio Fusco, from the town of Manduria in Apulia, down in the heel of the Italian peninsula. All five face charges of multiple murder and injury, as well as breaching the laws on the permitted methyl alcohol content of wine.

Apulia produces large amounts of low quality wine, often with a high alcohol content, because of the vast amount of sunshine it receives. This wine has traditionally been sent to northern Italy, as well as to France and elsewhere to strengthen wines made in less sunny climates.

In recent years, yields of grapes in Apulia have mounted sharply and the alcohol content of much Apulian wine has dropped—in some cases to around 7 or 8 per cent. To bring the alcohol content up to the normal level of 11 or 12 per

cent, some additive is necessary. Adding sugar to aid fermentation is a traditional way of boosting the alcohol content of wine. This is banned in Italy, though it is still occasionally used. It is legal elsewhere in the EEC. In this case, however, someone decided to add methanol, known to do-it-yourself enthusiasts as thinner, used in diluting paint. It has an immediate effect in raising the alcohol content, but can also cause death.

Methanol is the same as methyl alcohol, which is present in tiny quantities in all wines. The legal amount is 0.5 per cent in Italian red wine, but the wine bottled by the Odore family contained 5.7 per cent methyl alcohol.

But the Barbera sold by the Odore family and originally claimed to have been obtained from Ciravegna is not the only wine to have caused deaths. In Emilia Romagna also in the north, for example, wine has been found with an exceptionally high methyl alcohol content (up to 13 per cent) the origins of which have not yet been established.

The suspicion is growing that the practice of adding methanol to wine may be happening in other parts of the country. The question is being asked whether or not many more people may have died from drinking the lethal wine before the scare began, their deaths perhaps being attributed to other causes.

Forensic experts have confirmed that there was cyanide in the coffee drunk by Mr Michele Sindona, the convicted Italian banker, before he collapsed in his cell last month crying "they have poisoned me," writes James Buxton in Rome.

They also established that cyanide was found in his bloodstream following his death on March 20. The forensic experts have not established how the cyanide found its way into his coffee.

The question of whether Mr Sindona was murdered or committed suicide remains unanswered as no trace of the poison was found in the thermos in which the drink was brought to his cell.

This is far from conclusive, however, as the thermos was washed out after the coffee had been poured.

One effect has been to make Italians highly suspicious of anonymous-looking table wine available at cheap prices in litre bottles at supermarkets. Some are for the moment sticking to mineral water. Others are going to their local wine shop to buy upmarket wines.

The efforts of the government to warn Italians of the dangers are now coming into question.

The government has not put out official warnings and has handed over much responsibility to the regional authorities. Its main effort has been devoted to protecting the image of Italian wines in export markets. Mr Filippo Maria Pandolfi, the Minister of Agriculture, agreed with farmers' organisations on the form of a decree which took effect at the weekend.

It requires all wine which is exported to carry a certificate from a Government-approved laboratory guaranteeing the amount of methyl alcohol which it contains. This is in addition to the normal certificate of origin. How smoothly this measure works remains to be seen, especially as laboratories are few.

The action became essential after the West German Government warned people to be careful when buying wine from Piedmont and Apulia and ordered controls by customs on wines from these areas. The French authorities seized cargoes of bulk Apulian wine and discovered a high methyl alcohol content. Britain has advised people visiting Italy or bringing wine to Britain to steer clear of very cheap wine.

"The tragic thing is that 90 to 95 per cent of Italian wine makers are honest," says a specialist on the subject. "It's just this tiny minority doing a crazy thing that is threatening the whole industry."

Mr Balladur spoke in the ornate "grand" salon of the old Ministry of Finance build-

## French minister stands firm on economic policies

BY DAVID HOUSEGO IN PARIS

MR EDOUARD BALLADUR, the French Minister of the Economy, yesterday sought to lay low reports that the country's new right-wing Government was back-tracking on its economic programme.

At his first press conference since taking office ten days ago, Mr Balladur said that he found appropriate the descriptions of "reasonable", "moderate" and "responsible" that had been applied to him in recent days.

But he added that there should be no doubt that the Government was determined to implement the policies for which it was elected.

Mr Balladur's remarks were intended to counter the impression given by some press reports that the Government was putting caution before its election promises. In such measures as the lifting of price controls and privatisation.

The belief that the new administration would move less fast than it had originally intended was also reinforced by President Mitterrand's disclosure last week that he would not sign a decree accelerating legislation over easing redundancy procedures.

Mr Balladur spoke in the ornate "grand" salon of the old Ministry of Finance build-

ing in the Louvre where he is maintaining a foothold notwithstanding President Mitterrand's plans to hand it over to the museum.

Mr Balladur nonetheless lived up to his reputation for silence and discretion by declining to say more about the Government's economic policies. He confined the brief press conference attended by large numbers of journalists to explaining the organisation of his department. With four ministers under him responsible for the Budget, external trade, privatisation and small-scale industry, he has by far the largest administration in the Government with virtually the standing of a deputy prime minister.

Mr Balladur said that he had told the heads of nationalised banks who he saw on Friday the impression of being an "agitator" but really working "serenely" with them.

He said that he expected "efficient" and "dynamic" management from them. But—contrary to reports that the banks would be allowed to manage their own privatisation—the said that the responsibility of the Govern-

ment was to manage their own privatisation.

ment was to manage their own privatisation.

## Thomson plans to reduce workforce by up to 25%

BY PAUL BETTS IN PARIS

THOMSON, the nationalised French electronics group, plans to reduce by between 20 to 25 per cent the workforce of its European colour television set operations in a further rationalisation to make this sector competitive against Japanese and other European manufacturers.

The latest job cut proposals involve about 1,500 workers out of a total of 6,500 employed in Thomson's European colour television business. The largest number of cuts involve West Germany where about 1,000 jobs are expected to be reduced from a total of 5,300 people.

In France, Thomson is planning 550 cuts including 180 early retirements out of a total of 1,850 jobs while in Spain the French group expects to cut 200 out of a total of 900 jobs.

The rationalisation plan has already been put to union representatives from the three countries. Thomson outlined its

proposal at a joint meeting of worker representatives in the framework of the European-wide union consultation and information process the French company launched last autumn.

Thomson was the first European company last year to set up such a union consultation and information process. The French company made no secret that it established the system to help it in its efforts to rationalise production throughout its European consumer electronic plants.

Thomson is one of the largest manufacturers of colour television sets in Europe and this sector accounts for about half of Thomson's estimated annual consumer electronics turnover of FF 21.8bn (£2.1bn) this year. However, Thomson's consumer electronics business lost FF 30m last year with the losses coming mainly from high operations but also from colour television sets.

## Beirut force withdrawal

BY OUR PARIS CORRESPONDENT

FRANCE HAS decided to withdraw the small observer force it has maintained in Beirut to help police the ceasefire between the Christian and Moslem communities.

The decision marks the first foreign policy initiative of Mr Jacques Chirac's Government though a withdrawal has been under consideration for some time. Officials emphasised yesterday that the move had been agreed in consultation with President Mitterrand.

The immediate factor precipitating the decision was the killing of a seventh French soldier in the grounds of the former French residence in Beirut just before the elections. Some 45 French soldiers remain

in Beirut from the unit sent there in 1984 after the French—like the Americans, British and Italians before them—pulled out of the multinational force set up in the wake of the Israeli invasion.

Behind the move, however, lie the Government's fears of the vulnerability of the French community as a result of the seizure of the French hostages in Beirut and the failure of negotiations to secure their release. Mr Chirac has already advised French journalists to leave.

The withdrawal—to take place over the coming days—has been negotiated with the Shiite, Druze and Christian forces in Beirut to avoid any loss of life.

## Bulgarians 'forced to change names'

By David Buchan

NEARLY 1m Bulgarian citizens of Turkish origin have had their Turkish names officially changed, sometimes at gunpoint, in Bulgaria, according to a report published today by Amnesty International.

The London-based international human rights body claims to have reports of at least 100 people killed and the names of more than 250 people arrested and imprisoned during what Amnesty interprets as a Sofia Government drive to "Bulgarise" the population.

The Sofia Government, which according to today's report refused to allow Amnesty investigators in Bulgaria, has countered that the name-changing has been "spontaneous and completely voluntary".

It has stressed that the change of name carries no negative legal or religious consequences.

The Amnesty report's publication coincides with today's opening in Sofia of the five-yearly congress of the Bulgarian Communist Party.

## Finnish civil servants vote to strike today

By Olli Virtanen in Helsinki

A STRIKE by Finland's civil servants union that would stop most public transport in the Helsinki area, including foreign air travel, was scheduled to begin this morning.

This follows a close vote last night (54 against 50) by the union's council of representatives who turned down the mediator's request to postpone the strike.

Initially 15,000 workers are expected to stop work. The dispute concerns ways to fill the "age gap" in which the union's members have fallen. Its wage demand currently exceeds settlements reached between the central labour market organisations.

**FINANCIAL TIMES**  
Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Dumar, M.C. Gorman, D.P. Palmer, London.  
Printer: Drucker-GmbH, Frankfurt/Main.  
Responsible editor: C.E.P. Smith, Frankfurt/Main.  
Guldbroensvej 54, 8000 Frankfurt am Main 1, G. The Financial Times Ltd, 1986.  
FINANCIAL TIMES, DESPATCHES No. 190640, published daily except Sundays and holidays. U.S. subscription rates \$365.00 per annum. Second class postage paid at New York, N.Y. and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, 14 East 60th Street, New York, N.Y. 10022.

NZI Overseas Finance N.V.  
15% Guaranteed Bonds  
Due March 28, 1992

The N.Z.I. Finance N.V. range, as defined in the prospectus, is available to the Company due March 28, 1992, from the N.Z.I. Finance N.V. 15% Guaranteed Bonds in the amount of N.Z. \$100 million. The N.Z.I. Finance N.V. is a subsidiary of NONGAN GUARANTY TRUST COMPANY OF NEW ZEALAND, Principal Place, 100, D'Almeida Street, Auckland, New Zealand.

# Taylor Woodrow. We get airports off the ground.

Taylor Woodrow Construction Limited is proud to have been responsible for the construction of Terminal 4 at London Heathrow Airport, which was completed on time and within budget.

It was described as the largest single management contract underway in Europe at the time and follows the successful completion of many major projects undertaken during a continuous 35 year presence by Taylor Woodrow at London Airport.



**TAYLOR WOODROW**  
EXPERIENCE. EXPERTISE. TEAMWORK.

For further information please contact Ted Page, Taylor Woodrow Construction Limited, Taywood House, 345 Ruislip Road, Southall, Middlesex. UB1 2QX. Telephone: 01-575 4354.

Handwritten signature or scribble at the bottom left of the page.

# EUROPEAN NEWS

## Soviet Union acts to reform agriculture policy

BY OUR MOSCOW STAFF

THE SOVIET leadership has announced agricultural reforms that will introduce more flexible retail prices for many fresh foods, relate incentive bonuses more to past production than to unrealistic current output targets, and break down some of the marketing barriers between state and private produce.

The 7,000-word decree published over the weekend heralded the first concrete steps under Mr Mikhail Gorbachev to move toward the "radical reform" which he espoused in general terms at the recent Communist Party congress.

The measures, a few of which are to take effect this year but most next January, also reinforce the impression that Mr Gorbachev's trained agronomist in charge of agriculture from 1978 until he became leader last year, is reforming agriculture faster than industry.

At last month's party congress, he deliberately likened his agricultural reforms to the "food tax" system introduced by Lenin in 1921 to ward off famine with revived private food production.

But Mr Gorbachev's reforms are unlikely to have the dramatic effect that Lenin's policy did, now that production of all forms is so firmly in state hands.

The main new measures are: a 50 per cent price bonus on production of major commodities above the average 1981-1985 level, regardless of whether output actually reaches the new and higher 1986-90 official targets. This reward will apply to grain, meat, milk, cotton, soybeans, beet, tea, wool, and a few other crops.

The problem with the current incentive system is that bonuses have been tied to unrealistically high targets. For instance, grain targets have averaged 239m tonnes a year in 1981-85, but output only averaged 188m tonnes a year, according to estimates made by Western experts. Since 1980 the embarrassment of poor harvests has prevented the Soviet Union from publishing production figures.

Both state and collective farms will be able to sell 90 per cent of what fruit and vegetables they are supposed to produce under plan targets direct to local shops, restaurants or to markets in cities and towns. Collective farms have been able to dispose of extra produce as they liked only once they met 100 per cent of their



Mikhail Gorbachev putting agricultural expertise into practice

target obligations to the state.

State farms have not even had this flexibility, at present they have to sell all their produce, even if it is over the plan target, to the state, which pays sometimes two or three times less than buyers in the city markets.

Individual peasants will also be able to sell the cattle or poultry they raise on their household plots to local shops.

This new flexibility, they estimated, could put 20-25 per cent more fruit and vegetables on Soviet tables without one extra carrot or apple being grown.

Local authorities in charge of "oblasts" — districts about half the size of the average English county — will have the power to fix retail prices for fruit and vegetables in local state shops. Prices will vary more from region to region.

Mr Gorbachev's personal knowledge of the farm sector has probably made it easier to introduce change here than in other areas (the only ministries so far abolished in his sprint drive to trim the cumbersome bureaucracy have been agricultural bodies). Yet the decree bears many hallmarks of entrenched ways. Grain production, given incentive by increases in procurement prices, is still centrally planned. Complex instructions detail new bonuses designed to bring farmers average pay into line with average industrial earnings by 1990, and outline technical cooperation projects which may be decided without guidance from bureaucrats in Moscow.

## Lange seeks to improve relations with France

By David Houston in Paris

MR DAVID LANGE, the New Zealand Prime Minister, has renewed his offer to visit France in an effort to put relations on a better footing with Mr Jacques Chirac's new government.

But the offer, made in a newspaper interview, contains no sign of New Zealand's readiness to yield on the key point for the French—the release of the two foreign intelligence agents imprisoned in New Zealand for their part in the blowing up of the Greenpeace boat, the Rainbow Warrior.

The French Foreign Ministry said yesterday that the New Zealand proposal would be "studied carefully." It revealed that the new Foreign Minister, Mr Jean-Bernard Edouard had seen Mr John McArthur, the New Zealand ambassador, last Tuesday or four days after the Government took office.

In an interview with the daily Liberation, Mr Lange says that France's new right-wing Government is in no way to blame for the Rainbow Warrior affair. He thus thinks it should have "a more serene and objective view" of the incident which has strained ties between the two states.

Since early this year France has been retaliating against New Zealand by blocking the country's imports into France, including lamb, brains, wool, fruit, frozen fish and bulls' sperm.

Mr Lange said in the interview that France had also refused import licences for about 60 tonnes of New Zealand lamb and seedling potatoes into New Caledonia, France's South Pacific territory.

The import curbs, which New Zealand has complained about to the OECD and the General Agreement on Trade and Tariffs (Gatt), have never been officially acknowledged by the French.

Though the new Government has yet to announce its policy towards New Zealand and the release of the French agents, statements by right-wing politicians while in Opposition suggest that it could be tougher.

This was confirmed by the reminder given last week by Mr Francois Guillaume, the Minister of Agriculture, that New Zealand exports 800 tonnes of butter a year into the EEC.

New Zealand diplomats in Paris say that New Zealand still does not know who in the French administration gave the orders for the systematic curbing of New Zealand imports through the use of non-tariff barriers and health requirements.

A member of Mr Chirac's neo-Gaullist RPR party, Mr Paul Aussaive, visited New Zealand before the elections and saw the two French officers, Mr Alain Mafart and Mrs Dominique Prieur, in prison.

In the interview Mr Lange repeated that under New Zealand law, there could be no question of negotiations over prisoners who were gaoled by the courts.

He said that the 10 year sentence could however be reviewed after three years. Mr Lange will be visiting a number of European countries in May and June.

# OVERSEAS NEWS

## Changes in the financial markets are now having an effect in the Far East

### Blast-off for new HK stock exchange

BY DAVID DODWELL IN HONG KONG

AFTER a careful check of the Chinese Almanac the new unified Stock Exchange of Hong Kong opens today looking more like the Houston space control centre than a traditional trading floor. It is said to be the most sophisticated in the world. With the opening of the exchange the territory's four existing exchanges have started liquidation proceedings.

Mr Ronald Li, chairman of the new exchange, makes light of the transition. "Instead of going to a blackboard to make a trade, brokers will press buttons." The brokers who will occupy the 2,000 console stations in the vast exchange hall have nevertheless been in training for about six months.

The unified exchange, built at the foot of one of Hong Kong's most modern and glamorous waterfront office towers, Exchange Square, has had a bumpy nine-year gestation, and opened more than two years later than originally intended.

There have been rows over who should be allowed to be members, over the terms under which the old exchanges will be wound up, over the cost of membership, and over proposals for disclosure of trading details. All have contributed to delay.

Hong Kong has 955 listed stockbrokers. Just 500 of these are active in any serious sense, and only 300 are active on a daily basis. Many of the smaller, one-man brokerages have nevertheless seen unification as a threat from the broking giants in the territory.

Five UK-linked brokers handle most of the business on the exchange, and a total of 20 account for an average of 75 per cent of daily business. Rules allowing bank-related brokerages to win seats on the new exchange have aggravated fears from joining. So far, 700 members have been registered.

There has been opposition to rules introduced to encourage brokers to reduce their "off-market" trading. At present, the published averages of daily



Roger Taylor

WITH the new unified stock exchange (above) will come a new share index to provide a more sophisticated measure share price movements than is currently possible using the traditional Hang Seng Index, writes David Dodwell.

The new Hong Kong Index, will be made up of 45 stocks, covering six sectors—finance, utilities, property, consolidated enterprises, industries, and hotels. It will be launched today from a base of 1,000, and will be updated every 15 minutes throughout every trading day.

By contrast, the Hang Seng index has just 33 component stocks, is broken into four subsectors, and is calculated twice a day. It will not be abolished following the appearance of the new index, but will be published in tandem with it.

Among the components of the new index, shares of the Hongkong and Shanghai Banking Corporation are to be given the heaviest weighting, accounting for 12.06 per cent of the index's total market capitalisation. Among other heavily weighted stocks are the Hang Seng Bank (7.11 per cent), China Light and Power (7.12 per cent),

Hongkong Telephone (7.69 per cent) and Hongkong Land (7.0 per cent).

Shares grouped in the finance sector account for a 21 per cent weighting in the index, while utilities account for 23 per cent, properties 26 per cent, conglomerates 23.6 per cent, industrials 2.7 per cent, and hotels 3.5 per cent.

According to Mr Jeffrey Sun, chief executive of the unified exchange, the 45 stocks in the new index represent just over 85 per cent of the stock market's capitalisation, and account for about 87 per cent of turnover.

turnover of about HK\$200m to HK\$300m are understood significantly to understate the true volume of business done. This can be calculated only by breaking down the stamp duty paid to Hong Kong's tax authorities on all share transactions.

Hong Kong boasts about 250 listed companies, with a market capitalisation of about HK\$260bn, accounting for about 1 per cent of corporate capitalisation on stock exchanges worldwide. Yet there is at present no central clearing system, and no central depository system—both of which shares have to be delivered physically on completion of a transaction.

The inauguration of a com-

puterised and unified exchange is seen as the first step to introducing such changes. Central clearing is promised for 1987, with a central depository system soon after that. The exchange's computer system, designed and installed at a cost of \$5m by Logica of the UK working in a joint venture with Jardine Matheson, offers 400 pages of teletext as well as the capability of trading shares with the use of just the computer console and a telephone.

In a simulated trading session in March, the computer handled 23,000 transactions. Mr Li said last week: "If we reached 20,000 deals in one session, it would be a very good day." The daily

average at present is about 8,000. No matter what the technical virtuosity of the new exchange, however, no traditional Chinese broker would comfortably set up shop without a careful word with the soothsayer about the important matter of "feng shui"—the balanced alignment of natural forces.

Mr Li is no exception, and it is no accident that the Chinese almanac pinpoints April 2 as an excellent day for trading and fishing. No doubt the exchange's newly-installed brokers will be too busy learning the art of computerised trading to think seriously about the day's other auspicious activity.



Members of the Irish College, Dublin, learn production and 1,000 production annually.

### THE IRISH: HIRE THEM BEFORE THEY HIRE YOU.

## Turkey's trade balance improves further in 1985

BY DAVID BARCHARD IN ANKARA

TURKEY'S foreign trade balance continued to improve in 1985 with exports growing more than twice as fast as imports, according to year-end figures released in Ankara.

Exports grew by 11.5 per cent to \$7,958m, while imports rose by 5.4 per cent to \$11,343m.

Turkey thus had a deficit of \$3.3bn when freight charges are included, 6.6 per cent below the 1984 level. Final trade figures, adjusted to an even basis for imports, are expected to be around \$2.5bn.

Imports of consumer goods

rose sharply as a result of Prime Minister Mr Ozal's policy of cautious trade liberalisation, growing by 37 per cent to \$804m.

Exports of agricultural products fell by 1.7 per cent on 1984 levels but industrial exports rose by 16.5 per cent and are now \$5.9bn or exactly three quarters of Turkey's total exports.

Exports to the OECD were up by 9.8 per cent and trade with the European Community grew by 14.7 per cent for exports and 19.2 per cent for imports.

## Swiss secrecy tradition defended

SWISS bankers feel their Government dealt them a low blow last week, when it ordered them to freeze assets belonging to Mr Ferdinand Marcos, the deposed Philippines president, and his family.

They do not impugn the morality of the Government's action but, they complain, its interference was not called for since Mr Marcos has introduced an unprecedented and disturbing political element into the normal legal framework of Switzerland's famed banking secrecy.

At the same time the bankers are at pains to emphasise that the row over the Marcos case, because of its exceptional political nature, does not imply any change in their regular relations with foreign clients.

Mr Achille Casanova, spokesman for the seven-member Federal Council, openly acknowledged the political motive behind its original order to six banks to freeze the Marcos assets.

It was designed to give Mrs Cory Aquino's administration in Manila time to set in motion the complicated legal procedure required by Swiss law to enable the banks' legally imposed responsibility for guarding their clients' secrets to be lifted.

The Government claimed there had been reports that an attempt would be made to shift the assets. The inexperienced Aquino Government was understandably slow in submitting the appropriate request for legal assistance. This has to be preceded by laying charges against Mr Marcos in the Philippines that would also be valid under the Swiss criminal code.

Other influences were undoubtedly at work within the Government. Its proposal that Switzerland join the UN had

William Dullforce explains why Swiss bankers were angered by Government instructions to freeze Marcos assets

just been sweepingly rejected by voters in a national referendum, provoking puzzled sometimes critical comments from other capitals.

Any obstruction to legitimate claims from Manila for the recovery of pilfered funds would only revive charges that Swiss banks are a haven for criminally acquired, Mafia-type money and further tarnish Switzerland's international image.

Moreover, the US whose tax authorities and stock exchange regulators have most persistently battered at the ramparts of Swiss banking secrecy, was keen to help the new regime in Manila.

Domestic political motives may also have been present. Mr Otto Suchs, the Finance Minister, has had a score to settle with the banks since his proposed amendments to the Banking Act, which would have curbed banking secrecy, were turned down by the electorate.

Certainly the Government put the banks on the defensive. It won considerable public support even in the less conservative Swiss newspapers normally antipathetic to authoritative action from the Confederal capital.

Bankers underline the essentially political, some say opportunistic, nature of the Government's move. It is, for instance, inconsistent with its previous

refusal to block at the request of the Iranian regime funds deposited in Swiss banks by the former Shah.

It is wrong, bankers suggest, to bypass arbitrarily for purely political reasons the current legal foundation for Swiss banking secrecy, which is delicately balanced on international agreements covering legal assistance in prescribed circumstances and on a convention agreed by the banks to monitor the origin of monies placed with them.

Moreover, they argue, the Philippines Government had an alternative course available: it could have commissioned a Swiss lawyer to seek a sequestration order against any Marcos assets.

The bankers were not really appalled when the government shifted responsibility to the Banking Commission, the controlling authority, which then extended the freeze from the original six to all Swiss banks.

The banks now have until April 9 to report to the commission any assets belonging to Mr Marcos, his family or companies associated with him. They have until April 15 to confirm formally to the commission that they will not allow these assets to be disposed of without the commission's approval.

So far the only putative evidence of the existence of Marcos funds in Swiss banks is in a document published in Washington, which lists five accounts totalling \$38.7m.

The Swiss Government has achieved its aim in allowing the Aquino Government a breathing space in which to start its action for the recovery of funds. No time limit has been put on the freeze, although bankers argue that it cannot last indefinitely.

It's a fact that Ireland produces more computer science graduates per capita than the US; spends more (as a percentage of GDP) on education than Britain or Japan.

So it's no surprise to find Irish managers among senior executives in top international companies.

However, the best way to get your share of Irish talent is to locate in Ireland. You'll be in good company. Over 800 International manufacturing and service industry companies have already done so.

Ireland. Home of the Irish. The young Europeans.

### IDA Ireland

INDUSTRIAL DEVELOPMENT AUTHORITY  
Ireland House, 150, New Bond Street, London W1Y 0HD.  
Telephone: (01) 629 5941. David O'Donovan, Director.

## REPUBLIC OF IRELAND



### "WE'RE THE YOUNG EUROPEANS."

AMERICAN NEWS

Administration starts to draft reforms for product liability

BY TERRY DODSWORTH IN NEW YORK

LEGISLATIVE proposals for Federal reforms in the US system of product-liability insurance are expected shortly after a White House decision to act on a recent report from an Administration task force.

Union Carbide fined \$1.3m

FEDERAL regulators yesterday levied record fines totalling \$1.3m (€880,000) against Union Carbide, alleging the company violated safety rules in the US at least 221 times in the last six months.

UN adjourns Libyan debate without action

THE UN Security Council adjourned debate on Monday night on the military clash between Libya and the US without a resolution, Reuter reports from the UN.

The council agreed that its President for April, Mr Claude de Kemourian of France, would consult members further. But no request was made for a draft proposal circulated by the Soviet Union and Bulgaria.

Mr Peter Maxey, Britain's ambassador, said after the session that he was 90 per cent certain that this was the end of the affair for the council.

The Soviet-Bulgarian resolution called for firm condemnation of "the act of armed aggression" against Libya and a demand for an immediate halt to any hostile actions against its territorial integrity, sovereignty and political independence.

It also called for "appropriate compensation for the loss of lives and damage to property resulting from this act of aggression."

US airline merger meets opposition

THE US Justice Department has opposed the planned merger of Northwest Airlines and Republic Airlines on anti-trust grounds, charging that a merger of the two Minneapolis/St Paul-based air carriers would stifle competition.

The Justice Department's strongly worded objections to the \$584m (€369m) deal, contained in a 29-page memorandum to the US Transportation Department which has final authority for approving all airline mergers, could hamper the wave of mergers which are resulting in a sweeping restructuring of the fiercely competitive deregulated US airline industry.

In its memorandum, the Justice Department says the elimination of competition between Northwest and Republic "creates a significant probability that the merger will have anticompetitive effects in up to 86 markets, unless other factors, in particular ease of entry, indicate otherwise."

Last year the Justice Department initially opposed United Airlines's \$750m purchase of Pan Am's Pacific division, but offered proposals which it said would remedy the problems. After meeting the Department's objection, the United deal was completed two months ago.

IMF boosts projection of world growth

THE International Monetary Fund (IMF) has notified its members that it revised upward its growth projections for the world economy due to lower oil prices, a further fall of the dollar and interest rate declines, AP-DJ.

US response to incursion offends Honduran dignity

BY PETER FORD IN TEGUCIGALPA

NICARAGUA'S recent incursion into Honduras and the dramatic response of the US have left Hondurans feeling bitter and affronted.

"No one respects our national sovereignty," Mr Efraim Diaz, opposition Christian Democratic Party leader, complained. "Not the Sandinistas, not the Contras, not the Americans. Honduras is an internally unknown local lawyer, Mr Raul Alfonsin, won the presidency on a bold platform of military reform and human rights, opening up a transition to democracy throughout Latin America."

Publicly, Argentines today boast that the end of the military regime was assured by the courageous offensive of the people. Privately, the more honest among them admit that they owe the early demise of Gen Galtieri to Mrs Margaret Thatcher, the British Prime Minister. In such a paradox lay the trauma — a defeated nation that somewhere lost control of even its own destiny.

Today, the fourth anniversary of the "recovery of the islands" will be marked by demonstrations and wreath-layings. The conscripts will commemorate their dead heroes, and the nationalists will reiterate their continuing struggle against "imperialism."

Jimmy Burns explains Argentina's changing attitude towards the disputed island Falklands anniversary signals new mood

"EVERY DAY is the second of April." The slogan posted up around Buenos Aires over the last week by a group of Falklands war veterans may have an element of wishful thinking, but in one sense it does hit a national nerve.

Although Argentines may have more burning matters on their minds, four years after Argentine troops invaded the Falkland Islands the issue continues to slip into conversation here far more often than in Britain.

A recent British book on the war dismissed it as a "freak of history," but this is not how the Argentines see it. "La guerra de las Malvinas" had a profound effect on the country's collective psyche, far surpassing the actual battles and subsequent surrender.

Death at the hands of a foreign enemy and former ally was experienced for the first time in the country's modern history. The defeat of the country's most powerful and historically-uncontested institution meant that it was humiliated and utterly discredited overnight.

The same crowds that had enthusiastically roared their support for General Leopoldo Galtieri were demanding little less than his head. Returning conscripts booed and insulted their officers in public. Later, an internally unknown local lawyer, Mr Raul Alfonsin, won the presidency on a bold platform of military reform and human rights, opening up a transition to democracy throughout Latin America."

Publicly, Argentines today boast that the end of the military regime was assured by the courageous offensive of the people. Privately, the more honest among them admit that they owe the early demise of Gen Galtieri to Mrs Margaret Thatcher, the British Prime Minister. In such a paradox lay the trauma — a defeated nation that somewhere lost control of even its own destiny.

US factory orders fall 1.4% in February

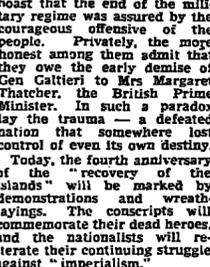
US FACTORY orders fell \$2.8bn (£1,890m), or 1.4 per cent, in February to a seasonally adjusted \$198.6bn according to the Commerce Department, Reuter reports.

The decline, the largest for 18 months, followed a revised gain of 0.1 per cent, or \$186m, in January.

New orders for durable goods decreased 1.2 per cent, while orders for nondurable goods fell 2.5 per cent. This was down from the 0.5 per cent decline the Department reported two weeks ago.

The February decline was the first since October and the largest since September 1984, when factory orders fell 1.6 per cent.

The decline was the result of a drop in defence capital goods orders and decrease in orders for petroleum and food



Argentine soldiers during the Falklands war... four years later, still a talking point

surrender Britain's claim to the islands overnight or do anything that would prejudice the islanders' future.

They have, however, accepted that sovereignty can form part of an open agenda, as it did during the 20-year period of diplomatic talks between Britain and Argentina over the Falklands prior to the invasion.

This willingness to discuss sovereignty without formally recognising the Argentine claim from the outset is a formula similar to the 1980 agreement between Britain and Spain, which led to the present Anglo-Spanish dialogue over Gibraltar.

Mr Alfonsin believes that it provides an honourable way out for both sides and has pledged "full guarantees" for the islanders, even though Argentines still find it difficult to

gauge the trauma the invasion represented for them.

Mrs Thatcher's insistence that sovereignty cannot be discussed is one block in the way of a breakthrough over the Falklands. The other is Argentina's unwillingness for years in the past to accept olive branches held out by the British Government, such as an open-door policy on visas to Argentines wishing to visit Britain and the unilateral lifting of the British trade embargo last July.

Now, for the first time since the end of the war, the Argentine Government is making a gesture of goodwill towards Mrs Thatcher on her own terms, by relaxing arrangements over trade and visas.

In Buenos Aires the official strategy is that the current relaxation should be done discreetly, without any formal announcement, so as not to run the risk of a domestic public outcry. But it is hoped that the measures will be tested by London and judged a significant concession.

Until now, the Foreign Office has insisted that confidence-building measures on both sides are needed in order to create the climate necessary for the resumption of talks abruptly broken off in Berne in July 1984.

Thus, the ball seems to be once again in Britain's court over whether or not to respond on the outstanding issue of talks. Argentina official put it: "We do not want the islands back today or tomorrow. We can wait 20 years or more. But sovereignty cannot be excluded from discussion."

On Sunday night the Front interrupted a government television broadcast, transmitting anti-government slogans and urging Chileans to take part in Monday's protests.

Opposition groups remain divided over street demonstrations. Leftist organisations, ranging from the moderate wing of the Socialist Party to the rightist National Party, drew up a cross-party proposal for a transition to democracy in Chile.

The proposal, called the National Accord, calls for direct presidential elections and an end to restrictions on civil liberties. The accord's more conservative backers, however, oppose franchises for productive and playing into the hands of the regime

Chile police arrest 100 in anti-government protests

BY MARY HELEN SPOONER IN SANTIAGO

OVER 100 people were arrested and 20 injured on Monday during street demonstrations against General Augusto Pinochet's regime. The protests were called by left-wing opposition groups to mark the first anniversary of the kidnapping and murder of three Chilean Communists.

A special prosecutor implicated 14 policemen in the killings, but an appeals court later overturned the indictment.

There were more than 20 bomb explosions in the capital and bombs fell from high tension towers, temporarily cutting off electricity along a 1,500 km stretch of Chilean territory.

The bombings are thought to be the work of the Manuel Rodriguez Patriotic Front, a leftist guerrilla group operating in Chile for the past

US response to incursion offends Honduran dignity

BY PETER FORD IN TEGUCIGALPA

NICARAGUA'S recent incursion into Honduras and the dramatic response of the US have left Hondurans feeling bitter and affronted.

"No one respects our national sovereignty," Mr Efraim Diaz, opposition Christian Democratic Party leader, complained. "Not the Sandinistas, not the Contras, not the Americans. Honduras is an internally unknown local lawyer, Mr Raul Alfonsin, won the presidency on a bold platform of military reform and human rights, opening up a transition to democracy throughout Latin America."

Publicly, Argentines today boast that the end of the military regime was assured by the courageous offensive of the people. Privately, the more honest among them admit that they owe the early demise of Gen Galtieri to Mrs Margaret Thatcher, the British Prime Minister. In such a paradox lay the trauma — a defeated nation that somewhere lost control of even its own destiny.

Today, the fourth anniversary of the "recovery of the islands" will be marked by demonstrations and wreath-layings. The conscripts will commemorate their dead heroes, and the nationalists will reiterate their continuing struggle against "imperialism."

OVERSEAS NEWS

BA halts weekly flights to Peking

BY DAVID DODWELL IN HONG KONG AND MICHAEL DONNE IN LONDON

BRITISH AIRWAYS' weekly flight between Hong Kong and Peking will terminate in two weeks, the airline said in Hong Kong yesterday.

The announcement coincides with the inauguration of twice-weekly flights from the territory to Peking by Cathay Pacific, Hong Kong's de facto flag carrier.

Lord King, chairman of British Airways, left London for Hong Kong last night, and it is understood that during a brief stay in the territory he will be discussing the question of the airline's flights to Peking with the Hong Kong Government.

The loss of the Peking operation is a commercial blow to British Airways, which has set great store on its ability to offer passengers from Britain through-flights to Peking via Hong Kong. British travellers will still be able to reach Peking via Cathay Pacific Airways although the number of flights available has always been regarded by Cathay as inadequate.

The issue of air traffic rights between Hong Kong and cities in mainland China has become more than usually controversial since

John Elliott visits a strategically important but primeval area with an unusual history and a doubtful future Developers eye remote Indian tribal islands

JUST OVER 44 years ago, in March 1942, Japanese armed forces invaded the remote and strategically important Andaman Ocean islands in Andaman and Nicobar and within a couple of hours seized them from British control.

Today the future of these distant outposts is under debate in India. The question is whether or not to transform their character and tottering economy with an invasion of foreign-based industrial and commercial investment, while at the same time strengthening defences against another armed takeover.

Expatriate Indian businessmen from Dubai and Hong Kong and the Association of Indian Engineering Industries want to turn the 500-mile-long line of primeval forested islands, which accommodate some of the world's most hostile ocean tribes into a free port and international trade zone as well as a major tourist centre.

The plans, which some islanders suspect would create a smuggling haven for black money, face practical problems and could endanger the islands' unique ecological heritage and hasten the threatened extinction of some of the tribes.

Economists say that for the same estimated cost of between \$2bn and \$5bn you could build a more profitable project on the Indian mainland, because a complete infrastructure would

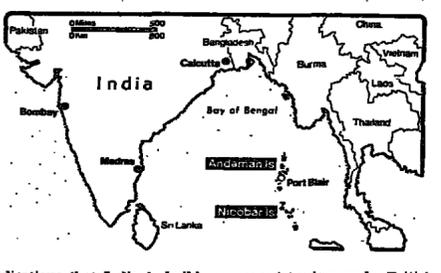
have to be created here," says Captain Vijay Prasad, a former naval officer who runs a tour of the islands for tourists. He is a leading member of the "Save the Andamans campaign."

Lt Gen T. S. Oberoi, the lieutenant governor who rules the area for the Indian Government, stresses that the string of 370 islands and their tribes are a "sacred trust" which must be protected. He puts strategic defence as the first of the priorities for the islands, followed by protecting the tribes and the environment, and only then by economic development.

Once part of a mountain range stretching from Burma to Indonesia, the islands rightly extend India's territorial rights and provide it with a base in the Indian Ocean which it is determined to protect, fearing otherwise a parallel establishment to the US base in Diego Garcia to the south west.

India regards the ocean as its richly preserve and wants it designated a zone of peace. It is carrying out extensive oceanographic research, primarily to explore for deep sea mineral deposits. The research also provides the Indian Navy with important sea bed information for submarine operations.

There is a major Indian base in the southern most island of great Nicobar and there are



indications that India is building up its armed force on this and other islands. Of the 370 islands, 35 are inhabited by a total of about 225,000 people, including descendants of settlers from various parts of the Indian subcontinent and 23,000 tribal people.

There are five primitive tribes. One has been reduced in numbers from approaching 5,000 in 1901 to 27 now and, according to experts, faces the risk of extinction within 50 years because its birth rate is lower than its death rate.

Called the Great Andamans, these pigmy negroid tribes are being exterminated partly from opium addiction and venereal disease contracted when the island's capital of Port Blair was used

as a convict prison under British rule from 1789 to 1945. Many were killed in armed clashes with the British who also used Port Blair's jail for political prisoners during India's independence struggle.

The legacy today is a more concentrated criticism of British rule than is apparent in most other parts of India. Lt Gen Oberoi says the prison, now a national memorial, is "a mute witness to atrocities perpetrated on freedom fighters."

The most hostile tribe is the Jarawas, who kill about ten people a year because, it is assumed, the victims have strayed into the tribal lands.

Meanwhile the economy, centred on the island of South Andaman which includes Port Blair, is not strong. It depends

almost entirely on subsidies, supplies and development aid from the mainland which are budgeted to cost Rs. 2,500m (£170m) between 1986 and 1990. The main industries are timber, tourism and fishing but each faces problems.

Protection of the forests that cover 60 per cent of the islands is a major priority, and felling of more trees than can be replaced is banned. This has severely cut supplies to wood-based industries. Fishing is carried out mainly in traditional local boats with only 6,000 or 7,000 tonnes being caught a year.

Tourism is limited, with only about 1,500 to 2,000 foreign visitors a year. Half of this total come from the Soviet Union in groups organised to help balance India's rupee trade with the Soviet bloc. Western groups visit the islands as part of longer Indian tours for activities such as scuba diving, underwater photography and trekking.

Access to beaches is difficult and considerable investment and opening up of tourist spots is needed. At present many tourists leave the islands criticising the facilities.

Developing these three areas alone would avoid most of the massive upheaval a free port and trade zone would entail. Such upheaval would eat into the forests and disturb beaches which are so unspoilt that they

are covered with live shellfish and bordered with coral.

The idea is being promoted by three separate groups: Durbal, a group of Indian Engineers in London, looking for places for investment; Hong Kong Indians looking for alternative business locations when China takes over the colony to 1997; and the Association of Indian Engineering Industries, a major trade association.

"This is a good way to promote exports, especially light electronic industries and services which would not do damage to the environment," says Mr Tarun Das, director general of AIEI. It envisages the infrastructure being funded entirely by private sector companies which would be given 25 to 30-year franchises for operating services such as telecommunications and port facilities.

"This is a good way to promote exports, especially light electronic industries and services which would not do damage to the environment," says Mr Tarun Das, director general of AIEI. It envisages the infrastructure being funded entirely by private sector companies which would be given 25 to 30-year franchises for operating services such as telecommunications and port facilities.

Mr Rajiv Gandhi, the Indian Prime Minister, has spoken in favour of the idea of creating a new Hong Kong or Singapore. But locals have their doubts. "This will become a smoggy den because everything will be available cheap here," says a retired Government official.

Pakistan to request \$2.6bn from World Bank

BY MOHAMMED AFTAB IN ISLAMABAD

PAKISTAN will request the World Bank's aid consortium for pledges totalling \$2.6bn (£1.76bn) for the new fiscal year 1986-87 which starts on July 1.

The consortium is scheduled to meet in Paris on April 11. It will be attended by all the members, as well as international financing institutions such as the World Bank and Asian Development Bank.

The donors pledged \$2.1bn for the fiscal year 1985-86, but a \$400m sector loan did not succeed because of the condi-

tions attached. The actual disbursements during 1985-86 are estimated at \$800m.

Pakistan has increased the aid request to \$2.6bn for 1986-87 in the hope that it will lead to actual disbursements of \$1.7bn. The donors' reaction is not yet known, and there are no indications what amount they will be ready to commit.

Pakistan wants the larger aid flow to pursue a bigger development programme and finance the import of more commodities and raw materials from Western sources.

Advertisement for Berlitz language school. Text: "I studied French for years but I still can't speak it." For those who really want to speak a language. Special TOTAL IMMERSION and private crash courses. Private part-time tuition to suit your schedule. Semi-private courses for 3-4 people. Evening group courses—maximum 8 people. Coaching in French and German for "O" and "A" level students. English a speciality. Phone today for more information. BERLITZ. FRENCH, GERMAN, SPANISH, ITALIAN OR ENGLISH. LONDON 01-580 6482. BIRMINGHAM 021-643 4334. MANCHESTER 061-228 3607. LEEDS 0532-435336. EDINBURGH 031-228 7198.

Advertisement for Northwest Orient flight. Text: People who know America. Any flight in USA only £22! With Northwest Orient, you fly to the USA any time before April 30, a 4-flight USA Pass booked in Europe will cost only £28—and any additional flights also cost only £22! For full details see your travel agent or contact 49 Abchurch Lane, London W1X 3FE. (01) 629 5353 Manchester (061) 469 2471

Advertisement for Pakistan's aid request. Text: Pakistan to request \$2.6bn from World Bank. BY MOHAMMED AFTAB IN ISLAMABAD. PAKISTAN will request the World Bank's aid consortium for pledges totalling \$2.6bn (£1.76bn) for the new fiscal year 1986-87 which starts on July 1. The consortium is scheduled to meet in Paris on April 11. It will be attended by all the members, as well as international financing institutions such as the World Bank and Asian Development Bank. The donors pledged \$2.1bn for the fiscal year 1985-86, but a \$400m sector loan did not succeed because of the conditions attached. The actual disbursements during 1985-86 are estimated at \$800m. Pakistan has increased the aid request to \$2.6bn for 1986-87 in the hope that it will lead to actual disbursements of \$1.7bn. The donors' reaction is not yet known, and there are no indications what amount they will be ready to commit. Pakistan wants the larger aid flow to pursue a bigger development programme and finance the import of more commodities and raw materials from Western sources.

INTRODUCING THE CONTENDERS FOR YOUR £12,000.

Most Spacious Saloon.

This category provided a real turn-up for the books. The Audi 100, famous for its roominess, came in with a highly respectable EPA figure of 115.4.

Amazingly it was edged out by the shortest car in the class - the Saab 9000i with a cavernous interior measured at 126.

(For the technically minded, the EPA figure is a measurement by laser of the total area within a car, developed in the States.)



Most Comfortable Saloon.

This was an extremely close run affair. MOTOR summed it up thus:

Ride comfort... The 9000's superb suspension control is every bit as good as that of the Mercedes, the standard setter in this class.\* A highly honourable draw!

However, take into account Saab's legendary skill at designing seats, and the 9000i is almost unbeatable at carrying up to 5 people in comfort.

Most Fuel Efficient Saloon.

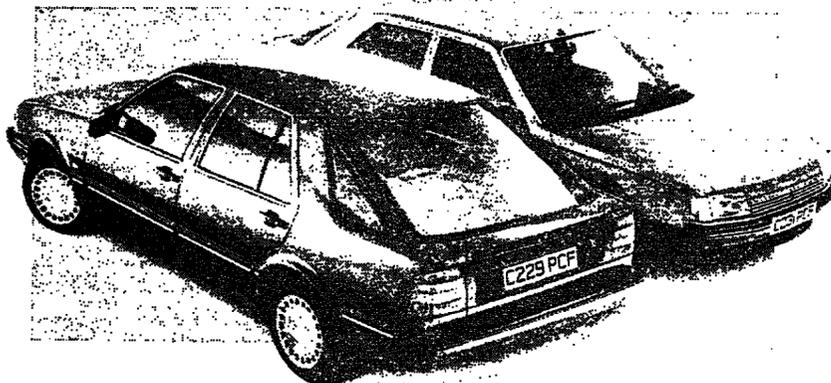
Saab and Mercedes feature strongly once again.

However, at a steady 56 mph, the 9000i achieves 47.9 mpg\*



opposed to the Mercedes 200's 46.1<sup>§</sup> - something to do with the Saab's 16 valve engine compared to the Merc's 8 valves, we suspect.

Plus the Merc costs £500 more than the Saab, and an extra £1,000 more to achieve the same specification level.



Most Aerodynamic Saloon.

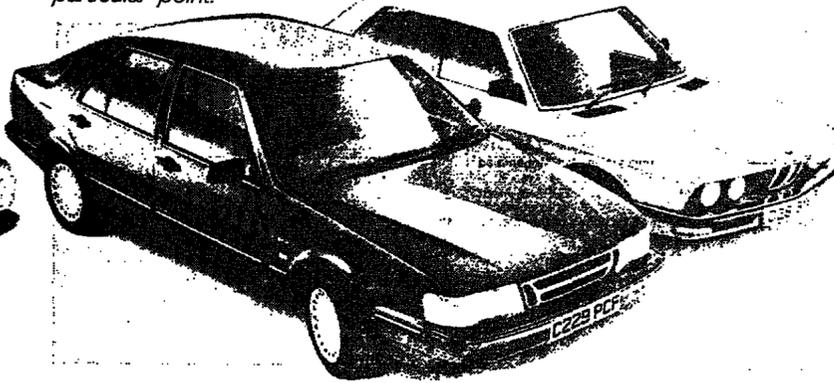
Of all the executive saloons, the Renault 25 range takes top honours with drag coefficient figures between 0.28 and 0.33<sup>†</sup>

Yet for the customer with up to £12,000 to spend there's a surprise in store.

The Saab 9000i achieves better average fuel economy, with a drag coefficient figure of 0.34<sup>‡</sup> than the comparable Renault 25GTX.<sup>§</sup>

Best Appointed Saloon.

MOTOR (Nov 16, '85) got quite carried away at this particular point:



The Saab 9000 has a definite air of quality, easily in the class of BMW, and is furnished better than its principal German rivals.\* High praise indeed from such a respected journal.

Best Use of Ergonomics.

Here the competition for the Saab 9000i is particularly stiff - the Saab Viggen - the jet aircraft on which the 9000i's controls, instruments and dashboard layout are based.

But there again, the Viggen is outside your price bracket by roughly £7,000,000.

The Saab 9000i for £11,995. For more information and/or a test drive contact Saab on (0272) 217177.



\*NOTES TAKEN FROM 2000 TURBO 16 TEST - 5100.25 SIMILAR SPECIFICATION. †MANUFACTURER'S FIGURES. ‡WHAT CAR? FIGURES. §DOT FIGURES (FIGURES CORRECT AT TIME OF GOING TO PRESS). MODEL FEATURED SAAB 9000i WITH OPTIONAL METALLIC PAINT PRICE £12,970. THE PRICE QUOTED (CORRECT AT TIME OF GOING TO PRESS) INCLUDES FRONT AND REAR SEAT BELTS, CAR TAX AND VAT, BUT EXCLUDES DELIVERY, ROAD TAX, AND NUMBER PLATES. †DOT FUEL CONSUMPTION TESTS 9000.16. URBAN CYCLE 23.9 MPG, CONSTANT 56 MPH 47.9 MPG, CONSTANT 75 MPH 32.3 MPG. EXPORT ENQUIRIES 0272 217177.

SAAB THE AIRCRAFT MANUFACTURER SAAB NOTHING ON EARTH COMES CLOSE

SAAB THE AIRCRAFT MANUFACTURER SAAB NOTHING ON EARTH COMES CLOSE

THIS ADVERTISEMENT IS PUBLISHED BY MORGAN GRENFELL & CO. LIMITED ON BEHALF OF UNITED BISCUITS (HOLDINGS) PLC. THE DIRECTORS OF UNITED BISCUITS (HOLDINGS) PLC ARE THE PERSONS RESPONSIBLE FOR THE INFORMATION CONTAINED IN THIS ADVERTISEMENT. TO THE BEST OF THEIR KNOWLEDGE AND BELIEF (HAVING TAKEN ALL REASONABLE CARE TO ENSURE THAT SUCH IS THE CASE) THE INFORMATION CONTAINED IN THIS ADVERTISEMENT IS IN ACCORDANCE WITH THE FACTS. THE DIRECTORS OF UNITED BISCUITS (HOLDINGS) PLC ACCEPT RESPONSIBILITY ACCORDINGLY.

# 100% more logical. 17% more income. Very little more time.

Not only does United Biscuits offer significant and immediate benefits, it offers over 17% more income than Hanson's "best" bid. The very last date for acceptance of the United Biscuits' offer is Friday, 11th April 1986. There can be no extension.\*

**United Imperial**

THE LONGER YOU LOOK AT IT, THE MORE IT MAKES SENSE.

THE STATEMENT THAT UB'S OFFER GIVES IMPERIAL SHAREHOLDERS 17% MORE INCOME IS BASED ON THE INCOME THAT CAN BE RECEIVED FROM ACCEPTANCE OF UB'S OFFER, WITH NO ELECTION FOR EITHER OF THE ALTERNATIVES, COMPARED TO THE INCOME UNDER HANSON TRUST'S "BEST OFFER" (THE SHARE AND CONVERTIBLE STOCK ELECTION). THE CALCULATION HAS BEEN MADE USING THE GROSS DIVIDENDS FORECAST BY UB IN RESPECT OF THE 53 WEEKS ENDING 3RD JANUARY, 1987, THE ANNUAL GROSS DIVIDEND INCOME ON NEW UB CONVERTIBLE PREFERRED SHARES, A RATE OF INTEREST OF 11% (GROSS) PER ANNUM ON THE CASH ELEMENT OF THE CONSIDERATION; THE GROSS DIVIDENDS FORECAST BY HANSON TRUST IN RESPECT OF THE YEAR ENDING 30TH SEPTEMBER, 1986, THE ANNUALISED GROSS INCOME ON HANSON TRUST'S 10% CONVERTIBLE STOCK, AND TAKING NO ACCOUNT OF FRACTIONS OR ANY LIABILITY TO TAXATION.

\*UNLESS THE OFFER HAS BECOME UNCONDITIONAL AS TO ACCEPTANCES.

ST/10/11/86

WORLD TRADE NEWS

# Canada in drive to end investment doubts

BY FRANK GRAY



Mr. Michael Wilson... optimistic message

CANADIAN Government and business leaders are leading a nationally-directed drive to end the lingering doubts about nationalist investment policies that prevailed in the first half of this decade.

Their target is to overcome the negative effects of the now-defunct Foreign Investment Review Agency (FIRA) abolished by the Government of Mr. Brian Mulroney shortly after his election in late 1984. FIRA has been replaced by the Investment Canada Act which provides for far less scrutiny of prospective investment from abroad.

The new Act exempts from examination all new investment and raises the scrutiny threshold for foreign takeover activity. Only in the area of cultural affairs such as the media will foreign involvement continue to be so closely watched.

The long-term effects of FIRA have been hard to ally and this has prompted visits to Europe, the US and Asia by senior ministers in recent months seeking to explain the new, more encouraging investment climate.

One Canadian High Commission official said in London recently: "What we have found is either that people here are not yet sufficiently aware that the environment has changed, or that there is scepticism about a long-term change."

Mr. Paul Labbé, President of Investment Canada, a govern-

ment investment promotion agency recently told a London seminar that FIRA had required proof from foreign interests that they were prepared to make a "significant investment" in Canada.

Mr. Labbé pointed out that in 1984 some 800 investment proposals required examination and approvals could not be granted without Cabinet decision. Under the new Act, only 8 per cent of these proposals would have needed such scrutiny, and Cabinet approval is no longer needed.

Evidence that the investment climate in Canada is beginning to change was shown by the fact that Britain, Canada's largest European investor, ploughed C\$1bn (£483m) worth of investment into Canada last year, compared with just C\$200m in 1984.

Similar optimistic messages have been delivered to European audiences in recent months by Mr. Michael Wilson, the Finance Minister and, last month, by Mr. James Kelleher, the Trade Minister. At the recent seminar, a wide range of Canadian businessmen and government representatives also painted an optimistic, pro-investment picture.

Mr. J. K. Gray, President of Canadian Hunter Exploration, praised the Government's decision to unwind the Canadian energy programme of the Trudeau years.

Like FIRA, this programme was considered excessively nationalistic and interventionist, focusing too strenuously on Canadian ownership of energy resources. Restrictions have since been removed from the export of oil and, in large part, natural gas, and a petroleum and gas revenue tax of 12 per cent has been removed for all new wells. By 1983 the tax will have been removed for all production.

Mr. Gray claimed that the prospect of discovery resulting from an exploratory well is 2.5 times as good in Canada as in the US on the basis of experience between 1975 and 1983. "Over that period, 56 of every 100 exploratory wells in Canada became producers,

whereas in the US just 22 out of 100 went into production."

Despite current uncertainties over the price of crude, representatives at the seminar expressed confidence that prices would stabilise and then rise again, making return on investment in the energy sector attractive by 1988.

Mr. Sinclair Stevens, the Regional Industrial Expansion Minister, called attention to the fall in the inflation rate—now down to less than 4 per cent on an annual basis—the levelling of wage demands, and the fall in the value of the Canadian dollar against the US dollar. These developments meant that car production costs in the US were now US\$23 per hour per worker compared with US\$15 in the Canadian motor industry.

Canadian federal and provincial authorities acknowledge, however, that they face increased competition from the US and other countries in the region to attract foreign investment.

While Canadian provincial representatives have decades of experience in the UK and Europe, they admit to having been taken aback by the efforts of US states, offering access to the same high-density population centres of the Eastern seaboard that feature in Canadian promotions.

The possibility of a free-trade zone between Canada and the US, under active discussion

## LEARN THE SECRETS OF MAKING MONEY IN AMERICAN PROPERTY

The American Real Estate & Investment Show announces an in-depth 2-day seminar at the Park Lane Hotel, in London April 17th and 18th. Twenty-five of the world's leading real estate experts will speak, including Gerald Ronson and Maurice Oldfield. This is the most important event in London this year for real estate investors. Don't miss it.

**DAY 1**  
Discover how Europeans are making millions in America now. Learn how to spot trends... when to get in and to get out... the legal necessities to maximize your profits and avoid costly pitfalls.

**DAY 2**  
Learn about 15 exciting new deals you can do now. Listen to savvy pros discuss investing in commercial, residential, farms, ranches and syndications.

Cost: One day \$200. Two days \$395 (or equivalent in your currency).  
Reservations: Call: London (01) 225-1474 or (01) 987-7656  
New York (212) 759-1060

Make payment to and mail with coupon to: Miller Marketing Network, Ltd., 5 East 57th Street, New York, N.Y. 10022, U.S.A.

Name \_\_\_\_\_ Title \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
City \_\_\_\_\_ Postal Code \_\_\_\_\_  
Country \_\_\_\_\_ Phone \_\_\_\_\_

Free entry to visit 100 U.S. firms exhibiting \$10 billion in property. Park Lane Hotel, London. — April 17, 18 and 19



## HK looks to W. Germany for high-growth exports

BY DAVID DODWELL IN HONG KONG

THE YEAR of the Tiger is to be a year of export-led growth in Hong Kong, according to Sir John Bremridge, the territory's Financial Secretary.

Among all the major export markets, West Germany is expected to offer the greatest growth potential, with a forecast improvement of 18 per cent.

The prediction is causing concern—as has the forecast of 16 per cent growth in exports to the notoriously difficult Japanese market, and of a 10 per cent improvement in sales to the US.

The US is Hong Kong's most important market and protectionist lobbies there are mounting increasing pressure on President Ronald Reagan's Administration.

Exporters to West Germany, and economic analysts in the West German consulate in Hong Kong nevertheless agree that an export rally in line with Sir John's forecast can be achieved, but for reasons that will give the little ground for comfort to the territory's government.

West German traders say the boost will come not from any success in promoting Hong Kong products, or any improvement in the quality of export goods. On both of these counts, they say, Hong Kong is making little headway.

Instead, it will come almost wholly from a fall in value of the Hong Kong dollar. In one year, the Hong Kong dollar has slumped in value by 32 per cent against the D-Mark — from HK\$2.30 for each German unit on March 30 last year, to just under HK\$1.50 now.

They predict that for the foreseeable future, Hong Kong's export performance will move at the whim of exchange rate factors—hardly comforting in a territory where exports are central to the economy.

The improvement, if it materialises, follows steep falls

in exports to West Germany in 1985. Domestic exports amounted to HK\$38bn last year, down 16 per cent on the 1984 figure of HK\$95bn. Growth of 18 per cent this year would, therefore, do little more than recover the ground lost last year.

It is questionable whether such volatility is desirable in Hong Kong's fourth largest export market, which accounted for 6 per cent of domestic exports last year.

Last year's setback occurred in the demand for textiles and garments, which traditionally account for three-fifths of the territory's exports to West Germany. These slumped by 18 per cent between 1984 and 1985.

One West German trading company says a saturation point had been reached and even those looking to buy from Hong Kong were finding items too expensive.

As the Hong Kong dollar has weakened against the D-mark, buyers are returning, but some outlets will never be regained.

In notable contrast, West Germany remains the world's largest textile and garment exporter, with sales last year of \$10.2bn (£7.2bn).

While Hong Kong is Germany's second most important source of imports in Asia, after Japan and its third most important Asian export market after Japan and China, in global terms it is not of great significance.

In 1985, Hong Kong ranked 38th among West Germany's export markets, and 22nd among its suppliers.

West Germany's exports to Hong Kong rose by 21 per cent in 1985, to HK\$6.67bn, narrowing Hong Kong's visible trade surplus to HK\$1.3bn from HK\$4bn in 1984. Exports of machinery rose by 32 per cent to almost HK\$2.6bn.

## UK shares in Bangladesh bridge survey contract

BY JOHN ELLIOTT IN NEW DELHI

A CONSORTIUM of British and Dutch consultants is to carry out an economic survey costing \$1m (£715m) for a 12-km multi-purpose bridge to be built across Bangladesh's Jamuna River at a total estimated cost of \$800m.

The bridge will provide a major link between two sides of the country which is split by numerous waterways. The main river is the Brahmaputra, called the Jamuna for part of its passage through Bangladesh.

Rendel Palmer and Triton of the UK is leading the consortium which also includes Nedeco, a group of Dutch consultants. It was awarded the work by the World Bank in competition with consultants from the US and Canada, Australia, and Denmark, as well as a second group from the UK consisting of Freeman Fox Binaries, and Halcrow Fox.

Rendel were the consulting engineers and designers of the Thames barrage in the UK. They expect to complete their work on the Jamuna by the end of this year, assessing traffic and four possible locations.

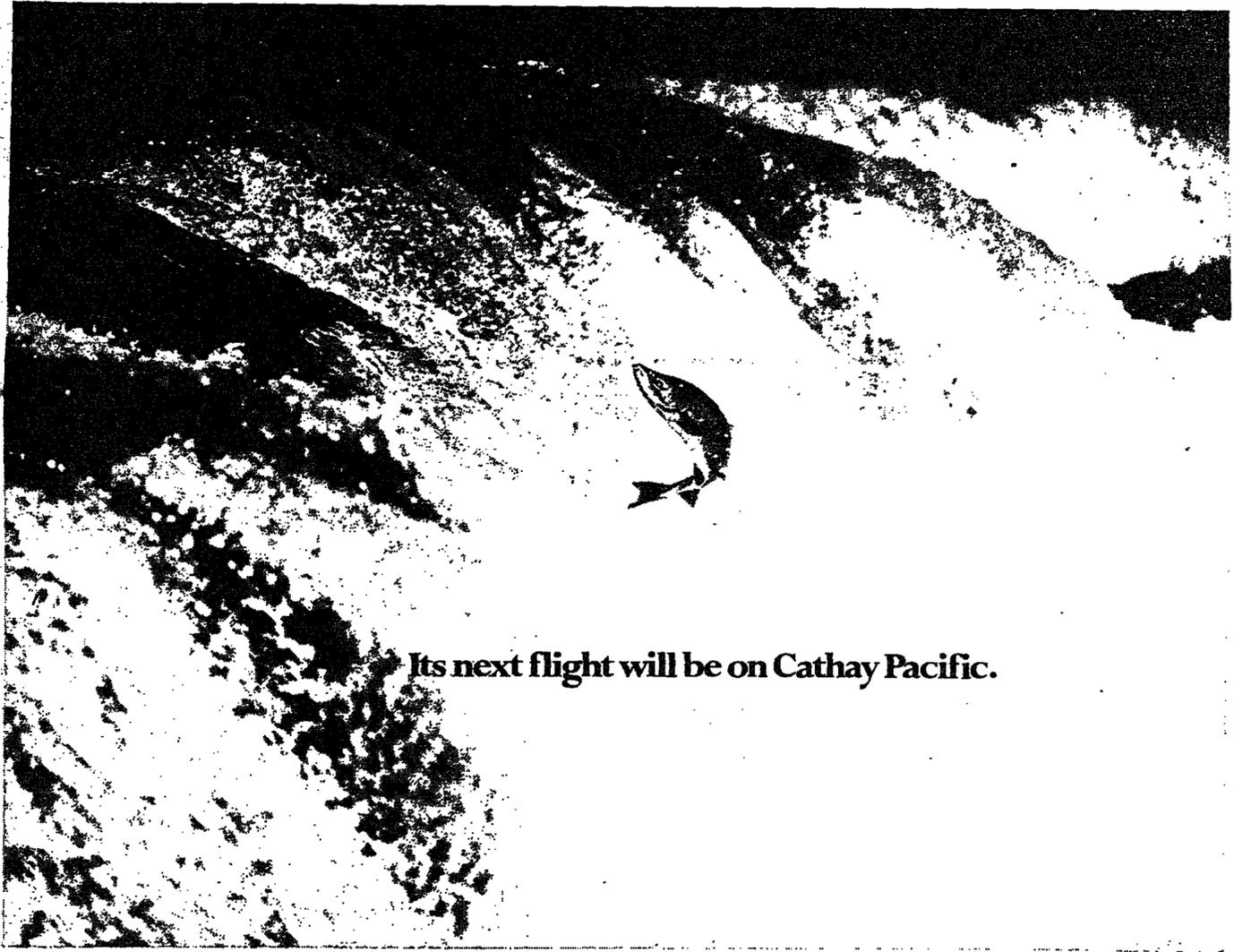
They then hope their consortium will be appointed to carry out the next stage of the design work. The Government wants construction to begin in the middle of 1988.

President Ershad of Bangladesh is believed to be committed to the project and the Government has started raising funds by levying a wide-ranging Jamuna bridge tax. Foreign exchange will be provided by loans from the World Bank, Saudi Arabia, and elsewhere.

The Brahmaputra River has one of the biggest flows of water in the world and this, plus heavy silting, will cause construction problems.

Bangladesh does not have any natural aggregates needed to make concrete which, together with the site problems, may mean that large-scale sections are prefabricated abroad.

Tough competition is expected for the construction contract at a time when South Korean, Japanese and Chinese companies have been winning major orders of this nature in South Asia.



Its next flight will be on Cathay Pacific.

At Cathay Pacific, we believe our passengers deserve better than frozen, packaged and processed food.

Which is why our chefs insist on using the freshest ingredients available around our system. Like this salmon, which will be freshly prepared and served on one of our international flights.

The same principle of using only the freshest produce applies wherever you're flying with us.

At 35,000 feet, you'll find we have the very highest standards of service and cuisine, all designed to help you arrive in better shape.

US DOLLAR THE WORLD VALUE IN THE FT EVERY FRIDAY

Arrive in better shape  
**CATHAY PACIFIC**  
The Swire Group

UK NEWS

# Granada Group buys STC computer business

BY RAYMOND SNODDY

THE GRANADA Group has made its biggest move so far into the computer business with the purchase of Computer Field Maintenance from STC for £26m in cash.

The acquisition is part of a Granada strategy to build up a significant presence in business services to add to its television rental and production, leisure and consumer businesses.

"Our intention is to build business services to the point where it is a very important contributor to group profits," Mr Derek Lewis, Granada group finance director said yesterday. Computer Field Maintenance, which employs 450 people and had a pre-tax profit of £1.5m last year on a turnover of £12.5m, is a leading supplier of third party maintenance for computers.

The third party computer maintenance market in the UK is estimated to be worth about £90m a year and accounts for under 10 per cent of the total. The remainder is held by computer manufacturers maintaining their own equipment.

This party market in the UK has been growing at a real rate of 40 per cent a year since 1980. Granada be-

lieves. STC, the troubled telecommunications and computer company said yesterday that the sale was part of its strategy of selling off "non-core" businesses and that the money had been used to reduce borrowings.

The talks on the sale began before the unwelcome takeover bid for Granada by the Rank Organisation, now at least temporary withdrawn, and were not effected by it.

STC acquired Computer Field Maintenance in 1983 as part of its purchase of International Aeradio from British Airways. Apart from the renting of televisions and video recorders to corporate customers Granada's main push into business services has come from its Business Centres.

Eleven of the Business Centres have now been set up to retail micro-computers and software to business customers. Turnover is expected to reach £15m this year, although the business is still running at a loss because of start-up costs.

Granada plans to use Computer Field Maintenance to develop the European market for third-party maintenance.

# Television staff win £3m bonus

Financial Times Reporter

THAMES TELEVISION, the largest independent television company, is to pay its staff a total bonus of £3m this year after a transformation in profitability.

The bonus of 10 per cent of salary will go to all members of staff who have completed one year with the company - a number approaching 2,000. The amount is the largest bonus in cash terms to be given out by the company.

Mr Richard Dunn, managing director of Thames, hopes the staff will convert the bonus into share options for a flotation of the company provisionally set for the end of June. The intention is that the staff should be offered about 10 per cent of the shares in the company when an expected 49 per cent of Thames is offered to the market.

The shareholding is expected to be valued at around £30m. Mr Dunn told staff yesterday that unaudited results show that Thames made a pre-tax profit of £14m in the financial year to March 31 on turnover of about £170m.

The record profits amount to a transformation from 1984-85 when Thames incurred pre-tax losses of £4.8m on its domestic television operations and profits of £8.7m depended on a £13.8m contribution from international programme sales.

# Teachers' union seeks merger

By David Brindle

THE NATIONAL Union of Teachers (NUT) is to seek merger talks with the National Association of Schoolmasters/Union of Women Teachers to create a dominant teaching union with about 340,000 members.

The merger idea, supported overwhelmingly yesterday by the NUT conference at Blackpool, raises the prospect of an end to the long-term rivalries which have often soured relations between the two unions and have, on occasion, handed the advantage to the Government and employers.

# NEW CHAIRMAN DEFENDS NUCLEAR INDUSTRY'S SAFETY RECORD

## BNFL seeks to counter criticism

BY DAVID FISHLOCK, SCIENCE EDITOR

MR Christopher Harding yesterday became part-time chairman of British Nuclear Fuels (BNFL) with a mission to counter criticism of the industry - in a week when the Greenpeace environmental pressure group is promising a series of offshore demonstrations against the Sellafield nuclear reprocessing plant in Cumbria, north-west England.

"We have been expecting the public to adjust to us. Now we recognise we must adjust to the public," he says.

Mr Harding, who joined the BNFL board part-time in 1984 - his first contact with the nuclear industry - has just toured its factories talking to many of its 15,500 employees. "The message that came across was, what was I, as their

new chairman, going to do."

Local union officials at Sellafield told him bluntly how much they resented criticisms by the House of Commons select committee report last month. The MPs had interviewed the factory's opponents but had ignored its own unions, they claimed.

BNFL's employees want a robust response from the new management to what they see as unwarranted and ill-informed criticism of the safety record of the state-owned nuclear fuel services group.

The past three months have convinced Mr Harding that BNFL is a misunderstood and maligned company. "We have to get across the fact that we are a safe business. We have no business unless we are a safe business."

Mr Harding, 48, succeeds Mr Con Alday, chairman and chief executive since 1983. The Government has been obliged to pay considerably more for his services than it is accustomed to paying its nuclear industry executives. He receives £85,000 for a three-day week, compared with the £35,000 Mr Alday was paid for doing two jobs. But Mr Harding, a professional manager, has no doubt that the company's problems will occupy him fully for the next six months.

He was introduced to BNFL early in 1984 by the Department of Energy, eager to bring new blood to the board of its troubled company. After a spell with ICI, Mr Harding has been running a family haulage company since 1974. Since 1978 he has been a part-time director of the

Hanson Trust, whose skills "lie in managing companies." But his own involvement, both with ICI and Hanson, has been on the operational side, not at the centre.

He admits he was influential in the choice of Mr Neville Chamberlain, also aged 46 but 23 years with the company, as his chief executive at £50,000 a year. At the time Mr Chamberlain was not even on the BNFL board.

Mr Harding and Mr Chamberlain spearhead a new management structure composed of managing directors with specific responsibilities for each business sector. Dr Bill Wilkinson will be deputy chief executive and responsible for the biggest sector, spent fuel management services, worth about half of BNFL's annual sales of £800m.

# Tariff gap widens in radiophone market

RACAL is to follow British Telecom (BT) in raising charges to use the new cellular radiophone service in London, but it is not putting up its subscription charges, writes Jason Crisp.

This means that there will be significant tariff differences between the two networks - Racal Vodafone and Celnet - for the first time since they came into operation in January 1985. Celnet's fixed charges for the first year use of £488 are now 34 per cent higher than Vodafone's £350.

Racal's decision to limit its increases follows a recent improvement in its market share. It had 46 per cent of the 50,500 cellular radio users in the UK by the Easter weekend compared with the 40 per cent share it had for much of last year.

DOVER, the cross-Channel port, said passenger and car traffic showed a sharp increase in the first two months of this year with freight business also increasing.

Passenger numbers rose 26 per cent to 1,06m, with cars and motor cycles up 43 per cent to nearly 170,000 compared with January and February last year. The port handled a record 14m passengers in the 12 months to February this year.

WEETABIX, the UK breakfast cereals manufacturer, has bought a small Californian food distribution company to give it more outlets in the US, especially for health food products.

It said the addition of Barbara's Bakery, based in Novato and with annual turnover of about \$0.5m (\$4.4m), would complement the activities of the two Weetabix plants in North America.

THE £200m terminal Four at Heathrow Airport, London, and its £23m extension to the London Underground, was opened by the Prince and Princess of Wales yesterday. The terminal becomes operational for passengers on April 12. It will handle 5m passengers a year.

GUINNESS PEAT, the merchant bank, is concluding a deal to acquire Henderson Crosthwaite, the medium-sized London-based stockbroker. An announcement is expected today.

# Chase Manhattan joins home mortgage market

BY DAVID LASCELLES

CHASE MANHATTAN, the US's third largest bank, is to enter the UK home mortgage market. The bank said yesterday that it would be committing "several hundred million pounds" to home loans.

The bank's mortgage rate, starting from today, will be 12.35 per cent, an annual percentage rate of 18.1 per cent - placing it at the centre of the current mortgage price range.

Chase pledges to give an answer in principle to a mortgage application within 48 hours. Requests will be processed by Mortgage Systems, a company based in southern England which specialises in handling

mortgage applications on behalf of banks. The loans will be marketed through brokers and three insurance companies, Legal and General, Sun Life and Royal Life.

Mr Alan Guyatt, manager of Chase's UK home loans division, said that the move into the mortgage market was part of Chase's desire to build up more of a consumer banking business in the UK, where it had previously concentrated on wholesale and corporate banking.

Chase's entry is the latest by a series of foreign banks which have been attracted to UK home loans by good returns and the soundness of the assets.

# India and UK differ over Sikh extradition

BY JOHN ELLIOTT IN NEW DELHI

INDIA and Britain have failed after two days of ministerial talks in New Delhi to agree on a common approach to the problem of Sikh extremists operating in the UK.

Both countries want to introduce different measures on the extradition of suspected criminals connected with growing violence in the Punjab.

The Indian Government meanwhile tried yesterday to increase its own authority on the Sikhs' Akali Dal state government in the Punjab when it appointed a new governor, Mr Sidhartha Shankar Ray, a former chief minister of West Bengal whose experience includes tackling the problem of left-wing Marxist extremists.

In New Delhi, shops and other businesses were shut down by a day of protests and strikes called by opposition politicians to protest against the Punjab killings.

The Punjab government was changed after being held for only four months by Mr Shankar Dayal Sharma.

Ministers believe that there is still popular support for last autumn's peace accord which could be harassed behind tough action against extremists by the Punjab government.

Indian ministers believe that financial and other support provided by extremist Sikhs resident in countries such as the UK makes the

task of making the peace accord work more difficult.

Sir Geoffrey Howe, Foreign Secretary, who led the British side in talks in New Delhi, stressed last night that "there is no safe haven in my country for those who act to destabilise others by violence or intimidation."

Sharp differences of perception, however, remain between the two countries despite Sir Geoffrey's assurances.

Sir Geoffrey met Mr Rajiv Gandhi, Prime Minister, yesterday and repeated offers split out on Monday to amend existing British legislation on the extradition of political extremists engaging in criminal activities.

But he stressed at the end of the talks last night that he did not agree with India about the need for a completely new extradition treaty because it would cover subjects already dealt with by existing legislation for Commonwealth countries, it could take some years to prepare and pass through parliament, far longer than was needed to implement the measures he had proposed.

He also implicitly warned India not to expect the UK to change the principles of its law when he said that Britain could "not begin surrendering to other countries people who have done nothing but express an opinion."

Men and Matters, Page 18

# Geevor Tin suspends mining operations

BY STEFAN WAGSTYL

GEEVOR Tin Mines, the only independent tin mining company in Cornwall, south-west England, is suspending operations and laying off most of its 358 workers in the wake of the international tin crisis.

It will retain about 50 people to keep the shutdown mine and treatment plants in working order for at least this month, while it continues

to press the Government for cash help.

Mr Ken Gilbert, the managing director, denied last night that the suspension was designed to put pressure on the Government. "It was the right and prudent thing to do. Otherwise we would go bankrupt."

He added: "I can't believe that

this Government would behave so disgracefully as to turn its back on the Cornish mining industry."

Geevor first appealed for international help soon after the International Tin Council, which ran an inter-government price support pact, defaulted on £900m debts to banks and metal brokers last October. The company says it cannot survive un-

aided with tin now trading between £3,800 and £3,800 a tonne, compared with £8,500 a tonne before the council's default.

The company said yesterday that losses from maintaining full production were running at the insupportable level of £350,000 a month.

The suspension of operations starts on Monday.

## TRADE IN YOUR LIABILITIES FOR CAPITAL GAINS

Your company car fleet is an expensive depreciating asset. Costing you time, money and effort to run. By switching to MEVC contract hire you can finance the cost out of revenue.

Which means a lot less to worry about and a useful capital gain into the bargain. And with fixed monthly payments, which can be set against corporation tax, your cash flow forecasting will be easier too.

Call us for the full facts now.



**MEVC**  
Contract Hire & Leasing  
Coventry (0203) 683121 Norwich (0603) 484021  
London, Piccadilly 01-493 6425

## IBA INDEPENDENT BROADCASTING AUTHORITY

# Appointment of Contractors for UK DBS

Following the bringing into force of Sections 37-41 of the Cable and Broadcasting Act 1984, the Independent Broadcasting Authority is empowered to provide Direct Broadcasting by Satellite (DBS) television and teletext services for the whole of the United Kingdom under the terms of the Cable and Broadcasting Act 1984 and the Broadcasting Act 1981.

The IBA invites applications for contracts to provide DBS services. The closing date is noon on 29th August. The intention of the IBA is to award contracts by the end of 1986.

Programme contract specifications may be obtained on written request to the Secretary to the Independent Broadcasting Authority, 70 Brompton Road, London, SW3 1EY.

Bryan Rook, Secretary to the Authority.  
2nd April 1986.

JOHN K. VAN DE KAMP,  
Attorney General of the State of California  
EDMOND B. MAMER, RAYMOND B. JUE,  
Deputy Attorneys General  
3580 Wilshire Boulevard, Los Angeles, California 90010  
Telephone: (213) 736-2038  
Attorneys for Applicant

SUPERIOR COURT OF THE STATE OF CALIFORNIA FOR THE COUNTY OF LOS ANGELES

INSURANCE COMMISSIONER of the State of California, Applicant, v. MISSION INSURANCE COMPANY, a California corporation, Respondent.

No. C 572724  
NOTICE OF ENTRY OF ORDER APPROVING APPLICATIONS FOR AUTOMATICALLY TO INSURE THE BUSINESS OF RESPONDENTS

TO INTERESTED PARTIES  
PLEASE TAKE NOTICE that on March 6, 1986, the court signed, filed and entered its ORDER APPROVING APPLICATION FOR AUTHORITY TO REINSURE THE BUSINESS OF THE RESPONDENT in the above entitled action and in the related actions entitled: "Insurance Commissioner of the State of California, Applicant, v. Holland-American Insurance Company, a Missouri corporation, Respondent," being case number C 576323; "Insurance Commissioner of the State of California, Applicant, v. Mission National Insurance Company, a California corporation, Respondent," being case number C 576324; "Insurance Commissioner of the State of California, Applicant, v. Enterprise Insurance Company, a California corporation, Respondent," being case number C 576325; and "Insurance Commissioner of the State of California, Applicant, v. Mission Reinsurance Company, a Missouri corporation, Respondent," being case number C 576416.  
DATED: March 19, 1986

JOHN K. VAN DE KAMP,  
Attorney General of the State of California  
EDMOND B. MAMER, RAYMOND B. JUE,  
Deputy Attorneys General  
BY RAYMOND B. JUE  
Attorneys for Applicant

## THE FIRST SCOTTISH AMERICAN TRUST PLC

A TRUST WHICH EMPHASISES INCOME GROWTH

IN THE YEAR ENDED 31 JANUARY 1986

EARNINGS UP	47%
DIVIDEND UP	48.1%
ASSET VALUE UP	7.8%
SHARE PRICE UP	15%
SHAREHOLDER NUMBERS UP	11%

and  
GEARING INTRODUCED BY A PLACING OF  
£20 MILLION 11½% DEBENTURE STOCK 2016



DUNEDIN FUND MANAGERS LTD

To: Mr Colin Peters, Dunedin Fund Managers Ltd, FREEPOST, Edinburgh EH2 0BU, Tel. 031-225 4571

Please send me The First Scottish American Trust 1985-86 Annual Report

Name \_\_\_\_\_  
Address \_\_\_\_\_

Dunedin Fund Managers Ltd, 3 Charlotte Square, Edinburgh EH2 4DS

THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK

# £100,000 or more to invest? Go straight to NatWest.

Our Sterling Money Market Office gives you an easy way to place deposits of £100,000 and over on the money market.

You don't have to be a NatWest customer. And there's no need to go through a NatWest branch - you can deal with us direct. Ring us on 01-606 4030.

NatWest Sterling Money Market Office,  
3rd Floor, 1 Princes Street, LONDON EC2P 2AH.

THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK · THE ACTION BANK

## IMPORTANT ANNOUNCEMENT TO THE HOLDERS OF MDS Capital Corporation (Mohawk Data Sciences Corp., Guarantor) 5½% Subordinated Guaranteed Debentures Due 1989

Mohawk Data Sciences Corp. (the "Company") has issued a Notice, dated March 11, 1986, of Special Meeting of Shareholders and accompanying Proxy Statement for Special Meeting of Shareholders to be held April 15, 1986. Such Proxy Statement and Special Meeting concern the proposed approval by shareholders of the sale pursuant to a Purchase Agreement, set forth in Exhibit 1 to the Proxy Statement, by the Company to Mohawk Acquisition Corporation (and/or to certain of its wholly-owned subsidiaries) of all of the capital stock of business, subject to certain liabilities, of the Company's MDS Service, MDS Systems, MDS Storms, and MDS Herkimer Divisions, and the Company's "G&A" operation located in Herkimer, New York, as well as certain other financial assets of the Company. You may wish to review and carefully consider such Proxy Statement as it relates to your investment in the MDS Debentures.

You may obtain a copy of such Notice and Proxy Statement by writing to Chemical Bank, 180 Strand, London WC2R 1ET, England, Attn: Harry Emery or Chemical Bank, 55 Water Street, Room 1820, New York, New York 10041, Attn: Corporate Trustee Administration Department.

By: CHEMICAL BANK, as Trustee Under the Indenture Dated As of May 1, 1989

Handwritten signature or scribble at the bottom of the page.

# Imperial Shareholders: for direct advice telephone your Chairman, Mr Geoffrey Kent.

Mr. Kent will tell you precisely why he and the Imperial Board unanimously recommend the United Biscuits offer.

Sir Hector Laing, Chairman of UB, will tell you why the agreed partnership between UB and Imperial makes such profitable sense—both immediately and for the future.

Please call 01-241 5802.

The final closing date for the UB offer is Friday, 11th April 1986.



The directors of Imperial Group plc (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate. The directors accept responsibility accordingly.

UK NEWS

Bids invited for three satellite TV channels

BY RAYMOND SNODDY

THE Independent Broadcasting Authority (IBA) will today advertise the contract for three television channels to be broadcast direct from space to dish aerials on individual homes.

Lanston

Aubrey G. Lanston & Co. Inc. Primary Dealer in U.S. Government Securities

New York Boston Chicago

FIRST ON FIFTH AVENUE



NEW YORK'S ST. REGIS

America's first hotel built in the grand European tradition. New York's first business address on Fifth Avenue.

St. Regis Sheraton The Hospitality People of I.T.T.I.

Unionists urged to resume UK talks

BY HUGH CARNEGIE

UNIONIST Easter parades continued in the province yesterday as Mr Tom King, Northern Ireland Secretary, urged loyalist leaders to resume talks with Mrs Margaret Thatcher, Prime Minister.

Charles Batchelor examines the growing workload of the Takeover Panel Tougher time for the City watchdog

FROM HIS office on the 20th floor of the Stock Exchange tower in the City of London Mr John Walker-Haworth, director general of the Takeover Panel, has a commanding view of the City and beyond.

Table with columns: Published takeover proposals considered, Other proposals involving detailed discussions, Totals. Rows: 70/80, 80/81, 81/82, 82/83, 83/84, 84/85, 85/86.

This elevated position may give him a fine vantage point from which to oversee the takeover scene, but it is also a position remarkably exposed to counter-attack.

near ends March 31. \* Includes bids and schemes of arrangements. † Cases which did not lead to published proposals and transactions involving controlling blocks of shares.

The howl of anguish which went up last week in response to the panel's announcement of tough curbs on takeover advertisements is the latest example of the storms which have buffeted the organisation in recent months.

usual two-year period of office on secondment from S.G. Warburg, the merchant bank. He is backed up on the executive by two permanent deputy director generals and a team of between six and eight assistant secretaries.

The assistant secretaries, like the director-general, are on two-year secondments from their employers and come from accountancy, and banking firms, clearing and investment houses, the Bank of England and the Department of Trade and Industry.

The full panel, headed by Sir Jasper Holman, a former deputy governor of the Bank of England, comprises a dozen representatives of the main city organisations. They include the banks, the unit and investment trusts, the pensions funds and the insurers. More and more bids are being taken to the full panel on appeal. It is here, in the view of some merchant bankers, that problems arise.

"On paper the full panel looks good," said one. "But they are firebrands. Most of them don't have a clue about what is going on." Some critics of the British takeover code hanker for a US-style system of far-reaching legislation enforced by the equivalent of the US Securities and Exchange Commission.

US takeover campaigns are frequently rougher than their counterparts in Britain. There is no requirement in the US that all shareholders be treated equally, and "poison pill" tactics, whereby a company deliberately tries to make itself unattractive to a bidder, are common.

Mr Stanislas Yassukovich, chairman of Merrill Lynch Europe comments: "It is paradoxical that while the US securities markets as a whole are more regulated by statute, takeovers are less regulated than in Britain. Much more is left to market forces."

Ironically the US authorities have been looking at takeover practice in the UK to see if elements of it could be applied on their side of the Atlantic. One area which is tightly controlled in the US is, appropriately enough, advertising. Some of the recent British advertisements would be quite unacceptable, says Yassukovich. "Ads in the US are dry and formalistic."

Mr Walker-Haworth says that one argument against giving the panel statutory powers is that this might make it less effective. Critics point to the recent decision to make insider trading an offence with legal sanctions. The tougher standards of evidence required by a court has meant that fewer actions have been started than when the stock exchange policed insider trading under its own more informal rules.

ILG and Ramada cancel hotel venture

BY FIONA THOMPSON

INTERNATIONAL Leisure Group (ILG), owner of Intasun, the UK's second largest tour operator, and Ramada, the US hotels group, have agreed to cancel their £100m joint venture to acquire and manage hotels in the UK.

The agreement, signed last May, has been declared null and void due to non-performance. Two companies were set up under the deal between ILG and Ramada, the world's third largest hotel chain. There was an investment company to develop hotels - eight to 10 were planned over four years - and a hotel management company to run them.

In the 11 months since the agreement was signed, neither company has been called into operation. Mr Robert Smart, ILG's development director, said yesterday that the decision to terminate the joint venture had been taken some time ago and a document severing it signed in early February.

Mr Dan Kosowatz, senior vice president of Ramada International, said: "The original objectives of the joint venture have proved unachievable in practice and we are now actively pursuing our penetration of the UK market independently." Ramada would be announcing details of a further UK property within the next two weeks, he said.

This notice is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any securities.

Liberty Life Association of Africa Limited

Rights offer of 2 467 804 new preferred ordinary shares of R1 each of Liberty Life at a price of R100 per share to ordinary and convertible redeemable cumulative preference shareholders on the basis of 15 new preferred ordinary shares for every 100 ordinary or convertible redeemable cumulative preference shares held.

The Council of the Stock Exchange has admitted the 2 467 804 new preferred ordinary shares to the official list.

Hill Samuel Registrars Limited 6 Grencoat Place London SW1P 1PL and The Stock Exchange Company Announcements Department The Tower Old Broad Street London EC2

Residential Property

CHESTERTON ROAD, W.10. IDEALLY SITUATED FOR THE CITY. 3 bedroom, 2 bathroom, bright and sunny top-floor luxury flat.

Rentals

Due to increasing demands we require quality properties in prime locations for letting to corporate tenants.

Anscombe & Ringland Residential Lettings. Knightsbridge 01-235 1972. Kensington 01-722 7227.

Keith Cardale Groves. We have a selection of personally selected, beautifully furnished properties in many fine locations ranging from £120 to £2,000 per week.

MAYS RENTALS Quality Houses and Flats in SW London, Surrey, Berks. Tel: 037284 3811. Telex: 895112.

CENTRAL LONDON. 3-room fully equipped and newly decorated West End flat in secure prestige block near Oxford Circus.

KENWOOD RENTALS QUALITY FURNISHED FLATS AND HOUSES. SHORT AND LONG LETS. TEL: 402 2271. TELEX: 25271.

FURNISHED AND UNFURNISHED RENTALS. We have a comprehensive selection of furnished and unfurnished flats and houses to rent on long and short term leases.

HENRY JAMES CONTACT US NOW ON 01-235 8861. For the best selection of Furnished Flats and Houses to rent in Knightsbridge, Belgrave and Chelsea.

CHESTERTONS RESIDENTIAL PROPERTY ADVERTISING APPEARS EVERY WEDNESDAY & SATURDAY.

MONOHILL LTD. We have a selection of luxurious flats in Mayfair and Knightsbridge to suit your rental requirements.

Overseas Property

SWITZERLAND LAKE GENÈVA OR MOUNTAIN RESORTS. Foreigners can buy lovely apartments or chalets with magnificent views.

SWITZERLAND CRANS MONTANA. Right on the best European Mountain Golf Course. We sell superb apartments 2 to 6 rooms from Sfr 285,000.

Motor Cars

BRADSHAW & WEBB. 500SL 85 (B) Classic White/Grey Leather 5,000m £30,950. 380SEL 83 (Y) Astral Silver/Blue Velour 58,000m £18,950.

SAAB A MORE INDIVIDUAL CAR FOR THE MORE DISCERNING. Individual Later Free Cash. NEW SAAB 900 NOW AVAILABLE.

RTI Motor Systems Ltd. A complete range of RTI motor systems for all makes of cars. Special offers on Ford Fiesta XR3i 15275.

VOLVO ORDER YOUR NEW VOLVO NOW. Jerry Hudson of Lee's Freemarg TEL: 01-284 6151. LEX BROOKLANDS.

Company Notices

ANGLO AMERICAN GOLD INVESTMENT COMPANY LIMITED

Notice to members. NOTICE IS HEREBY GIVEN that the forty-ninth annual general meeting of members of Anglo American Gold Investment Company Limited will be held at 44, Abchurch Lane, London EC4N 3DF, on Monday, 21st April 1986.

NOTICE TO HOLDERS OF OMRON TATISHI 1984 WARRANTS. NOTICE OF ADJUSTMENT. Pursuant to section 110 of the Companies Act 1985...

HOLIDAYS AND TRAVEL. LINN HALL AND BISHOP'S WORLD. BUSINESS AND PLEASURE. COLUMBUS DISCOUNTED FARES.

LEGAL NOTICES. STEADFAST LIMITED. NOTICE IS HEREBY GIVEN pursuant to Section 588 of the Companies Act 1985 that a Meeting of the Creditors of Steadfast Limited will be held at the offices of Leonard Curtis and Partners.

Handwritten signature or scribble at the bottom of the page.

# "Danke."

(As they also say in Germany.)

Our thanks is the least we can extend to our customers around the world.

Notably, for helping us at Volkswagen/Audi top the European sales league for 1985.

A year in which, in Europe alone, a quarter of a million Audi buyers recognised the virtues of Vorsprung durch Technik.

Long before that, though, customers were helping our Golf become the fastest-selling car in history.

And our Scirocco the best-selling coupé on the Continent.

And our Transporter the most popular commercial vehicle in the world.

As much as anything, it suggests a vote of confidence in our extensive dealer network. Over 8,500 outlets, as it happens, spread around both sides of the Channel.

A tribute too, no doubt, to the £50 million plus we've spent with our numerous component suppliers here in the U.K.

Nor is such customer appreciation common just to the European market.

In America, it's made us the leading European importer. While in Japan, it's put our Golf sales streets ahead of any other foreign vehicle.

Excuse us, then, for sounding rather pleased with ourselves. But we have only our customers to thank for it.



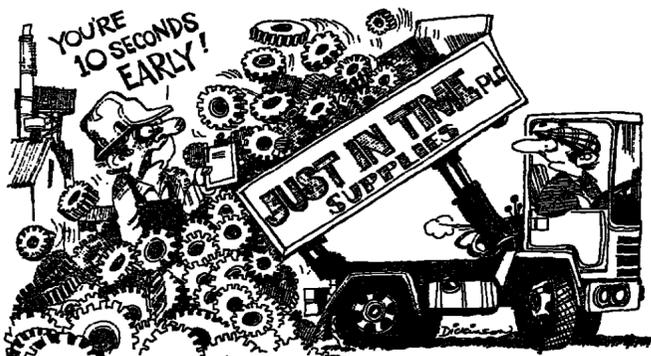
MANAGEMENT

Manufacturing

Reaping benefits 'Just in time'

Walter Ellis reports on a radical approach to production which can considerably cut costs

'JUST IN TIME' may still sound to most people more like an exhilarating escape from the jaws of fate than a breakthrough in production management.



The theory of JIT is deceptively simple. A company organises its production so that its raw materials are delivered within hours rather than weeks of their being used.

Two questions arise. If the chain linking suppliers, manufacturers and consumers is disrupted, will the intended smooth operation of the system not go awry?

Advocates of JIT believe that these do not invalidate the system. The point stressed is that the more JIT becomes the more the greater are the gains all round.

In manufacturing, the most obvious application of JIT is in inventory control. Stocks held across the whole of British industry were valued at £41bn at the end of 1984.

Alistair Hunter, director of manufacturing services, gives part of the credit for this smooth arrangement to Nissan of Japan, which has established its nearby UK plant in Washington, on classic JIT lines.

Callahan believes that the banks would be hard-hit by a widespread acceptance of JIT. 'Every vendor,' he says, 'with the exception of the provider of raw materials, has his own suppliers.'

AN ASSEMBLY area carpeted in tawny beige and vacuumed every night, quiet electrically operated power tools, high pressure sodium lighting for the feeling of daylight, and air in even the cleanest sections of the factory changed every two hours.

Factory design

How investment repaid itself

Nick Garnett reports on a Thorn EMI cooker plant

The old cooker plant at Spennywood where there is still a residue of cooker making was a dingy pre-war munitions factory in which equipment had to be built around roof supports.

The Tricity, Kenwood and Moffat products roll out of an assembly area festooned on one side with a row of plants. The cafeteria is on an open gallery above the production floor.

Aggravation

The carpet was laid, says the company, because it is a cost effective surface with a ten year guarantee and sound acoustic characteristics. No smoking, food or transistors are permitted in the assembly area.

scientist even though it was just for a day. She pointed to a serious deficiency in a consultants' report on how the plant should be redesigned. That report made no reference to the needs of the people who would work in it.

'We are coming out of the dark ages,' says Walter Barrow, the Amalgamated Union of Engineering Workers convenor. Nevertheless, the union is seeking changes in the bonus system and the company is also looking at reducing the seven grades of workers on the shop floor.

The division uses a system for logging the quality performance of suppliers and has introduced new ranges in the past four years. But no matter what the improvements in manufacturing, it must still contend with the way traditional selling of cookers has been ripped apart.

TECHNOLOGY

Radio that calls its own tune

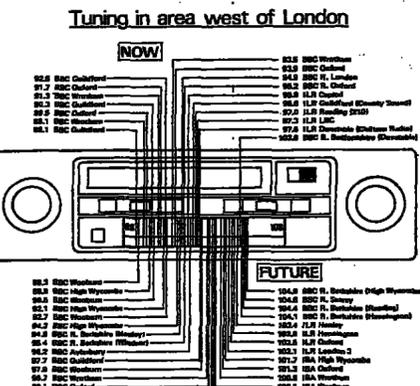
Raymond Snoddy on how radio sets are about to undergo a radical technological change

THE HUMBLE radio set may be about to undergo a technological transformation. The days of knobs and buttons, and twiddling to find the channel you want may be numbered.

says Dr Bob Ely, chairman of the BBC specialist group now BBC research engineer. The BBC's RDS service will be available from all its VHF-FM transmitters in England for both local and network radio and will later be extended to the rest of the UK.

technical development and a real breakthrough for the listener, providing fully automatic tuning for anyone who has difficulty in finding or identifying a station, and it will always give them the best possible signal.

competing systems in Europe. It has taken almost a decade of painstaking development and widespread interest from the public on all various RDS capabilities but the highest response of all was among car radio listeners to descriptions of automatic tuning, adjustments and traffic news features.



A programme type code could be used to identify the nature of a programme being broadcast so that the set could be commanded to seek out any one of 32 pre-determined programme types — such as serious music, drama or sport.

Security put down on paper

By Bernard Simon in Toronto NEWSLETTER publishers, defence contractors and makers of medical prescription pads are among those showing interest in a copy-proof security paper developed by a small Toronto-based company, Necopi International.

The good news is FERRANTI Selling technology

paper for details of job applicants sent to its clients. A large oil company has bought Necopi paper for some of its contracts, and the US Government is also a big customer.

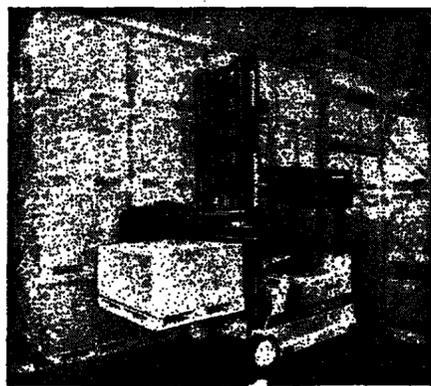
Driverless fork-lifts in store

DRIVERLESS fork-lift trucks with intelligence have been introduced by Lanzer Boss of Leighton Buzzard in the UK. Guided by floor-embedded wires, the WD Automatic is for narrow aisle work in warehouses.



To help, NCC has introduced a £45 handbook, 'Interconnecting Applications' that provides a full review of the many options available. More from the NCC in Manchester on 061 228 6323.

TRANSISTORS THAT will work at temperatures over 300 deg C have been developed at the Electrochemical Laboratory of the Ministry of Trade and Industry in Japan.



Top of the driverless forklift truck range from Lanzer Boss. With an onboard computer, the trucks can choose the shortest and most efficient route around a warehouse.

Video telephones from the US

VIDEO TELEPHONING came a little closer last week. Two US companies, Wilcom of Campbell, California, and PiTeTel Corporation of Peabody, Massachusetts, revealed their video telephones with a 12-inch colour screen that will plug into a phone line working as a digital service now being introduced in the US and Europe.

first, and the two US companies (together with others in Europe such as GEC and BT) has developed compression techniques called 'codecs' that allow 56 or 64 kb/s to be used. Previously, special circuits or satellites have been needed and rooms had to be devoted to video telephony within a company. Now it is claimed that a desk-to-desk video call can be made in the US at a normal phone cost.

PRODUCTION TIME for large cylindrical glass fibre reinforced tanks has been cut by up to two-thirds using the Vans automatic chop hoop winder from CT (London) of Guildford, UK. (0453 502924). The machine applies polyester resin and glass fibre reinforcement to the basic thermoplastic shell from a special nozzle and dispenser, as the tank is spun on its axis at a controlled rate. Tanks up to 16 ft in diameter and 40 ft high are being made with the machine at Forth Plastics in Kelso, Scotland.

WORTH WATCHING

"I always take a suite  
at the Pierre. Not for  
the view over Central Park, but  
for the respectful way  
they pour one's Guinness."



THE MOST DISTINCTIVE BEER IN THE WORLD.  
FOUND AT THE VERY BEST PLACES IN OVER 140 COUNTRIES.

THE ARTS

Television/Christopher Dunkley

The baby is not yet accepted as legitimate

Much television is unworthy of serious critical attention. There is no reason why this page should devote any more space to game shows, soap operas than to pulp paperbacks or Woolworth's pictures.

On the other hand there is a quite remarkable amount of television in Britain which does deserve critical appreciation: far more than in many other countries and of a standard which makes television today one of the most important of our cultural repositories.

For those of us outside the business who are willing to declare, however unflatteringly, a high regard for television's achievements, it is deeply frustrating to observe such an extraordinary lack of pride within the industry itself.

Now I have nothing against television being used as a medium for analysing, criticising or praising cinema. This is a valuable and indeed educational, periods of my

school days were spent in the Hampstead Everyman and the Baker Street Classic. I have never fallen out of love with the movies even though I have to hate most cinemas, cinema managers, and — sadly — cinematographers, their sweet wrappers, their ever louder conversations, and, recently (incredibly) their babes in arms.

But what did these programmes amount to? Parker's had some wonderful touches, as in the sequence at the beginning when the *Treasure Island* soundtrack with cries of "Pieces of eight" was laid over a panoramic shot inside a huge 1930s picture palace which was finally revealed to have been converted to a bingo club.

The best of the three programmes was made by Lindsay Anderson who did offer a single view which he illustrated clearly and in some respects convincingly. His aim was to disprove David Puttnam's claim that "Film, for good or ill, is an American medium" and to show that British cinema did not start with Puttnam's *Charities of Film*.

Richard Attenborough's programme was a more fragmented and gave the impression that the British cinema industry had always been

organised as a sort of cocktail party at which everybody knew everybody else so well that there was no need for surnames. "Alex really loved British movies..." Attenborough would say, referring, presumably, to Sir Alexander Korda. In the end Attenborough's beliefs seemed remarkably similar to Anderson's: that British film makers are at their best when they stick to the tradition of realism which came to the fore in World War II. But here, yet again, there was a clear sense of nostalgic poignancy.

If this were a cinema column various arguments could now be developed about the series: it was disappointingly brief, it had only about one-and-a-half points of view between the three directors, and among the most underplayed elements was the sense of cinema as spectacle: the vital D. W. Griffith/Steven Spielberg factor. But since this is a television column there are two rather different major points to be made.

First, although there were references to *Cathy Come Home* (which is 20 years old) it scarcely seems to have occurred to these three directors and among the most underplayed elements was the sense of cinema as spectacle: the vital D. W. Griffith/Steven Spielberg factor. But since this is a television column there are two rather different major points to be made.

So far as the documentary tradition itself is concerned, the links between the works of the wartime units, "Free Cinema", and today's television documentaries such as Paul Watson's *Fishing Party* or last week's *Brass Tacks* programme about the NHS made in an Oxford hospital, or Saturday's repeat of *The Little Ham's Backed Horse*, the first ballet on a Russian theme, produced by Arthur Saint-Léon in St Petersburg in 1864.



Carrying on the British tradition of documentary realism in drama: "What Now?" starting on Channel 4 tomorrow, is made on location in Liverpool and deals with the lives of unemployed teenagers on the loose

taken. Thanks to the regularity of such work presented within such series as *World in Action*, *Panorama*, *TV Eye*, *40 Minutes*, *Weekend World* and *Brass Tacks* I suspect people may not be able to see the wood for the trees.

And so far as the documentary-drama tradition is concerned—the tradition exemplified by Parker with *Hue and Cry*, by Anderson with *This Sporting Life* and by Attenborough with *The Way Ahead*—all of which used real locations and dealt with ordinary people in an unromantic manner—it, too, is obviously thriving in television. From *Edge of Darkness* at one end of the spectrum to *Brookside* at the other it is precisely that tradition which is being followed: contemporary life, ordinary people, location shooting. The best episodes of *Minder* may not be as good as the best of the Ealing Comedies,

but they are miles better than the worst, and very clearly from the same school.

All that being so, the question arises: why is there such heartache among cinema auteurs at the decline of the older industry and the expansion of the new? The answers could (and perhaps one day will) fill this entire column. I believe they include such matters as scale, the sheer size of the cinema screen; the sense of occasion gained from going out to a movie but so rarely gained from staying in with television; and above all the continuing life, and the growth of reputation, which a movie can achieve over months and even years in the cinema, something akin to the long-term life of a book on the shelf.

The second major point to be made is that while it is quite right for television to be mounting a serious trilogy such as this about cinema, it is absurd

and appalling that there is no regular series—equally serious, equally analytical, equally well budgeted—about television itself. Of course, there is *Did You See?* on BBC2 and it does excellent work, but with its brief to review the week's output it can scarcely dip its toe into the wide and deep lake of subjects which deserve long-term consideration: television violence, politics on television, television and children, television and terrorism, and so on.

It is bad enough that radio, which has regular series about books, music, magazines, cinema and many less popular subjects, has never had a series devoted to television which is the chief pastime of the majority of its listeners. But the lack of such a series on television itself is disgraceful. It can only be explained, surely, by that inability of the broadcasters to recognise the legitimacy of their own baby.

Itermezzo/Carnegie Hall, NYC

William Weaver

Concert performances of unfamiliar operas have long been a popular part of the New York musical scene. Lately an enterprising young impresario, Matthew Spira, has taken to presenting coherent series of such performances: in past years, a "festival" of French opera comique, a Handel and a Rossini series, and now this year, he has scheduled a trio of relatively unfamiliar works by Richard Strauss.

The series opened some weeks ago with *Coprioco*, continued last week with *Intermezzo*, and will conclude next month with *Daphne*. Though these are concert performances they are to a certain extent staged. Thus, instead of seeing a line of singers in evening dress and white tie, the audience witnesses a production with some elements of scenery (tables, chairs) and costume (hats, shawls, which are changed from scene to scene), and with proper entrances and exits.

For *Intermezzo*, with its numerous scene-shifts, this is arguably the ideal staging: it gives a more than adequate idea of the action, but it does not arrest the easy flow of the discourse.

This chatty opera was, wisely, given in translation: the fluent English version of Andrew Porter, made for Glyndebourne in 1974. Andrew Porter was in charge also of the staging; equally fluent and cogent, pointing up details, leaving the speaker's imagination free to picture the settings.

The spectator—and Mr Porter—were lucky to have the peerless Elisabeth Söderström in the taxing, pivotal part of Christine, historically based on Strauss's wife (just as the part of the composer Storch is a self-portrait). In real life

Strauss's friends often found the shrewish Fran Pauline a trial, but Strauss loved her and in this opera (for which he was also the librettist) he draws an affectionate but not excruciating picture.

With a lesser interpreter, Strauss's Christine can appear simply hectoring and incoherent, but Söderström created an essentially warm and loving, if also silly and exasperating human being, whose wit and witlessness that helped redeem the character.

The opera belongs to the soprano, but Alan Titus, as Storch, was more than just a cipher. He lent positive, effective support to the star. The smaller roles were all adequately cast, among them the maid, Anna, was amusingly played by Melanie Helton.

Like *Coprioco*, perhaps even more so, *Intermezzo* is a concert opera: there are no grand scenes for the singers, but on the other hand there are long, lush interludes for the orchestra. Not mere linking music, but in some cases extended, richly developed pieces. Though he kept things moving, Julius Rudel, the conductor, failed to produce sufficiently sweet playing from the orchestra, rarely lingered to savour the riches of the score.

In the Strauss canon *Intermezzo* probably does not rank very high. But even the minor works of a major composer are interesting, and this slight, domestic piece has an undeniable charm. It is easy to see why a festival should revive, and this semi-staging by Andrew Porter, an FT critic, is exactly the right way to present the work. A truly festive occasion.

Mayumi Itsuwa/Tokyo

Jurek Martin

It is one of the curiosities of the relationship between Japan and contemporary Western music that the Japanese make good jazz but poor pop. The smaller, less interesting from a sociological standpoint because, as elsewhere, it attracts a huge following, helps set fashion and so on, but musically, it is dreadfully derivative and devoid of value.

However, there are a few niches between jazz and pop that the Japanese have not explored, imitated and even refined. Last autumn, for example, the fine American bluegrass group, the Seldom Scene, gave a concert in Tokyo most noteworthy for the fact that when the band invited audience participation in its best-known number, "Fox on the Run," it received, to its amazement, the sound of 1,500 people responding with a passable imitation of four-part harmony that the hills of Kentucky could not (accents apart) have matched.

A similar sense of knowledge and performance applies to French chansons. There are a number of bars in Tokyo where *Chanson* lives and in Hiroshima there is a hole-in-the-wall called Rubicon where the two Kameoka sisters can make Japanese whisky taste like Pernod. But, as an entertainer with a national following, Mayumi Itsuwa stands alone. She has been a feature of

Japanese popular singing for more than a decade. After two years off for marriage and a child, she is back plying her distinctive art at her old haunt, the smaller, less interesting Parco theatre in Shibuya, and she promises, later in a string of concerts across Japan.

Her songs are a mélange of Japanese and French sentiment and melody (she lived in Paris for a while). They owe a few much to lonely lovers' walks on the beaches of the Inland Sea as to late-night Gauloise and coffee on the banks of the Seine. They are mostly in Japanese, but the best of them — "Kobito-yo," "Honto no koto Ieba," "Furusata Machi" — are comprehensible in any language. The women in her Japanese audience, the other night, were in floods of tears.

Above all, however, Mayumi Itsuwa can sing. The voice does not have extraordinary range, but she knows it and uses it superbly; never better than when she accompanies herself at the piano. She keeps her physical movements to a bare, highly stylised minimum forcing her listeners simply to listen. It may not be high art, but in the genre, it is exquisitely effective.

The only jarring note is her newly formed, back-up band, which is deficient. She does not have to "tuner le pianiste" but hanging in too good for the drummer.

Country Music/Wembley Arena

Antony Thorncroft

Country music is in trouble—in trouble in the US where they are deserting the musicians and in the UK where the musicians are deserting the fans. But there is an advertising campaign abroad which is attempting to create a new audience for country and wants to kill the idea that every country song is about a redneck truck driver who lost a leg in Vietnam, crying into his bourbon in a honkytonk at 3 am in the morning because his wife has left him for his best friend's dog.

But judging by the crowd at this year's Silk Cut Festival at Wembley, the big event of the country year, proponents of the new socially relevant music have a hard task on their hands. Not that the old guard do not make an effort: there were plenty of steppins and cowboy suits around, even a few uncocked Colt 45s and one solitary Indian, but this remarkably sedate middle-aged audience was subdued to the point of coma. Indeed the MC was moved to marvel during a long stage change at their stolid silence.

It took Johnny Cash to stir things up at the end of the three day bash. He really is an impressive performer; mighty of stature, with a voice which could reduce gravel to fine powder. The man in black with the silver girdle went straight into a prison song (which he has made his speciality following his own temporary incarceration for rather rapidly stealing flowers from a garden), and the long trail out to Wembley seemed worthwhile.

from his 30-year career followed rapidly, culminating with "Ghost riders from the sky." Things rather fell apart when wife June Carter joined him for Jackson and proceeded to advertise her own record which is attempting to create a new audience for country and wants to kill the idea that every country song is about a redneck truck driver who lost a leg in Vietnam, crying into his bourbon in a honkytonk at 3 am in the morning because his wife has left him for his best friend's dog.

Before him on stage was the new generation, in John Schneider. He is as overpowering in build; and he favoured a long overcoat above a blue denim jacket. He has a similar knuckle crunching voice and comes from a TV hit "The Dukes of Hazzard." But his material was stubbornly conservative. "I'm gonna leave you tomorrow" and "I'm afraid love's gone" are not the kind of thing approved of by the new realists.

The Silk Cut Festival should be a great occasion. The arena is ringed with stalls selling everything from the tacky to the audience it looks like their big day out. It would go with much more fizz if it could be switched to an open air venue on a summer's day: the arena must contribute to the crowd's lack of vim.

Will George Jones did turn up on Saturday night. By being the bad boy of country he has acquired a tremendous reputation. He only stayed for four numbers and left because he did not like the mike. But there was a return, and out came those sad songs, culminating with "He stopped loving her today." It will obviously take an earthquake to cheer up country music.

Central Ballet of China/NYC

David Vaughan

Classical ballet did not begin to establish itself in China until the middle of this century. The initial influence was from the Soviet Union, though Ballet Rambert toured there in 1957 and Beryl Grey made guest appearances in 1964. Artistic development was brought to a standstill during the period of the so-called cultural revolution in the anathematisation of foreign influence, the requirement that ballet serve as an instrument of the nationalist propaganda, and the banishment of many of the creative personnel of the Beijing Dance Academy and its Experimental Ballet Society. It was only in 1980 that the company was reconstituted as the Central Ballet of China, which has been making its first tour of the US.

As the first performances at Brooklyn Academy of Music showed, this is ballet at an earlier stage of evolution than in the west. Soviet influence is still strong, both in terms of technique and of ballet-making, though in the former there has been a significant infusion of British style. The company's co-founder and present artistic advisor, Dai Ailian, studied both ballet and modern dance in Britain in the 1950s; more recently, Ben Stevenson, the British director of the Houston Ballet, has taught the Beijing

dancers and invited some of them as guests with his own company.

*Swan Lake*, Act II, was produced by Pyotr Gusev, the Soviet ballet-master whose association with the company goes back to the late 1950s (and who danced in early works by Balanchine). The dramatic content is reduced to the barest vestige — von Rothbart does not appear, and Odette does not go back to being a swan. Tang Min was somewhat impressive in that role, livelier in the *Don Quixote* pas de deux.

There is of course ample historical precedent for the use of folk tales and dances as material for classic ballets, and excerpts were given from two pieces in the old

feudal society, somewhat melodramatically depicted — the heroine attempts suicide "by throwing herself against the corner of a table." The role was eloquently danced by Guo Fen, with Wang Caijun as the sympathetic second husband, who finally wins her love.

*The Maid of the Sea* is reminiscent of *The Little Ham's Backed Horse*, the first ballet on a Russian theme, produced by Arthur Saint-Léon in St Petersburg in 1864. In this case the hero is given magic assistance by seven little acrobatic mermaids who apparently represent the Spirit of Ginseng. As in Saint-Léon's ballet (and its soviet recensions), there is a lengthy undersea diversissement, with dances representing seaweed, amber, coral, and fish. Three choreographers are credited, with Gusev as advisor, and the result does look like choreography by committee.

These spectacular effects are presumably derived from traditional Chinese theatre. Classic ballet, on the other hand, is essentially a transplant, and it will take time for it to take root in Chinese life and culture. In the meantime, the dancers are charming in their sweet modesty, their evident devotion to their art, and their eagerness to please.



The Theatre Cld production of Euripides' "Medea," reviewed favourably by Martin Hoyle last February, has transferred from North Wales to the Young Vic. Toby Robertson's production upsets comfortable preconceptions by casting the barbarian outsider as a white woman in black society. The mixture of exotic Afro-Caribbean and uniformed authoritarianism strikes a faintly Haitian note; and Eileen Atkins brings luminous intelligence to Medea the woman, if ultimately lacking the power for Medea the avenging sorceress

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

LONDON

*Lead Me A Tenor* (Globe): Fresh and inventive operatic farce by new American author Ken Ludwig set in Cleveland, Ohio in 1924. Dennis Lawson and Jan Francis lend an energetic company in mistaken identity romp, while Verdi's Otello carries over regardless. (437 1592)

*Bowen Atkinson* (Shaftesbury): New revue starring rubber-limbed clown with a strong line in scatological satire and rude sketches, many of them ridiculing British classroom tyrannies. (370 8399)

*42nd Street* (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merrick's tap-dancing extravaganza has been tapirously received. (836 8106)

*Guys and Dolls* (Princes of Wales): The 1952 National Theatre production. Richard Eyre's production and John Gutter's affectionately lavish designs complement this most joyful and literate of musicals, a fitting tribute to the recently deceased collaborator Abe Burrows. (830 8681)

*Interpreters* (Queen's): Love among the diplomats, according to Ronald Harwood has a superb role for the watchful Maggie Smith reserving a cross-cultural affair with Edward Fox in the shadow of a summit between the Soviet Union and Britain. Funniest direction by Peter Yates of the West End's best new play of the year. (734 1185)

*Les Mistrables* (Palace): Notably well sung and spectacularly produced rock opera from the Nickleby and Cats team of Trevor Nunn, designer John Napier and lighting man David Hersey, Colin Wilkinson superb as Jean Valjean. A melodramatic distillation of Hugo, and none the worse for that. The French score is roughly melodic, with serviceable new lyrics from Herbert Kretzmer. (437 0834)

*Noises Off* (Savoy): The funniest play for years in London, now with an improved third act. Michael Blake-more's brilliant direction of backstage shenanigans on tour with a third-rate farce is a key factor. (530 8898)

*Shakespeare*, Bellevue Theatre. English Speaking Theatre of Amsterdam with Orta's Extravaganza Mr Sloane directed by Grant Coburn. (Fri. Sat.) (24 72 48)

*Cats* (Winter Garden): Still a sellout, Trevor Nunn's production of T. S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6262)

*Good Street* (Majestic): An immediate celebration of the heyday of Broadway in the '30s incorporates gems from the original film like *Shuffle On It* Buffalo with the appropriately trash and bawdy hooding by a large chorus line. (877 9020)

*Brighton Beach Memoirs* (40th St): The first instalment of Neil Simon's mix of memories and jokes focuses on a Depression-era Jewish household where young Eugene falls awkwardly in love with his cousin. (221 1211)

*A Chorus Line* (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6200)

*La Cage aux Folles* (Palace): With some beautiful Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (757 2693)

*I'm Not Rappaport* (Booth): In moving to Broadway, Herb Gardner's touching, funny and invigorating play about two oldsters retains its stars, Judd Hirsch and Clever Lisa, who almost conquer the world when they think they are just bickering with each other. (239 6200)

*Big River* (O'Neill): Roger Miller's music rescues this sentimental version of Huck Finn's adventures down the Mississippi, which walked off with many 1965 Tony awards almost by default. (248 0220)

*Philadelphia Story* (Arco): Elinor Barfield, who last directed Peter Nichols's *Passion Play* here, takes on the Philip Barry American classic about a headstrong debutante whose society wedding draws the press to gawk. (468 5303)

THE BEST CHOICE OF FLIGHTS FROM HEATHROW TO LISBON. TAP's daily Heathrow-Lisbon services offer the best business choice—lunchtime or evening departures, splendid hot meals and wide range of fares to meet all needs. And TAP's celebrated Navigator Class provides a separate check-in, superb comfort, the finest food and wines, and unobscure hospitality in the best Portuguese tradition. You won't find a better choice. For reservations and further information phone London 01-828 0262 or Manchester 061-493 2161. Prestel 344 2602. NAVIGATOR CLASS. TAP AIR PORTUGAL. Lyscavac

# FINANCIAL TIMES SURVEY

Wednesday April 2 1986

## Hertfordshire

Hertfordshire has suffered less than most counties from the decline of traditional industries. Nevertheless it is taking steps to attract thriving sectors, like high-tech, to boost its prosperity.

### Holding on to its place in the sun

BY FIONA THOMPSON

HERTFORDSHIRE lies geographically and probably in its own estimation, head and shoulders above London. A favoured county in terms of its situation on the map, its relative prosperity and its "green mantle" of countryside. It might be easy for the county to settle into complacency, but it has been jerked out of any such mood by a substantial change to its traditional industrial base since the onset of the recession, and a resulting rise in long term unemployment, a problem which a recent moderate economic recovery has failed to solve.

The need to put new heart into Hertfordshire has been pushed to the forefront. The county has identified major targets for action—long term unemployment, the reoccupation of vacated property, labour shortages and the growth of new technology industry. These issues require attention because they represent both wasted resources and bottlenecks to the future prosperity of the county, the county council's annual monitoring report says.

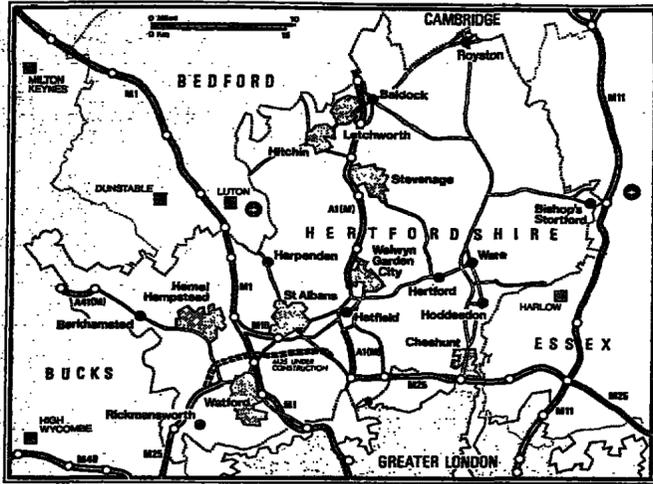
It is taking steps to attract and secure new industry particularly in the high technology sector. These include electronics, aerospace, research and development, instrument engineering, pharmaceuticals and computer services.

Inextricably tied to this is the policy of bringing back to active life derelict sites, frequently large and sometimes eyesores, left by the demise of traditional manufacturing companies. These are being recycled and revamped to suit the needs of the industries which Hertfordshire believes will be drawn in by the strategic advantages of siting their plants within its boundaries.

The other main thrust of its policy is to provide the qualified workforce to meet the staffing needs of these companies. The county has identified a skill shortage which demands attention.

Hertfordshire is a county of 1m people who enjoy attractive surroundings; live in a variety of handsome, ancient market towns and in more functional new towns of garden city developments, spread across the county, and who are never far from green belt land which has been jealously protected. Only recently has the county council relaxed its tight grip on the green belt to allow, in certain circumstances, development.

It is an area with a comparatively high standard of living, which is judged against the



relative wealth of surrounding counties in the favoured South East. At the last count, income levels in the region as a whole were 12 per cent above the national average, although the gap has been closing. Car ownership in the county was 20 per cent above the level of the entire South East which, in turn, was 5 per cent above the UK figure.

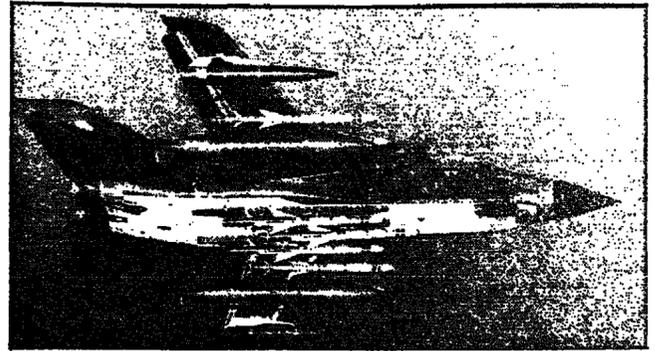
The reverse side of the coin is that Hertfordshire is an expensive place to live; house prices were reckoned to be about a fifth above the national average.

Last month's regional cost of living report placed Welwyn Garden City as the most costly place in the country to live, after London. Its position within easy commuting range of the capital, by high-speed train service or by the improved motorway links, contributes to

property values in the area. The assumed prosperity of the county's residents serves to disguise the problems of low-income groups, including the unemployed. It is an unfortunate chance that the Victorian building chosen to house St Albans social services department should be called Bleak House.

The number of claimants of unemployment benefit in the county rose in January to 31,068, to stand at 6.5 per cent—only slightly above half the national level of 12.9 per cent and well below the 10 per cent rate of the South East region as a whole. The most severely affected district is Stevenage, where 9.9 per cent were out of work in January. Watford and North Hertfordshire are the next most badly hit, with 7.6 and 7.5 per cent unemployed respectively. A third of those

affected are long-term unemployed. Letchworth, the original garden city founded in 1902 as the then revolutionary creation of social reformer Ebenezer Howard, faces a similar change in its industrial base with the loss of big companies such as Borg Warner and K & L Foundries. "We are moving from having a small number of big employers to having a greater number of small employers," says Mr Andrew Egerton Smith, chief executive of the Garden City Corporation. Both towns have been pushing for new industry by redeveloping former industrial sites into business parks and creating a number of start-up units. Their position contrasts somewhat with the comparative boom enjoyed by towns in the west of the county especially



Work and leisure: Development work on the ALARM anti-radar missile for the RAF is carried out at BAe's Hatfield works. Below: cruising is popular on the Grand Union Canal, near Hemel Hempstead.



Hemel Hempstead which is described by county planners as "clearly establishing a position of prominence in the favoured golden triangle west of the central London axis."

A number of major retail and office developments have been approved or are in the planning stages for both Hemel Hempstead and its bigger neighbour Watford.

Letchworth, Stevenage, Welwyn Garden City and Hatfield all lie on or close to the A1(M), the motorway on which the county is pinning its hopes to develop as a successor to the celebrated M4 high-tech corridor as a potential growth area for new job- and wealth-creating industry.

Crucial to the realisation of this ambition is the completion

of London's M25 orbital motorway later this year, linking with the A1(M) and providing a rapid link with Heathrow Airport and the major road network serving the South East conurbation.

The development of the M25 has implications for six of the ten districts in Hertfordshire and is already encouraging the demand for industrial sites in Watford and Hemel Hempstead which have, according to the county's annual monitoring report, become "the favourite locations for high-tech development."

The A1(M) corridor towns are already well-served by road links to the Midlands and North and by good rail links; they also stand to benefit from the planned growth of Stansted Airport, where new terminal build-

ings are expected to be operational by early 1991 capable of handling 15m passengers a year.

Hertfordshire is left with the task of striking a balance between a desire to preserve its identity as an area of well-kept small towns in attractive countryside and the need to provide jobs.

Commuters working in London, living in their Hertfordshire dormitory towns, want the green belt to be protected and feel that restrictions should not be relaxed. The person out of a job for two years has an understandably different point of view—if a business park built on green belt land will provide jobs then it should be built. The county, in its policies and attitudes, is trying to reconcile both views.

## THE INTERNATIONAL BIG BUSINESS COUNTY

### Making a move?

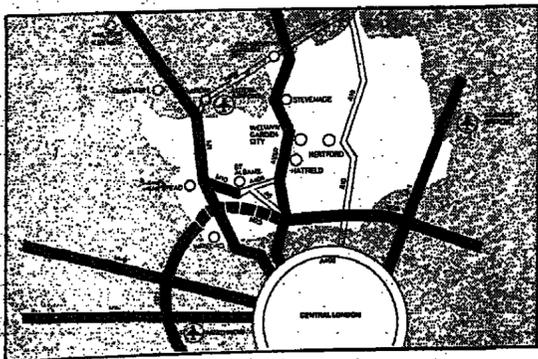
Setting up a new business or expanding your company? Hertfordshire holds the key.

The vast potential of London is literally on your doorstep. Communication links by road, air and rail are unsurpassed. There are prime sites and attractive premises. And a flag-waving welcome awaits you.

But life is not only business, and Hertfordshire provides easy access to delightful countryside, superb housing, excellent schooling for the kids, and first class cultural and recreational facilities.

For international business is already in Hertfordshire. Its image is right and it makes commercial good sense. You won't be the first to join us. Nor the last.

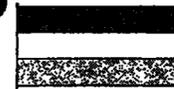
It's the professionals' choice. It must be yours!



SWEDEN  
VOLVO  
FRIGOSCANDIA



CANADA  
NORTHERN  
TELECOM DATA



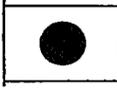
NETHERLANDS  
SIDAL ALUMINIUM



WEST GERMANY  
CARL ZEISS



USA  
MERCK, SHARPE &  
DOHME  
SMITH, KLINE &  
FRENCH  
DU PONT  
DEXION  
HONEYWELL  
RANK XEROX  
NABISCO  
MCDONNELL DOUGLAS  
KODAK



JAPAN  
MITSUBISHI  
SANYO  
SILVER REED



UK  
GLAXO GROUP  
WELLCOME  
COMPUTER & SYSTEMS ENGINEERING  
GRASEBY DYNAMICS  
INTERNATIONAL COMPUTERS  
RANK CINTEL  
HAWKER SIDDELEY  
ROLLS-ROYCE  
ICI  
LUCAS AEROSPACE  
BRITISH AEROSPACE  
JOHNSON MATTHEY CHEMICALS  
MARCONI  
B.P. OILS  
T.I. GROUP



SWITZERLAND  
WANDER

For full details of Hertfordshire — its industrial sites, business premises and new opportunities, contact: David Coates, Planning Department, County Hall, Hertford, Herts SG13 8DN. Telephone (0992) 555210

- LONDON ON THE DOORSTEP
- HEATHROW, STANSTED & LUTON AIRPORTS WITHIN EASY ACCESS
- THE M1, A1(M) AND THE NEW M25 MOTORWAY ALL WITHIN THE COUNTY
- INDIVIDUAL PACKAGES AVAILABLE
- SUPERB ENVIRONMENT



# Hertfordshire

FOR BUSINESS — FOR LIVING

## Hertfordshire 2

### Fiona Thompson examines how the county is tackling industrial regeneration On the high-tech road

IN COMMON with other parts of Britain, Hertfordshire is working hard to attract new industry and jobs. It is comparatively well placed both strategically and in terms of tackling the problems it faces.

Many areas would regard its position as uncommonly favourable. On the face of it the county is typical of the relatively prosperous South East; it has a valuable portfolio of high-technology companies and its employment levels are good even by the standards of the region.

In January the county unemployment rate stood at 6.5 per cent, marginally up on the previous month's figure but steady over the year, compared with the 10 per cent level of the South East as a whole and 12.9 per cent nationally.

In the region, only Surrey was maintaining a lower rate of unemployment: 4.7 per cent; West Sussex was pegging at 4.1 level just a shade higher than Hertfordshire's.

There are, of course, variations within the county. The new town of Stevenage has the highest unemployment figure, approaching the regional mark, and there have been increasing job losses in North Herts and the Watford district.

In reality, Hertfordshire shares the national problems of declining traditional industries, redundant skills and discarded industrial sites. It is responding by seeking to bring in new companies, by restoring and recycling land to attract the next generation of employers and by attempting to provide a workforce equipped with much-needed new skills.

The decline and regeneration of industry in Watford illustrates the county's recent experience and its response. Until recently the printing industry was the largest single employer in that district. But over the last four years a total of 1,500 jobs have been shed by Mr Robert Maxwell's BPPC, following on the earlier loss of 1,000 jobs caused by the closure of the Croxley paper mill.

That 90-acre mill site is now being redeveloped as the Croxley Centre, designed to attract high-technology companies to a handsomely turned-out setting planned on the lines of an

American-style business park. The development, now under construction, is next door to the Watford Business Park, a more conventional industrial estate developed by the private sector in conjunction with Watford borough council. That site is dominated by Case, the data communications company which designs, manufactures and markets equipment for business information networks (the largest private data network in existence—that owned by Citibank—linking computer terminals in more than 35 countries, is based on Case equipment).

The county is concentrating on retaining and developing industries in the fields of pharmaceuticals, computers, aerospace and defence and electronics. Mr Geoffrey Steeley, the county planning officer, said: "Hertfordshire has the largest concentration of high-tech, high capital investment outside of London."

British Aerospace is a key contributor to Hertfordshire's prosperity, employing 14,000 people at four plants in the county: two in Hatfield and two in Stevenage.

#### Key contributor

Other major employers in the defence sector include Marconi Avionics and Marconi Instruments, at several locations in the county; Racal Acoustics and GEC Avionics; Hawker Siddeley Dynamics.

HMS Warrior, the Royal Navy's high-security command centre from which the Falklands Task Force fleet was directed, is also located in Hertfordshire.

The county's large-scale pharmaceutical companies include Glaxo, Roche, Smith Kline and French, and the Wellcome Foundation. A number of the county's leading computer companies are also based there, including Honeywell, ICL, Burroughs and GEC Computers.

Kodak has pulled out of Stevenage but its UK headquarters remains in an 18-storey block in the centre of Hemel Hempstead.

The county has well-established research and development centres, notably the Warren Spring (industrial research) Laboratory, the Water Re-

search Station and the Furniture Industry Research Association, all in Stevenage.

Hertfordshire County Council has eased its planning restrictions to encourage the development of industry. The task of regenerating the county's industrial base is being studied by an economic development committee set up at the end of last year with the objects of bringing back to profitable use obsolete sites abandoned by now-departed industries; providing attractive new sites in countryside settings, particularly for research establishments; improving the infrastructure—including building access roads and dealing with derelict land—and assisting with the promotion of retraining schemes.

Four enterprise agencies have been created in the county, at Stevenage, Letchworth, Watford and St Albans, on the basis of partnership between local authority and industry and commerce in each area.

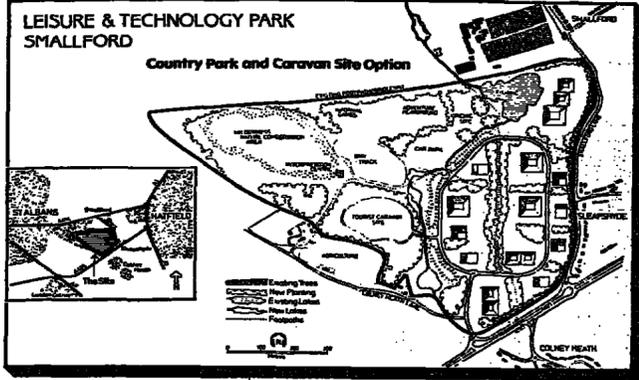
Despite its relatively low levels of unemployment, it is of concern to the county that roughly a third of the registered jobless are long-term unemployed—in spite of a significant increase in the number of notified vacancies.

This mismatch between the available jobs and the skills of the unemployed is one result of the change in the country's industrial base in the last four to five years. Research suggests certain skills are difficult to recruit for both traditional and new manufacturing industries.

The former, according to the county's annual monitoring report, reflects the fact that many people were forced to leave such industries because of the recession and have since retired or have found new employment and were not replaced by apprenticeship schemes.

The latter often reflects the national shortage of experienced and technically qualified people with computer skills.

Some initiatives on unemployment are being taken through the Manpower Services Commission, which has a community programme, aimed at those over 18, the county council can provide up to 130 jobs including rural and urban action projects.



How a partially-scarred site would be transformed: the proposed leisure and technology park near St Albans

## Pressure on the green belt

### Technology Parks

FIONA THOMPSON

THE green belt will have to be relaxed a notch if Hertfordshire is to plant, acre-like, high technology industries in its landscape.

That is the belief of county planners who examined 40 possible sites for a technology park. The scheme would aim to attract industry and new jobs by providing workplaces in a park-like setting more closely resembling country estate than industrial estate.

Its potential users, the argument goes, are companies 10 miles removed—both in their methods and in their preferred choice of surroundings—from the age of dark, stanic mills.

Hertfordshire believes that it has previously lost their business because of its inability to provide the quality of location they seek. If the county wants them then green belt incursion is believed to be inevitable.

The planners have plumped for a site which is already scarred and which would, in the process of development, be improved. Smallford Gravel Pit, a 150-acre triangle of land lying between St Albans and Hatfield on the north side of the A405, which is already owned, virtually in its entirety, by the county council. It has been

used for gravel extraction, rubbish dumping and, in part, as a brick works.

The plan is to use about a third of the area as a technology park, providing 70,000 square metres of floorspace in low-rise units which, it is estimated, would have the potential to provide up to 2,000 jobs over 10 years.

The remainder of the site would be developed for leisure and recreational use, including a protected nature reserve, with the options of creating a nine-hole golf course and other sports facilities; a country park and caravan site; hotel and related amenities or, possibly, an aerospace theme park, reflecting the county's links with that particular industry. Site restoration could cost over £300,000.

The county has its eyes on companies carrying out research, production, manufacture or assembly in the fields of telecommunications, electronics, biotechnology, instrumentation and other sunrise industries. Apart from the setting, it offers the advantages of good access to the motorway and trunk road network and the proximity of the Hatfield Polytechnic, with its 1,000 staff, and its experience of working closely with industry.

It has ties with aerospace, pharmaceuticals, information technology and motor industries.

The polytechnic, the only

institute of higher education in the county, already runs Polyfield Services, which provides experienced quality assurance managers on a part-time basis to subscribing companies, and Herts, a commercial and industrial information service.

The planning application for the Hertfordshire leisure and technology park was submitted to the county planning committee in January.

The placing of leisure before technology in that title is, perhaps, significant as the county seeks to introduce the development—however ill-used—green belt land. Its draft consultation document says: "The proposal for an integrated leisure and technology park results on the one hand from growing needs to meet leisure requirements and to provide an attractive location for high technology development in Hertfordshire, and on the other to restore derelict and degraded land."

"It is envisaged that the development would be of the highest quality, with low density buildings and extensive landscaping."

It is thought that the decision on the application, expected in June, will recommend passing on the proposals to the Secretary of State for the Environment for his consideration because the scheme—with its use of green belt land—is such a major departure from previous planning policies.

## A where-to-find-it service for big and small

### Stevenage Initiative

FIONA THOMPSON

WHEN GARY LUSBY opened the doors of QA Electronics, his one-man electronic design and assembly specialist operation, in February 1983, his workshop measured 150 sq ft. He now has premises ten times that size and employs 16 people.

Mr Lusby was an employee himself for 26 years, helping to build up other people's companies. When he felt "it was necessary to have a go on my own," he first approached Stevenage Initiative, the enterprise agency funded jointly by Stevenage borough council and local industry and commerce.

SI was extremely helpful, according to Mr Lusby. "They provide a tremendous amount of information."

In Mr Lusby's case, the best piece of advice was on premises. SI recommended renting a workshop in the Business and Technology Centre, where SI itself is a tenant.

The centre has 100 units, ranging from 100 sq ft to 1,000 sq ft, aimed at small, and especially start-up, businesses. Each unit offers a workshop and an office and, crucial for beginners, easy access to a telephone exchange.

The initial rental is for three months in advance and monthly thereafter. A licence fee paid each month covers rent, rates, heating, lighting, power, telephone installation, car parking and provides for reception and secretarial services.

Like Mr Lusby, a number of small business people have found that a distinct advantage of setting up at the centre is having "SI" on tap.

Putting into practice its role as a partnership between local industry and the council, all four staff members have been seconded from the Stevenage business community, three from British Aerospace and one from Barclays Bank.

SI helps and provides advice to small business people, both existing and start-up, in a number of ways. It runs training courses and one-day

small business workshops on subjects such as finance, premises, marketing; it advises and recommends on location of premises; it provides advice on corporate finance and law, banking and financial forecasts; and can lend cash from its £25,000 financial fund set up to provide seed capital for start-ups and businesses wanting to develop.

As a non profit making organisation, there are no charges for any of the services SI provides.

"We've had over 1,500 inquiries from individuals and companies since we set up three years ago," said Mr Dick Parkhouse, a Barclays Bank manager whose two-year secondment as financial adviser finishes at the end of next month. "We've become busier and busier each month."

It's not just small businesses that gain either. British Aerospace last year approached SI when it was looking for an alternative supplier of the tiny electric gyro motors used in missile gyroscopes. SI was asked to recommend local companies who might replace the Japanese supplier. Four companies were suggested, all made a pitch and Lamerholm Fleming, a communication electronics design and manufacturer, was given the order.

"We started to provide British Aerospace just before Christmas last year," said Lamerholm managing director Mr Peter Keillett. "The order is worth £250,000 per annum and we hope and expect to be British Aerospace's sole source of gyro motors by next year."

SI reckons their new business success rate is better than the countrywide rate. Mr Fred Tippler, a British Aerospace engineer since 1984 and seconded to SI in 1982 as business advice centre manager, has seen "a host of others" as successful as Gary Lusby.

SI has advised on 137 start-up ventures, of which 14, or 10 per cent have failed, said Mr Tippler. "The national average for new business failures is 25 per cent."

Mr Lusby left the business centre site last August, moved into his 1,500 sq ft premises last August.



## WELCOME TO STEVENAGE!

A welcome from the mayor is only part of the 'red carpet treatment' we give to new businesses in Stevenage.

Everyone else here is equally keen to make you feel at home. Surveyors, planners, developers, housing and educational personnel, to name but a few.

There's a Business Advice Centre, Enterprise Agency, Employers Group, Business and Technology Centre and several other organisations with business development as a priority.

And with a location that's just 30 miles from London and excellent road/rail links, Stevenage as a new business centre takes some beating.

Whatever you need to know, ring the Development Group on Stevenage (0438) 317021 or just ask for the mayor!

## Stevenage

Where new business gets the 'red carpet treatment'.  
Daneshill House, Danestrete, Stevenage, Herts SG1 1HN.

## BAe at the leading edge of technology

A LARGE segment of Britain's aerospace and defence effort is concentrated in Hertfordshire. More than 20,000 people are employed by the two industries in the county, 14,000 of them by British Aerospace and most of the rest by GEC-Marconi, Racal and Rolls-Royce.

While a number of other major employers, notably ICI Plastics, Kodak, Bowater and Platinium, have either closed down or contracted, the aerospace and defence remain buoyant, boasting expensive research and development and healthy order books.

To the county, they are a vital boon, not merely because they are large-scale job providers but, more importantly, because the work produced is at the leading edge of technology. The companies—nearly all based in or near the major urban centres—are felt to have an active future and are magnets of their local economies. Accordingly, decisions can be made by planners based on reasonably safe assumptions of income.

In Stevenage, 7,000 people are employed by British Aerospace's army weapons division, and an extraordinary 60 per cent of these are reckoned to be either highly-skilled technicians or qualified engineers.

Training is what counts here, and 120 young people, from craft apprentices to undergraduates on sandwich courses are enrolled in company schemes each year. Some 450 trainees are on the rolls in Stevenage at any one time, and most can expect the closest thing to a "job for life" to be found in modern Britain.

Employees tend to stay with the company for 20 years and more, and middle and upper—but not top—management is frequently recruited from the ranks. Again, stability is the result.

BAe at Stevenage is engaged in a number of weapons projects. Rapier, the ground-to-air missile system that proved itself in the 1982 Falklands conflict; Swingfire, an anti-armour weapon; gyroscopes for guidance systems and radomes (transparent covers for radar equipment) are all locally designed. Trigat, a third generation anti-tank missile, is now being developed jointly with MBB of West Germany and the French group Aerospatiale.

Hatfield is home to a large part of BAe's air weapons division. More than 2,500 workers are busy with the development and manufacture of Sea Eagle, Skyflash and Sea Skua—all air-launched weapons—while "Alarm," an advance, long-range defence suppression anti-radar system will be available

to the Royal Air Force soon. The most familiar face of aerospace can also be seen in Hatfield, where 4,500 workers are employed in the civil aviation division, assembling the BAe 146 series short-haul airliner, wings for the Airbus and a range of business jets.

So far, 65 sales have been made, mostly in North America and China, and there is reason to expect many more as the aircraft's performance—especially its extreme quiet—becomes more widely known.

The group's space and communications division, with 1,800 workers in Stevenage, designs and builds a variety of civil and military communications satellites.

Hertfordshire's recent drive to attract computer-based high technology industry is greatly assisted by the existence of these internationally known producers.

Walter Ellis

## Stevenage Office Complex

3 BUILDINGS LET

## Ardent House

remaining

- 3,000–16,000 sq. ft.
- 39 car parking spaces
- Self-contained building.

Jones Lang Wootton Chartered Surveyors

W H Lee (0438) 316655

## Hemel Hempstead. Part of Britain at its best.



Hertfordshire 3

# Searching for the right balance

## Retailing

RONA THOMPSON

THE PARK PLAZA scheme, conceived as an elaborate leisure-cum-shopping centre with a motorway in the basement, illustrates one response to the retailing needs of Hertfordshire in the 1980s — and some of the dilemmas that the county faces.

The major question is where best should shopping developments take place. In the case of the Plaza project, at Hatfield, it is proposed that it should be sited on top of the A1(M), which is now being run through a tunnel at that point.

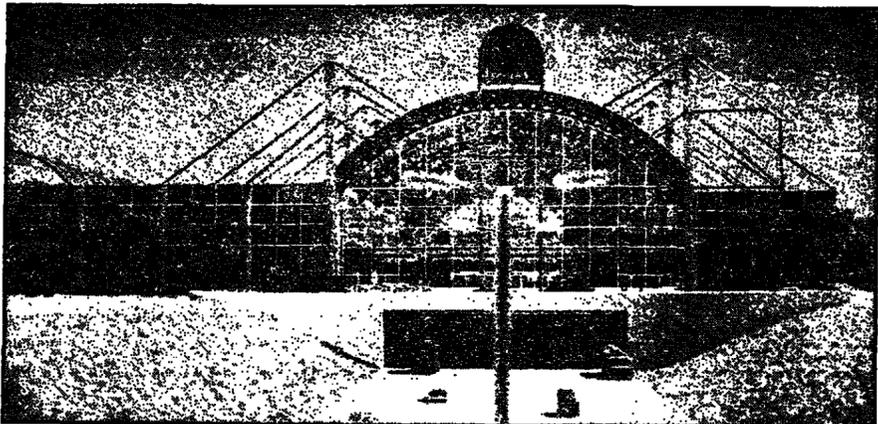
The county is having to come to grips with questions of large-scale developments and is trying to strike a balance. The demand from retailing companies for large new sites has to be set against its policy of protecting green belt land and the interests of its towns with their existing shopping centres.

It has to come to terms with changing patterns of shopping, revolving around the family car, and the likely impact on traditional town centres of accepting new schemes which will attract more motorists. At the same time, it wants to keep its towns alive and thriving.

The county also has to balance the sometimes conflicting interests of towns which are eager to attract new retail development but which are understandably concerned about their neighbours' schemes of new edge-of-town stores. It is also aware of competition across its borders where successful superstore complexes have grown up.

The new towns — Stevenage, Hemel Hempstead, Welwyn Garden City and Hatfield — were designed with shops and shoppers in mind (Stevenage was Britain's first pedestrian-only shopping centre) and they are keen to develop and to keep abreast.

Stevenage is designated, like Watford, as a sub-regional centre, expected to draw customers from a wider area. It is with that role in mind that its Roaring Meg North development is planned: a project that will meet not only shopping needs but which will also aim to attract families for a day out. The scheme includes an ice rink and sports centre, a leisure hall and room for exhibitions and performances. Mr along with 200,000 square feet



Model of the Park Plaza leisure-cum-shopping centre planned for Hatfield. The project would be sited over a tunnel carrying the A1 (M) road

of retailing space. But, at the same time, Hatfield has been pushing ahead with its own ambitious development project — including its own ice rink — with precisely the same twin concepts of easy shopping combined with leisure: the Park Plaza scheme.

Stevenage duly raised objections to the Hatfield proposals. The Park Plaza's single most unusual feature was apparent right from the start: its site, astride the A1(M), the possibility arose because of the decision taken to cut and cover that section of the roadway at the time of its improvement to motorway standard, an option chosen because it involved the loss of less open land and because it would have a lesser impact than an intrusive bypass on that part of Hatfield. The consequence is a 1190 metre tunnel.

The Carroll Group of companies sought outline permission to build above and beside it 200,000 sq ft of retailing space; another 150,000 sq ft of leisure facilities; plus a 100-bed hotel, a garden centre (known as the Dream Garden), houses and 105,000 sq ft of offices. The scheme was selected by Welwyn Hatfield District Council and was the subject of a public inquiry last year. Mr Kenneth Baker, Environment

Secretary, gave the proposal formal approval last month. In fact, Hertfordshire has in its planning officer, Mr Geoff Ball, principal assistant planner with the district council, said the project would put Hatfield on the map. "It would bring people to invest in the town and bring new life to the town centre," he said.

Such a scheme seems like the epitome of a shopping development for the car age. Capital and Counties is in partnership with Watford Borough Council on the project. John Lewis is the planned anchor tenant. A decision on the application is not due for some time yet but the principle of redevelopment of this area is long established, according to Mr Tony Curtis, chief planning officer of Watford Borough Council.

Another developer, Town and City, has submitted a planning application to St Albans District Council to create a retail/hotel/leisure complex on part of a 90-acre site in the so-called Golden Triangle. Located between St Albans and Watford, the triangle is edged by the M1, the M25 and the A405.

The scheme would provide for 500,000 square feet of retail space in addition to a hotel and leisure facilities including a multi-screen cinema and children's play facilities and 4,000 surface car parking spaces. The anchor tenant is thought to be

ing spaces. Early 1987 is the proposed opening date. Capital and Counties, the London-based property company responsible for many shopping developments, has recently submitted a planning application for a wholly retail complex — known as Mars — on a ten-acre site in Watford town centre.

Capital and Counties is in partnership with Watford Borough Council on the project. John Lewis is the planned anchor tenant. A decision on the application is not due for some time yet but the principle of redevelopment of this area is long established, according to Mr Tony Curtis, chief planning officer of Watford Borough Council.

Another developer, Town and City, has submitted a planning application to St Albans District Council to create a retail/hotel/leisure complex on part of a 90-acre site in the so-called Golden Triangle. Located between St Albans and Watford, the triangle is edged by the M1, the M25 and the A405.

The scheme would provide for 500,000 square feet of retail space in addition to a hotel and leisure facilities including a multi-screen cinema and children's play facilities and 4,000 surface car parking spaces. The anchor tenant is thought to be

a Savacentre hypermarket. The planning application will almost inevitably be refused because the site is in the green belt and is likely therefore to be the subject of a public inquiry.

At the last count, there were 16 retail warehouses either in business or about to come into operation on sites outside town centres in Herts. Development has been gathering pace, with the new major retail developments making a striking contribution to the total area of floorspace available — or likely to be — in the county; nearly half of the additional square footage being outside town centres or neighbourhood shopping areas.

Taking into account schemes approved but not yet built and planning applications still in the pipeline, the gross shopping floorspace increased by over 40 per cent between 1980 and the middle of last year: altogether 326,000 square metres of additional space.

It remains the fact that many Hertfordshire people still look elsewhere for their major shopping expeditions. It is estimated that a fifth of all spending on durable goods takes place outside the county in London itself and at purpose-built centres such as Brent Cross and at Milton Keynes and Luton.



Knebworth House where the grounds have been developed as a country park

## Wider attractions sought

THE DEVELOPMENT of Stansted, just across the county border in Essex, as London's third airport, could have profound consequences for the development of tourism in Hertfordshire.

Already, four companies operating out of Stansted are being encouraged to place the Home Counties on their itineraries for foreign visitors, and the potential for growth is considerable. Weekend breaks should feature in promotional literature.

The whole region, encompassing Essex, Cambridgeshire, Bedfordshire, Buckinghamshire and Oxfordshire, as well as Hertfordshire, can be expected to benefit, but Hertfordshire, with its ancient towns, canals and close proximity to the airport, should be in a better position than most.

Tourism in the area is handled by the Thames and Chilterns Tourist Board, with its headquarters in Abingdon, in Oxfordshire. Local matters are the preserve of the various district councils, which run information centres and liaise both with the board and with the different county councils.

Hertfordshire is probably best known for its towns and villages, though the gently rolling countryside, part of it protected by London's Green Belt legislation, is an added attraction, as are the canals and the many gravel-pit lakes.

There are three main "tourist" towns: St Albans, Hatfield and Hertford. St Albans, closest to London, is centred on its ancient cathedral, reputedly built on the site of the first Christian martyr in England — a Roman soldier named Alban, executed in AD 303. The town was known as Verulamium at the time, and

classical remains abound. Hatfield is an attractive former coaching town, with fine Georgian streets, but is best known for its proximity to Hatfield House, home of the Cecil family and one of the finest Jacobean residences in Britain.

Hertford is less spectacular but benefits — in spite of its county town status — from being somewhat off the beaten track and therefore relatively unspoiled. The site is an ancient one, dating back to Roman times, and there are traces of practically every century since.

Outside of the towns, Knebworth House, home of the Lytton family, is a popular attraction. First built in 1482 — the year Columbus sailed for America — it was reconstructed in neo-Gothic style by the first Lord Lytton in the 18th century. The grounds are particularly lovely and have been developed as a country park.

Boating in Hertfordshire comprises cruising on the Lea-Stort navigation, in the east, and the Grand Union canal, in the south-west of the county, as well as sailing on the growing number of gravel-pit lakes. Villages are another key feature. Quaintly English, offering an image of stability in a turbulent world, the many small communities, focused on church and village green, that dot the countryside almost overflow with charm.

George Bernard Shaw, the renowned Irish dramatist, was one of Hertfordshire's most famous village residents. He chose the leafy hamlet of Ayot

St Lawrence, he writes, because of a curious inscription on a tombstone in the churchyard. A woman had died at the age of 70. "Her time was short," ran the legend.

Shaw chose well. He lived to be 94 himself and his ashes were scattered in the garden of his house.

Promoting a county like Hertfordshire has two main problems. It is close to London, the urban sprawl of which is already advancing towards St Albans and Hemel Hempstead, area creating a separate identity alongside such a giant of tourism is no easy task.

Second, there is little to hold the visitor's attention once he or she has become satiated with the "heritage." There is no coast and there are no "resorts."

Thames and Chilterns, together with the county council and the district councils, are getting around both problems by looking to London as a market and by promoting the area as ideal for weekend and other short-stay retreats.

Here, though, the problem is a shortage of accommodation, particularly for discerning yet cost-conscious business travellers. A programme for expanding the number of hotel rooms is being submitted, and there is the added fact of an imbalance: most hotels are in the south of the county, near the M1, M25 and A1 motorways.

Country parks and farm-based holidays are now receiving added investment attention. A 1974 report, Tourism Strategy for the Thames and Chilterns, concluded that Hertfordshire's role was unlikely to be a major one for the foreseeable future. The county is out to prove this view was a mistaken one.

# Signpost to prosperity

## A1(M) Corridor

RONA THOMPSON

THE MOTORWAY which runs like a spine through the county is seen as a potential route to increased prosperity for the towns signposted along the Hertfordshire length of the A1 (M).

The concept of an A1 (M) corridor — successor to the much vaunted M4 corridor — has already gained currency as part of the country's strategy to

attract new wealth-creating industry and jobs.

The county council has declared its support for industrial development in towns along the line which, in turn, have launched their individual enterprises designed to draw in the high-technology companies which, they believe, would be ideally placed to succeed in Hertfordshire.

Whether that approach will be sufficient to transform the idea into reality, and the companies to the new motorway sites, has still to be seen. There is some feeling in the north of the county — furthest re-

moved from the key motorway link of the A1(M) and London's orbital M25 — that more co-ordination and planning is required if the potential benefits are to be evenly spread.

The last section of the M25, from north-east of Watford to the A1(M) junction just west of Potters Bar, will be completed later this year. That will bring the towns on or near the A1(M) in Hertfordshire within easy striking distance of Heathrow and close to the hub of the London road network.

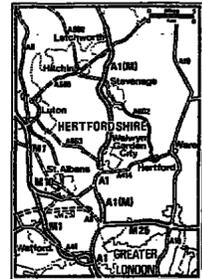
Mr Geoffrey Steeley, county planning officer, believes that the corridor towns have every advantage: they offer attractive sites, well-served by both motorway and railway, with a workforce on hand. Hertfordshire is looking towards development along the line of the A1(M), at this stage, because the M25 itself runs through green belt land which the county is anxious to protect.

The ambition does not end there: Mr Steeley looks east, to the A10-M11 triangle, and west, to the M11 route, linking Watford, Hemel Hempstead and Berkhamstead, as areas for development in much the same form. The development of Stansted Airport is an added attraction.

### Bulldozers

That means, in concrete terms, that some of the A1(M) towns — from south to north, Hatfield, Welwyn Garden City, Stevenage and Letchworth — have been able to bring in the bulldozers to start preparing the way for the industry they hope to attract. St Albans, Hitchin and Baldock also stand to benefit if jobs can be created.

Letchworth, in the north, has a major scheme in hand: Enterprise 2000, a planned business park on a landscaped 60-acre site, capable of providing 1.25m to 1.5m square feet of factory and office space (equivalent to half again the total now available in the garden city).



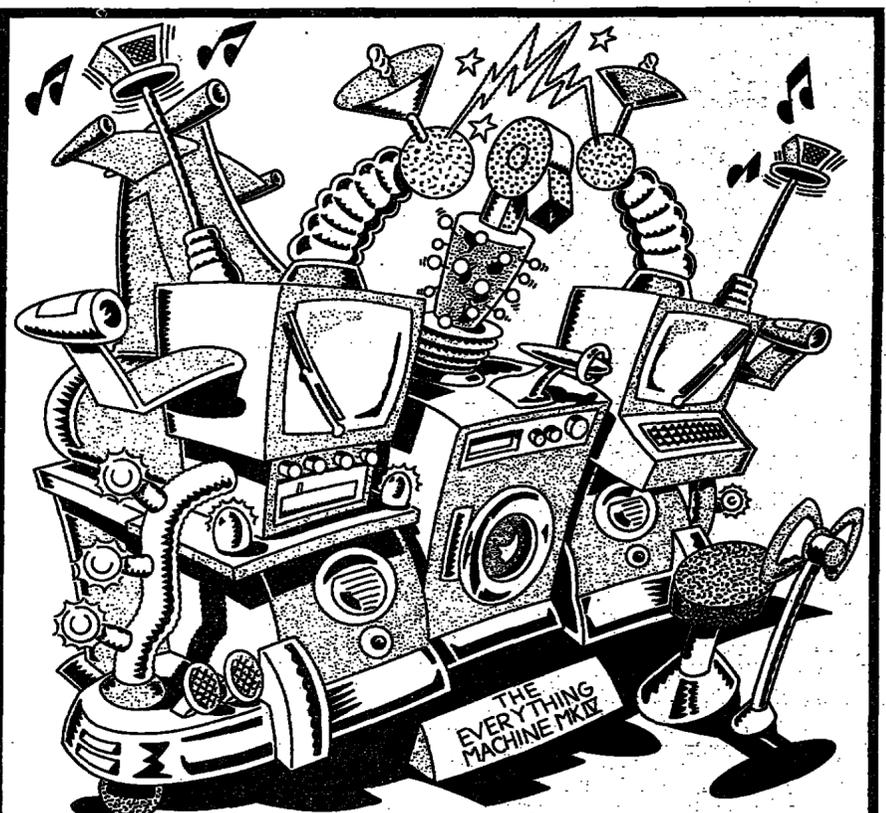
Industry-in-the-countryside setting, 35 miles from London (and 38 minutes by train) but also with good links to the Midlands, the north and Scotland, access to the East Coast ports and a soon-to-be-improved motorway route to Essex and the South East.

Mr Andrew Egerton Smith, the corporation's chief executive, would like to see the corridor towns pulling together more to promote their joint cause. "The seeds of a group established to co-ordinate the whole scheme," he said. "We should all pool our resources, with joint publicity and a co-ordinated programme, for a share of the same market," he said.

Mr Peter Archard, director of planning for North Hertfordshire District Council, which covers Letchworth, Baldock and Hitchin, said all the corridor towns appeared to be acting separately. "Everyone is looking for a share of the same market," he said.

Stevenage plans to bring into operation its Meadowway industrial development area within the year. The ten-acre site will be landscaped. There is widespread agreement that companies want to put down roots in an attractive setting — and it will be pitching for smaller high-tech and research and development concerns.

Manufacturers' Life, the insurance company, is preparing to set up computer training centre at Meadowway and Wilton, the Canadian computer company, is also moving in there. In Welwyn Garden City, work is under way on the redevelopment of the 61-acre ICI site — the former headquarters of its petrochemicals and plastics division. ICI is maintaining 14 acres for offices, the remaining 47 acres are being developed jointly by Hunting Gate Developments and Allied Dunbar Property Funds.



## Come to us with your problems and we'll provide the electronics to solve them.

Looking for electronic assemblies? Want them at prices that compete favourably with those from the Far East? Well you don't have to go far from home. The Rank Xerox Electronics Manufacturing Centre, right here in Welwyn Garden City, is among the largest electronic assembly plants in Europe.

Not to mention, one of the best-equipped, most advanced and most efficient of its kind in the world. And we believe, second to none in the design, manufacture and supply of printed wiring board assemblies and power supply units.

In fact, we produce more than 1,000,000 assemblies, in over 150 different complex configurations every year. What's more, production capacity is still growing.

So whether you need a manufacturer for small volume applications, or high volume requirements, we can supply both consistent high quality and reliable delivery. And as we said, our prices are competitive with any in the world.

For further information, telephone or write to Bob London at the address below. Just bring us your problems and together we'll solve them.

**RANK XEROX**  
RANK XEROX LIMITED, BEECHER ROAD, WELWYN GARDEN CITY, HERTS, AL7 1HE. TELEPHONE: WELWYN GARDEN (0707) 523434.

**JUST 37 MINUTES FROM KINGS CROSS**

... that's all the time it takes from London to Letchworth Garden City by fast electric train. It's just one reason for Letchworth's growing status as the place for business. Others include its perfect location alongside the A1(M) motorway, excellent all-round communication links, and unsurpassed environment in the world's first garden city.

- Superb £60 million Business Park
- Flourishing Business Centre 'at your service'
- Heathrow (M25), Luton International and Stansted airports all within 39 miles radius
- Speedy access by road, rail and air
- An assured and understanding welcome

Send for Business Fact Pack and details of colour video to Andrew Egerton-Smith, Chief Executive, Letchworth Garden City Corporation, Broadway, Letchworth Garden City, Herts. SG8 3AB. Telephone: (0462) 682271.

**LETCORTH WORTH**  
HERTFORDSHIRE  
... It's more than worth thinking about

**Come and spend the day at Hatfield House**

The home of English history since Elizabeth I. The ancestral home of the Cecil family. The Old Palace and later Hatfield House itself have been lived in and visited by the greatest and most famous people in England.

Visit Hatfield yourself and enjoy the art, architecture and magnificent gardens of a house which holds treasures of the past 400 years. Open March to October, Tues-Sat 12-5, Sun 2-5.30 and Bank Holidays, except Good Friday.

Further details from:  
The Curator. Tel: Hatfield 62823

# FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
Telegrams: Finantimo, London PS4. Telex: 8954871  
Telephone: 01-248 8000

Wednesday April 2 1986

## Reagan's trade warning

THE RHETORIC is becoming gruffer in the transatlantic dispute about trade, protectionism and, above all, agricultural policies. The danger is that the US and the European Community may become prisoners of their own machismo and derail the international procedures provided for the Gatt to solve such disputes.

On Monday the White House spokesman threatened retaliation of an unspecified nature if the Community did not by July 1 provide what he called adequate compensation for certain disadvantages arising from US exports of farm goods to the Community and, hence, its common agricultural policy. Yesterday Brussels responded, accusing Washington of unfriendly and needlessly aggressive conduct, even though the Americans have not so far done anything concrete. At the same time Brussels threatened to take appropriate action, also not specified, if the US were to take unilateral measures against the Community.

Up to a point this is one more exchange in diplomacy by public statement. What marks out the US statement as something more than the mixture as before is that it came from the White House and, hence, in the name of the presidency itself. That places extra vigour behind the punch.

### Latest benefit

Throughout the last 30 years the Americans have suffered a conflict of interests, as they saw them, in their relationship with west Europe. For political and military reasons they welcomed the process of European integration. The latest benefit on this score was the Spanish referendum to keep Spain in Nato which was inextricably intertwined with Spanish accession to the European Community. In the past, Washington generally placed these political considerations ahead of its fears that US trade and particularly exports of farm goods would suffer from European integration. What is new is that Washington is evidently less ready than in the past to face commercial disadvantage as the price of political gain.

## Privatisation: a sorry chapter

WHEN THE history of privatisation comes to be written, the selling of British Gas will be one of its sorriest chapters. It is a tale of political expediency and a narrow financial focus which have all but obscured the programme's original vision. This was to restore the dynamism, efficiency and responsiveness of a company which had been languishing under bureaucratic control. The talisman was competition and profits were to be the reward and the index of success.

Against these ideals, the Gas Bill, which has now been force-marched to the House of Lords, looks lamentably tattered. It will make hardly any difference to the way in which British Gas operates its monopoly business. The provisions intended to encourage competition are feeble in comparison with the market power of the incumbent. The powers of the regulatory body (Ofgas) which might have acted as a surrogate for competition, were carefully constrained.

Since the bill was published at the end of November the Government has made two significant concessions towards improving competition but neither will do much in practice to remedy the deficiencies of the plan. The most important change was the announcement that the Government would consider allowing the export of North Sea gas to Europe. This would in theory reduce British Gas's de facto position as the sole customer for North Sea gas producers.

This cautious change of heart by the Government is welcome but it still leaves ministers with a veto over exports. Although the door is ajar, it is not clear how much freedom British Gas would have to import gas. The Government's veto last year of the £30bn contract to buy gas from the Norwegian Sleipner field showed that in spite of the rhetoric of free enterprise, political fat still pulls rank over commercial judgment. The Government's other main concession was to accept a Conservative amendment giving Ofgas the general duty to promote competition in the supply of gas to industry. A fighting Ofgas director might make something of this, even though the bill puts a button on its foil. He does not have adequate powers to investigate British Gas's costs, nor does the bill require British Gas to publish accounts in such a way that cross-subsidisation can be identified.

IF LONDON had not used the Big Bang to describe the revolution in its financial markets, then some other city surely would. All round the world, the sound is deafening. There are bangs in Paris, Amsterdam and Frankfurt, fireworks in Tokyo, explosions in Sydney, and the sound of distant thunder in New York. By the end of this year, the combined blast will probably have reshaped the world's financial industry for a whole generation, though like all detonations, it could cause some nasty cracks, too.

The 47th floor of 55 Water Street in Manhattan is a good place to view the spectacle. Packed into the deep canyons below are most of the big institutions which are racing to build the "global capability" in the securities markets that is now the rage as the regulatory barriers come down and technological wizardry makes miracles possible.

The premises belong to Citicorp, the world's largest bank, whose mighty guns have been added to the line-up of blocks to the south stands the dark tower housing Salomon Brothers, the securities house where the firepower may be smaller, but deadlier. A little to the north, a new glass and steel building contains the National Westminster Bank, the UK clearer whose artillery has surprised people with its accuracy. To the west, Wall Street, new concrete shapes are rising from a muddy hole in the ground — shelter for Morgan Guaranty, the great strategist.

In the background, the silvery twin towers of the World Trade Centre house the shadowy but powerful battalions of the Japanese, including Nomura Securities and Sumitomo Bank. On the 47th floor, too, there is noise. Banks of chattering traders handle Citicorp's multi-billion dollar dealings in the financial markets. And behind, workmen are hammering away at partitions to double the size of the room to 500 dealing positions. The Star Wars lobby is the centre of an immense trading operation that will reach out to every market round the globe.

"You've either got to be very big, or a specialist. You can't be caught in between," says Mr John Phillips, a senior executive of Citicorp Investment Bank, voicing the sense all bankers have that their business is at a watershed: handle the next couple of years well and the 21st century is in sight; miff it and the future is a dark hole. Despite all the dazzling gadgetry and jet-setting style of modern-day finance, though, banking is really much more at the stage of catching up than the stage of leading. It has only got there long after other sectors and has not been through the sort of painful rationalisation process which has seen the car industry, for example, whittled down by global competitive forces to a few key players. Only the foreign exchange and offshore markets, the Euromarkets, have really straddled the barriers that have made protected pockets of most country banking markets.

But the bangs are changing that. By the end of this year, with the throwing open of the London and Tokyo securities markets to outsiders, financial institutions will for the first time be able to tap directly all the world's biggest domestic pools of capital at once: the government bond markets and stock exchanges of the UK, the



## BANKING: THE NEW FRONTIERS

	LONDON		NEW YORK		TOKYO			LONDON		NEW YORK		TOKYO	
	GBD	SE	GBD	SE	GBD	SE		GBD	SE	GBD	SE	GBD	SE
Citicorp	X	X	X	X	X	X	National Westminster	X	X				X
Bank America	X	X	X	X	X	X	Midland Bank	X	X	X			
Chase Manhattan	X	X	X	X	X	X	Kleinwort Benson	X	X	X			
Bankers Trust	X	X	X	X	X	X	Mercury Int. Group	X	X		X	X	X
Security Pacific	X	X	X	X	X	X	Paribas	X	X				X
Morgan Guaranty	X	X	X	X	X	X	Deutsche Bank	X	X	X			
Merrill Lynch	X	X	X	X	X	X	UBS	X	X		X	X	
Salomon Brothers	X	X	X	X	X	X	Swiss Bank Corp				X		
Morgan Stanley	X	X	X	X	X	X	Credit Suisse	X	X			X	X
Goldman Sachs	X	X	X	X	X	X	Nomura	X			X	X	X
American Express	X	X	X	X	X	X	Daiwa				X	X	X
Barclays Bank	X	X			X		Nikko				X	X	X

GBD-Government Bond Dealer. SE-Member of Stock Exchange. Note: Blank cells are represented through part-owned subsidiaries. Most US banks are members of the New York Stock Exchange through limited service discount broking subsidiaries.

## The stampede to become global players

By David Lascelles, Banking Correspondent

US and Japan, as well as competition and, in many countries, attract more international finance business. As far as the banks are concerned, the changes could hardly be more timely because they coincide with the trend towards investment banking: the business of bringing together investors and capital-users rather than depositors and borrowers, and making tradeable assets out of virtually every-

thing from mortgages to business loans. For top quality names, securities finance is cheaper and more flexible than bank loans. On the other side of that equation, the growing affluence of the western world and booming markets have produced huge surpluses for investment rather than just saving in a bank. Pensions are growing much faster than bank balance sheets. In Japan, pension funds are expanding by 20 per cent a year, and will probably exceed \$300bn by 1990 at today's values, much of it invested abroad. All this cuts out the traditional banker.

Unless there is a big change in the political complexion of western governments, the growth of the banks will also be reined in by firm monetary policies for the foreseeable future. So entry into securities has become, for many banks, the only road to growth. How, though, to steer banks into these new avenues? The costs are huge. One banker estimates the bill for setting up fully fledged securities opera-

Pacific of Los Angeles which wants to be a "global player." Like most of the big institutions, Security Pacific expects its conventional bank to become only the "anchor" of a widely diversified financial company offering services in investment management, corporate finance, mergers and acquisitions, leasing and more, pulling together clients from every continent. The ability to deal in all the big financial markets will be crucial.

Successful banks will need the widest geographical reach, sufficient capital to take on deals which command respect (aspirants range from merchant banks with about \$500m to banking giants with many billions), a wealth of institutional and corporate contacts, a strong dealing team in securities and foreign exchange backed by top-class research and technology, and cool heads in the executive suites. "What this all adds up to is credibility," says a London merchant banker.

But even banks with all these qualities could find themselves hobbled without a healthy bread-and-butter business to generate steady profits. Bank of America has just been forced to drop out of the UK gilt market because of its huge losses back home. By the same token, Midland Bank's decision to rid itself of its loss-plagued Crocker Bank subsidiary greatly strengthens its chances of succeeding. The table shows many of the hopefuls which have already secured places in foreign markets. But others are lining up. "Nothing grows to the sky for ever. But this is a process that will go on for several years."

dozen global institutions, most bankers expect North America to account for about 10% of them, and the Far East and Europe for about half a dozen each. Below them, the market will tier into regional and specialist houses.

Global Bang should bring a more efficient world capital market offering a much wider choice to borrowers and investors, as well as to the banks themselves which are now listing their own shares on foreign exchanges, particularly in Tokyo, to compete for new equity.

But not all of them share the excitement. Some like Manufacturers Hanover and Citicorp Bank are acting low key. Mr Alan Fishman, who heads the capital markets group at Chemical Bank, is also advising a cautious pace. "We're in this for the long haul. There's plenty of time and lots to do."

Such circumspection must be a comfort to central bankers who have been worried by the speed of change and the risks to which banks are exposing themselves by plunging into unknown waters — as well as by a possible loss of monetary control to markets without borders. "The genie is out of the bottle. I sometimes wonder whether we could ever get it back in again," says one Government official.

Aside from adding to the impetus for international economic co-operation, the global players will make it harder for countries to maintain tax or regulatory regimes that are out of step. A competitive bidding down of tax on securities transactions is already under way, most recently the halving of stamp duty in the UK budget — but more fundamentally Japan is now considering eliminating rigidities in its tax system to staunch the flow of savings from the country.

The process will also hasten the creation of mega-banks, each of which could threaten the world financial system if it got into trouble. Even if governments wanted to prevent a concentration of banking power, they might have to allow big bank mergers so as to enable their national institutions to hold their place on the global market.

Also unclear are the broader benefits of the Global Bang. The banks are already providing services at a select clientele consisting of the Fortune 500 companies, and maybe one or two thousand more corporate and government clients around the world. The slim margins in this intensely competitive market could push up charges for the banks' more humdrum customers. And while the Global Bang may provide bankers with an exciting break from the increasingly tedious business of sorting out the Third World debt problem, the huge innovative markets they are promoting have yet to throw up any good ideas for resolving it.

This has prompted some cynics to suggest that the whole process is merely the latest of the bankers' well-choreographed stampedes into new fashions, and that it may therefore contain the seeds of the next banking crisis. Many bankers are prepared to admit this, but not surprisingly they reject the idea that it is all a passing fancy. Sir Martin Jacob, chairman of BZW, the securities group being assembled by Barclays, the UK's largest bank, says: "Nothing grows to the sky for ever. But this is a process that will go on for several years."

This is the first article in a series on world banking.

### Agnew to captain ISRO

Jonathan Agnew has played in two teams in the City of London. He has experience both of domestic British markets, and of the international capital markets based there.

So he is an apt choice as chief executive—a sort of non-playing captain in this case—of the new International Securities Regulatory Organisation (ISRO). ISRO was set up to be the self-policing body for international securities houses after the Big Bang in the autumn. Its role so far has been to try to ensure that the Euromarkets will not be unduly hampered as they come under the new regulatory umbrella which will cover all British securities markets.

Agnew, aged 44, is a Cambridge graduate. He had a flirtation with journalism at the Economist before moving on to spend three years at the World Bank. He joined Hill Samuel in 1967 and spent six years, finally as a director, in corporate finance — solving what the market has learned from debenture stock issues to flotations, to mergers and acquisitions.

Since 1982 Agnew has been an independent consultant, giving advice on among other things, how banks should set up their Big Bang strategies, and organise their Eurobond departments.

### Men and Matters

chairman and chief executive. But in private talks with senior managers and union leaders he has let it be known that he sees an important role for himself in the new organisation. Day, a personal appointment of Mrs Thatcher, is expected to take charge next month. Unlike the current chairman, Sir Austin Bide, he will be full-time, and he has made it clear that he will adopt a "hands on" approach to his new job. He has said that his arrival will add "a different dimension to the management structure." But he has declined to comment on how that might affect Musgrove or Ray Horrocks, the BL executive director responsible for the cars division.

Horrocks has gone public, suggesting to a common select committee that he had been "disciplined" by Paul Channon, the trade and industry secretary, for leading opposition to the once-proposed merger of Austin Rover with Ford. Musgrove has recently launched a "communications exercise" calling together senior managers at the Coventry HQ and urging them to hold their heads high. Musgrove, according to several senior colleagues, added that any reports of his demise from the group were grossly exaggerated.

Shop floor trade union leaders say he gave a similar message when he spoke to them. They also say that when Musgrove was pressed about the future of Horrocks he responded with a comment to the effect that the BL director might not only have burned his boats, but the cars as well.

### Chairman's treat

It doesn't do any harm to give the chairman a birthday treat, most ambitious executives would agree. Which reasoning probably explains why Sir Denis Rooke, chairman of British Gas, will be found in Humberstone today on his 62nd birthday. He is to inaugurate a piece of modern high gas technology which, British Gas claims, is a world first as well as costing £700m.

The fact that the whole project has been operational for months is not being discussed too loudly. After all it is the chairman's birthday. Under the North Sea just off Spurn Head is the Rough gas field which is now partly depleted. The gasmen have now turned the field into the world's biggest gas holder. Gas from the North Sea sources is being pumped back into Rough instead of being stored ashore. Already, I am told, the system has been coping with sudden surges in demand for gas during cold spells. The man in charge of the operations is an appropriately named Mr Peak.



Quality in an age of change.

### No oars

Harold Musgrove, the often outspoken chairman of Austin Rover, BL's volume cars company, has kept silent in public about the government's decision to name Graham Day of British Shipbuilders as the next BL

### Fulham next

Sir Geoffrey Howe's Indian journey was full of excitement yesterday. The Foreign Secretary was still smarting after being put through the wringer by Indian diplomats and politicians about the activities of turbaned Sikh extremists in Britain. Then Howe was compelled to don a turban himself at a Hindu ceremony to open a village community centre near the Taj Mahal. However, the turban was of the type worn by Hindu farmers in northern India, rather than Sikhs. Its bright yellow contrasted with his pink shirt. Howe made a short speech and unveiled a plaque which recorded that the ceremony had been carried out by "Rt Hon'ble Sir Geoffrey."

Observer

Ferruzzi's recent moves to step up its share of Europe's sugar market have sent shock waves through the industry and put decision-makers in Brussels and London on the spot

# How Mr Gardini is stirring it up

By Ivo Dawnay in Brussels and Alan Friedman in London



Peter Sutherland—EEC Competition Commissioner



Paul Channon, UK Industry Minister—on an eye on any bids

THE EUROPEAN sugar industry must surely rank among the most mollycoddled business sectors in the European Economic Community.

Protected by impenetrable tariff barriers and insulated by guaranteed quotas, fixed prices and closely regulated markets, both farmers and processors have just weathered the lowest free market prices for 15 years almost unscathed, while their rivals in other countries have shivered and shrunk.

Moreover, despite heavy fines on several sugar companies in a celebrated restraint of trade competition case in the mid-1970s, the domestic manufacturers in most EEC member states appear to have remained happy to control stable market shares, locked tidily within their national borders.

But in the last two months, the cosy world of EEC sugar has been traumatised by a flurry of activity by Ferruzzi, the dynamic Ravenna-based agri-business conglomerate that dominates the Italian market.

The first move came when Ferruzzi raised its holding in Beghin-Say, the largest French processor with almost one-third of the market, by 9.9 per cent to 49.6 per cent. Coming at the height of the French election campaign, this development attracted little attention but it was significant because Ferruzzi has now acquired all it can of the French company without breaching the agreement it made with President Giscard d'Estaing in 1971. This allowed it up to 50 per cent of the company provided a French management is retained.

Ferruzzi has made clear that no management changes are sought, but government officials will no doubt be monitoring the company closely.

Then came reports later last month that the Italian group had reached agreement in principle with British Sugar, a commodity trader, S. & W. Berisford, to take over British Sugar, the processor which controls about 55 per cent of the UK market.

Subsequently, Hillsdown

Holdings, the UK food group, and British Sugar's main rival, Tate and Lyle, have plunged into battle giving all three suits around 10 per cent of the company.

Meanwhile, Ferruzzi is said to be consolidating its domestic position. Eridania, its wholly-owned subsidiary, is the largest processor in the Italian market. But Ferruzzi also has a 25 per cent stake in ISI, the second largest processor, formed by the Administration of Prime Minister Bettino Craxi and farmers co-operatives when the Montesi group collapsed about 18 months ago.

Together Eridania, Beghin-Say and ISI control about 18 per cent of the entire EEC sugar market. If British Sugar were

added this would rise to 22.5 per cent—a figure described recently as "horrible" by Mr Walter Cooil, joint secretary of the EEC's principal sugar users' association.

A successful Ferruzzi takeover of British Sugar—if that is the intention—could have serious implications for the UK industry, especially for Tate and Lyle, its principal rival.

The EEC sugar regime is so arranged as to provide guaranteed prices for farmers and guaranteed profits for all but the least efficient companies. In essence the Brussels system designates a fixed quota to each community member state for which artificially high prices are set.

Surplus production — about

4m of the 12m tonnes produced yearly—is sold with export subsidies on the world market, financed by a so-called co-responsibility or producer tax levied on farmers. The formula ensures that the price processing companies pay for their raw material and at which they sell to the market yields a fair margin of profit. They are also safe in the knowledge that there are no alternative sources of supply.

For Ferruzzi, a larger slice of a market where profits appear almost guaranteed and economies of scale pay handsome dividends might be a motive enough for its expansion.

But the company also has understandable ambitions to be the first in the queue for a new

series of financial incentives to develop the use of sugar for the chemical and biotechnology industries. A substantial increase in EEC grant aid for sugar as a feedstock was agreed by ministers earlier this year.

If Ferruzzi does move to a full bid for British Sugar, there are serious implications for Tate and Lyle, which last week raised its stake in BS to just over 8 per cent. As a refiner of raw sugar, Tate's profit on UK operations last year was only £12.3m, compared with BS's £56m from beet processing, although the quantities involved—1.14m and 1.25 tonnes respectively—did not differ widely.

The explanation for at least part of this is that the costs,

and consequently the profits, of handling cane imports from the Caribbean under current Community price rules, deliver a much less generous return.

Those monitoring the UK industry now believe that Tate's costly refining business could become extremely vulnerable if a newly taken-over BS chose to slash its retail and wholesale prices.

A further headache for the UK Government is the possibility that Ferruzzi might reduce BS's output by closing plants and meet the shortfall from under-used capacity on the Continent. This could force up prices for the consumer and, in effect, export a chunk of Britain's already inadequate quota.

"Either way," said one big UK sugar buyer last week, "Ferruzzi's interest in BS can't be good news for anybody in the British industry, nor its customers."

That is the depressive, chauvinistic view from an industry riddled with xenophobia. If Mr Raul Gardini, Ferruzzi's chairman, is to be believed, a Ferruzzi take-over could have extremely beneficial effects, not least in a political alliance to persuade Brussels to allow an Anglo-Italian quota trade-off that could improve the UK's share of community production and sales.

This would allow the Italian industry, to enjoy a slightly larger share of the quotas where the producer taxes are fixed at

## 'The bigger the quotas, the bigger the profits'

MR RAUL GARDINI, who heads the Ferruzzi group which is also Italy's third largest private-sector concern with US\$6.3bn of turnover, can easily reel off a string of reasons why the future of British Sugar would be better off in his hands.

At the end of the day, however, Mr Gardini appears to want to add British Sugar to what is already Europe's largest sugar conglomerate for a more time-honoured motive: increasing his sales, market share and profits.

"Our strategy is to create a Europe-wide industrial structure which, as a multi-national in the sugar sector, can tackle problems in the Community more easily than is the case in a fragmented market where each country's processors and agriculture ministries address more narrow interests," explains the 52-year-old Mr Gardini.

Mr Gardini firmly denies that he is interested in monopolising the sugar market and says he would not, if he gains control of British Sugar, reduce purchases from UK farmers and substitute them with imports from the continent. He says he would not close UK plants, which he regards as more efficient than

their Italian counterparts.

"I would like to increase purchases from UK farmers and I told them this in a recent meeting. I would like to contribute to the effort to raise the size of the UK quota in the Community," he explains, adding that "those British farmers who know Ferruzzi understand that we are not a threat."

Despite heading a private sector with a turnover larger than either Pirelli or Olivetti, Mr Gardini tends to affect a slightly provincial and backwoods image. He is nonetheless a shrewd businessman who is engaged in developing his family-controlled group into a more active player in Italian finance and industry.

Ferruzzi, for example is a key shareholder in the Montedison chemicals group, as well as the L'Espresso magazine and newspaper publishing group.

Mr Gardini stresses that aid from the control of Eridania, which has 45 per cent of the Italian market, and Beghin-Say, which has 33 per cent of the French market, he also owns Italy's biggest agri-business, which he says he would not close if Ferruzzi succeeds in tak-



Raul Gardini—would like to help in the attempt to raise the UK quota in the EEC

ing control of British Sugar it will have 55 per cent of the UK sugar market. Mr Gardini's comment on this prospect is that "nothing would change in the UK market—the only thing which would change is the shareholder base for alternative (chemical industry and biotechnology) applications of sugar will be easier if Ferruzzi has a larger share of the business."

Finally, he returns to the theme of working with farmers. "If, for example, we wanted to develop production quotas," The Ferruzzi chair-

man is unequivocal about a better position to forecast prices and co-ordinate with farmers."

Ferruzzi as a group does not have a consolidated balance sheet, though Prices Waterhouse is preparing one which will be ready in a few months. The company which would control British Sugar (if Mr Gardini succeeds in his efforts) would be Agricola, which is quoted on the Milan bourse with 46 per cent of its shares in the hands of the market. It is Agricola's holding which controls Eridania and Beghin-Say and which had a £40m net profit on £3,200m of consolidated turnover in the financial year ended February 23 of this year.

Mr Gardini's message is clear enough: he says he is interested in working with farmers and would not pose a threat to them or to Tate and Lyle.

Nonetheless, while Mr Gardini's strategy for closer co-ordination in the European sugar market makes business sense, it is equally clear that behind his interest in British Sugar is a more basic desire to expand his sales and profits.

Europe would be in a better position to forecast prices and co-ordinate with farmers."

Ferruzzi as a group does not have a consolidated balance sheet, though Prices Waterhouse is preparing one which will be ready in a few months. The company which would control British Sugar (if Mr Gardini succeeds in his efforts) would be Agricola, which is quoted on the Milan bourse with 46 per cent of its shares in the hands of the market. It is Agricola's holding which controls Eridania and Beghin-Say and which had a £40m net profit on £3,200m of consolidated turnover in the financial year ended February 23 of this year.

Mr Gardini's message is clear enough: he says he is interested in working with farmers and would not pose a threat to them or to Tate and Lyle.

Nonetheless, while Mr Gardini's strategy for closer co-ordination in the European sugar market makes business sense, it is equally clear that behind his interest in British Sugar is a more basic desire to expand his sales and profits.

### Nuclear arms control

From Mr P. Mercer

Sir,—It is misleading for Drs Haines and Howard to suggest (March 26) that: "A comprehensive freeze would certainly stop further Soviet weapons with no loss of security to the west." Assuming that the difficulties of verifying Soviet compliance had been solved, a "freeze" would perpetuate the current Soviet advantages and would do more to undermine international security than it would enhance it.

Moreover, the main consequence of a "freeze" for Britain would be the cancellation of the Trident programme. After Poland is withdrawn—as it will have to be in the next decade—we would lose our independent nuclear capability. In this sense a "freeze" is unilateralism by obsolescence.

The long-term effect of a "freeze" would be for all nuclear weapons to become obsolete: in order to remain credible they have to be tested. Even if one makes the assumption that complete and fool-proof verification is possible, the major nuclear powers would lose their nuclear capability at unspecified, irregular and haphazard times in the future. The freeze would not be simultaneous, and at some stage one side would have a nuclear capability, while the other would not.

It should therefore be easier to negotiate a date at which nuclear weapons are simultaneously abandoned, rather than agreeing upon a lateral "freeze." The difficulties which have prevented this in the past can certainly be expected to apply with added force to a "freeze": a haphazardly dismantling the UK would be far harder to achieve than simultaneous multilateral disarmament.

The complexities of international politics cannot be reduced to question-begging slogans and simplistic catchwords. To support a "freeze" is to ignore these complexities.

Paul Mercer  
Cedar Lawn,  
Church Street,  
Burbage,  
Hickley, Leics.

### Letters to the Editor

illustrate. Those who "sail in harm's way" court risk; to suppose that risk may "provoke into further barbarities" on the part of Libya is not to say that risk should be assiduously avoided.

Living in a hostile world is as risky now as it was in the 19th century. To allow the steady erosion that constant chipping away often causes is something no great power can permit. Perhaps only appeasement can totally defuse risk.

Norman B. Tomlinson, Jr.  
55 Park Place,  
Morristown,  
New Jersey 07960, US

**Land Rover's prospects**

From Mr P. Oppenheim MP,  
Sir,—Stuart Marshall, your motoring correspondent, was sadly right in his article (March 22) on Land Rover's prospects. The Land Rover is an excellent vehicle but is struggling to find a niche in a market increasingly dominated by less durable but much more economical and cheaper Japanese vehicles. The Range Rover may be very good but it is ludicrously overpriced and is unlikely to do well in the US market where efficient and extremely luxurious locally made four wheel drives sell for half the price. These are the reasons why Land Rover have lost half of the UK market to the Japanese and why Japanese and US producers have captured 90 per cent of world markets.

Apart from that, the range desperately needs modern petrol and diesel engines to replace the 30-year-old four cylinder units. This will require a great deal of money, possibly the buying in of an engine from an outside source. In short, Land Rover badly needs investment and marketing muscle and unfortunately GM was probably the best candidate to provide this — all of which still leaves Leyland trucks and buses out on a limb. Britain still has seven heavy truck producers, none of which export substantially to Europe; Western Europe as a whole has the same number of major truck manufacturers and all of these sell a large number of vehicles into the UK market.

What has been lost, therefore, is a major opportunity to restructure the British truck industry along sensible lines, with Leyland selling its up to date range under the Bedford name and GM using its marketing power to get that range

### British Gas and fuel prices

From Mr D. Andrew

Sir,—Government has been urging the petrol sector oil companies to make further reductions in the price of petrol in line with the fall in the price of crude oil. May we expect that similar representations will be made to British Gas in respect of its prices to consumers?

In April 1980 I was paying an average price of 17.165 pence per therm for gas under the two part tariff then in force. The current price is 37.0 pence per therm, the increase being due, I understand, to Government's requirement that the gas price should be kept "on a par" with the price of oil.

Presumably forecasts of British Gas earnings will be submitted with any prospectus issued in connection with privatisation and such forecasts will take account of the likelihood that crude oil prices will not return to their former levels for some considerable time.

Daniel M. Andrew  
23 Sonning Meadows,  
Sonning, Reading,  
Berks.

**London's four airports**

From Mr W. Woodruff

Sir,—Your otherwise excellent survey of London's airports (March 24) omitted two important points.

By 1985 the four airports will have a total passenger terminal capacity of about 80m. With a continuing, but decreasing rate of growth, the total is slightly higher than at the London airports at that date and is likely to be over 90m. Decisions aimed at providing extra capacity before 1995 need to be taken soon. You appear to treat the further expansion of Stansted to 15m and then to 25m and the expansion of Heathrow by the addition of a

### Safe investment in fine wines

From Mr F. Singer

Sir,—The Chancellor's restriction of the business expansion scheme, amongst others, the popular trend towards safe investment in fine wines.

Memories are short and history is said to repeat itself. When, in the mid-1970s, the Stock Exchange index collapsed and money suddenly became a rare commodity, the price of fine wines equally collapsed.

I am still enjoying the excellent clarets I bought at knock-down prices from the cellar of Slater Walker which invested heavily in fine wines as a safe investment.

Francis A. Singer,  
Reform Club,  
Pall Mall, SW1.

*'Far too noisy, my dear Mozart. Far too many notes.'*  
*Empress Ferdinand, on the first performance of the Marriage of Figaro.*

**PRECIOUS FEW CAN BE ASSURED OF A SOUND FUTURE**

Ironically, Mozart could have done with a few more notes in his later years. He died a pauper, a victim partially of his own lack of foresight and the Emperor's, who—displaying remarkable ignorance and ill judgement—himself became another victim. A victim of the quote that was proved wrong.

Talisman, from Scottish Life, strikes no such discordant note—as befits a company with over a century's experience in conducting successful business. By blending flexibility with value, we've composed a pension plan where, no matter how different the individual requirements, you'll always get the right quote.

The key to its uniqueness lies in the way it allows the individual to call the tune. Not only do clients have the choice of two insured funds and no fewer than ten unit-linked funds, but they can also switch funds, smoothly and quickly, with full control. Benefits can be designed to suit the individual and can be transferred upon change of employment; lump-sum death benefits and dependant's income benefits can even be augmented with annual increases linked to R.P.I.—without further medical evidence. But what's got everybody listening is the fact that tax relief is available on both contributions and investments.

Since its auspicious debut, Talisman—with its competitive charges and discounts for large premiums—has continued to shine, providing its owners with total security, protection and benefits on an unrivalled scale.

When it comes to performance in pension plans, you know where to make the overtures.

**TALISMAN**

Scottish Life Pensions

Quotes are better left to us.

The Scottish Life Assurance Company  
Principal Office, 10 St Andrew Square Edinburgh EH2 1TE Tel: 031-225 2291



**WOLSELEY**  
From Norwich to Nashville  
we're growing from strength to strength

Major distributors of heating and plumbing materials in U.K. and U.S.A.  
Farm machinery, Engineering, Plastics.



SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Wednesday April 2 1986

**NOMURA**  
BUILDING FOR THE FUTURE

## Ashland Oil buys back Belzberg stake at premium

BY WILLIAM HALL IN NEW YORK

CANADA'S Belzberg family has dropped its \$1.8bn takeover bid for Ashland Oil, the biggest independent refiner in the US, in the face of fierce opposition from Ashland and its supporters in its home state of Kentucky, where it is the biggest employer.

Vancouver-based First City Financial, the main financial vehicle for the Belzberg family, said yesterday that it had decided to sell its 9.2 per cent stake in Ashland back to the company at \$51 per share. The family has agreed not to buy any shares in Ashland for the next 10 years.

The Belzbergs say the decision to sell had been taken "in light of the uncertainties created by Kentucky's recently passed anti-takeover legislation and the unwillingness of Ashland Oil to enter into

a friendly transaction on the basis proposed by First City. Ashland Oil shares, which had risen to 558 following last week's offer of at least \$60 per share from the Belzberg family, fell sharply on the second day running yesterday and by midday, were being quoted at 448, down 22%.

Although Ashland Oil has agreed to buy back the Belzberg stake at a premium to yesterday's share price, the move marks a major victory for the company, which has long been regarded as a takeover target. Ashland's board, which had to approve the buyback of the Belzberg stake, was scheduled to meet yesterday evening. The company said yesterday that the management expects to submit to the board additional proposals, including possible restructuring, which, if adopted, could affect shareholder values.

## Dome back in profit after 3 years

By Bernard Simon in Toronto

DOMO PETROLEO, the debt-laden Canadian energy producer, posted a small profit of \$7m (US\$5m), or 2 cents a share, in 1985 after losses of \$1.7bn in the previous three years. The 1984 loss was \$1.97m, equal to 4 cents a share.

The latest results do not reflect the recent slump in oil prices, which has already led Dome to ask its 56 lenders to postpone interest and principal payments on a large segment of its \$36.3bn debt. The restructuring proposals were made when oil was trading at about US\$16 a barrel, and bankers are concerned that the further drop in prices since then will force Dome to request further concessions.

Mr Howard Macdonald, chairman, said that "the current oil price situation will have a significant negative impact on 1986 results."

Dome ascribed its improved performance last year to higher income from crude oil, natural gas and natural gas liquids operations, and lower financing costs and foreign exchange losses. Operating income rose from \$319m to \$384m. Revenues were virtually unchanged at \$2.44bn.

The company's cash reserves more than doubled to \$246m at the end of last year, but these are insufficient to offset the impact of lower oil prices.

If lenders fail to endorse proposals to curtail interest and principal payments by April 30, Dome plans to implement them unilaterally and to seek waivers or extensions of debt due after that date.

Separately, Dome Petroleum's affiliate Dome Mines reported net 1985 income of \$12.2m or 15 cents a share compared with a \$25.7m loss, equal to 36 cents a share, the previous year. Revenues rose by 21 per cent to \$290.2m. "Gold, silver" increased from 430,700 oz to 468,340 oz. Dome Mines is Canada's largest gold producer.

## CANADIAN FARM MACHINERY GROUP SET FOR THIRD MAJOR RESTRUCTURING IN FIVE YEARS

# Massey-Ferguson heads for fresh fields

BY BERNARD SIMON IN TORONTO

MASSEY-FERGUSON shareholders took less than half the allotted time at meetings in Toronto last week to ratify a sweeping plan for restructuring the balance sheet and operations of the ailing farm equipment and industrial machinery company.

Most apparently realised that they had little choice but to go along with the proposals made by MF's directors. As one shareholder remarked, "we've got to have faith."

The plan includes an exchange of class A and B preferred shares - many of them held by members of the public - for a big chunk of new common stock; the conversion of almost half the company's US\$764m debt into equity; and the hiring off of the loss-making combine harvester business into a new company in which MF will have only a 49 per cent interest.

Negotiations with MF's 140 lenders, which include the governments of Canada and Ontario and Britain's Export Credits Guarantee Department, are expected to be finalised within the next month or so.

The Canadian Government and other lenders will own 60 per cent of the new Massey Combines Corporation. In return, MF has agreed - among other things - to maintain the world headquarters in Ontario, even though Canada now accounts for only 8 per cent of the 139 year old company's sales.

MF's cheerful chairman Mr Victor Rice is confident that the latest restructuring, the third in five years, will give the company a new lease of life, rather than a mere reprieve from the unremitting crisis which has brought North America's farm equipment industry to its knees. Observing that MF has recently been "all but powerless to overcome mounting problems," Mr Rice says that the time has now come "to get excited about our corporate opportunity, not our infirmity."

Had the recovery plan been in place last year, MF would have posted net earnings of US\$36m on sales of US\$937m in the nine months to October 31. Actual income was just US\$600,000 on sales of US\$1.1bn.

With the excision of the combines business and a vastly improved debt-to-equity ratio, Mr Rice says MF is free to pursue a strategy of lowering its dependence on the volatile farm economy.

It plans to do so by broadening its industrial business, currently based on Perkins diesel engines, Pacoma hydraulic components and other machinery.

The North American combine harvester market, once among the most profitable parts of the farm equipment business, has shrivelled from a peak of 41,100 units in 1978 to an estimated 10,000 units this



Victor Rice: Massey's cheerful chairman

year. The industry currently operates at 25 per cent of capacity and dealers hold enough inventory to supply the market for a year.

Combines have recently made up about 12 per cent of MF's sales, but the combines division has lost close to US\$100m in the past two years. According to a recent circular to shareholders, "the company believes that there has been a fundamental change in the North American combines industry and that a return to the former level of demand is unlikely."

MF's main strength in farm equipment lies in tractors. With 9,000 dealers and distributors, it claims an 18 per cent share of the world tractor market, including the leading position in the Third World.

Tractors and related machinery still make up more than half of the company's total sales. But the centre of gravity in its remaining farm equipment business is moving from manufacture to distribution. MF already buys its small tractors from the Japanese company, Toyosha. It distributes but does not make small combines for the European market.

The company is also withdrawing from manufacture of farm implements, preferring to use its extensive dealer network to distribute the products of other manufacturers.

One example of the shift of emphasis is the arrangement with Massey Perkins of Brazil in which MF relinquished control two years ago. MF has reduced its shareholding to 37 per cent but it retains exclusive export rights for the Brazilian plant's output.

In contrast to the languishing farm equipment business, diesel engine sales have recovered from US\$72m in the three months to October 31 1984 to US\$80m last year. MF makes Perkins engines in Britain, France and Australia, and has minority interests or licensing agreements with manufacturers in nine other countries.

The diesels business took a significant step forward when MF bought the Rolls-Royce engine division from Vickers, the British engineering group, two years ago.

Mr Rice sees the Rolls-Royce deal as a model for future acquisitions. MF was able to overcome its financial plight by putting up less than US\$2m in cash of the US\$50m purchase price.

The rest was financed by a leveraged buy-out, in other words, borrowings secured by Rolls-Royce's assets.

MF's trump card in its search for further acquisitions is the huge tax benefit of losses accumulated in the US, Canada and Britain. These carryforwards, described by Mr Rice as a "significant unrecorded asset," amount to close on US\$1bn.

They can be used to shelter the profits of acquired companies for several years.

One likely area of future expansion is components, currently produced by a plant at Eschwege, West Germany. Sales of MF's hydraulic cylinders and valves, chains, gears, clutches and other components were higher in the nine months to last October than in the entire 1984-85 fiscal year. Construction and manufacturing applications account for more than three-quarters of the Eschwege plant's output. The components business thus enables MF to broaden its horizons. But it remains a small part of its overall activities for the time being - and could turn out to be as unpredictable as the farm machinery market.

## Oil profits fall by 32% in Venezuela

BY JOE MANN IN CARACAS

WEAK DEMAND and falling prices on international oil markets have brought a 32 per cent decline in 1985 net profits at Petroleos de Venezuela, the state oil monopoly. Earnings dropped from \$2.6bn to \$1.77bn last year, while revenues fell from \$15.9bn to \$14.8bn.

Exports of Venezuelan crude oil and refined products during the first quarter of 1986 averaged 1.35m barrels per day (b/d) at around \$18 per barrel. The Government's original goal was to export 1.41m b/d

this year at \$24.50 per barrel. Exports are currently running at below \$18 a barrel.

The company made investments of \$2.04bn last year, compared with \$1.94bn in 1984. These investments covered a new natural gas liquids plant in eastern Venezuela, the Vargas east-west gas pipeline and other projects.

Most of the national oil industry's income - about 87 per cent - goes to the Treasury in the form of taxes and royalties.

## Nike recovers at 9 months

NIKE, the leading US sportswear manufacturer, returned to profit in its third quarter with a surplus of \$11.49m or 30 cents a share against a loss of \$2.12m or 6 cents in the corresponding period a year earlier.

Sales rose from \$220.7m to \$258.7m. The turnaround brought nine-month profits up to \$43.26m or \$1.14 a share, compared with a loss of \$11.49m or 6 cents in the corresponding period of 1985.

## CHANGE OF GOVERNMENT SPARKS WAVE OF HOSTILE BIDS

# Takeover fever grips Paris

BY PAUL BETTS IN PARIS

TAKEOVER fever has gripped the bourse and Paris financial circles for the first time in four years, with a series of hostile bids against a number of French companies, ranging from the insurance business to the food and retailing sector and car components field.

The climate on the bourse has been one of growing excitement in recent days with stock market indices reaching record highs. The victory of the right in the legislative elections and prospects of privatisation and greater deregulation in financial markets have contributed to the euphoria. Reactions to the Government of Mr Jacques Chirac have been positive.

Considerable attention is now focused on the right's commitment to privatise nationalised industrial and financial groups, but stockbroking and banking sources in Paris suggest that initially most takeover activity will occur on the fringes of the groups to be privatised.

There is considerable interest both in France and abroad in companies in the French food sector as well as for companies on a relatively smaller scale than the big nationalised groups. These companies have become attractive takeover targets, explained a leading French banker just back from a visit to Wall Street. "The Americans and other foreign interests are clearly looking at the denationalisation prospects. But they are essentially expected to treat these groups as paper investments or placements," he said.

Major foreign financial institutions and investors are expected to take stakes in privatised French

groups but few, if any, will gain controlling stakes. It is anticipated the French Government will include in its privatisation plans restrictions on the level of foreign ownership in newly privatised companies.

Although the new prime minister has said privatisation was among the priorities of his Government, the right-wing administration appears likely to move cautiously on this front. Mr Camille Cabana, the minister for privatisations appointed by Mr Chirac, acknowledged in an interview in the right-wing Figaro Magazine that "technically several months will be necessary" to begin the denationalisation process.

Mr Cabana previously worked on privatising municipal services in Paris for Mr Chirac, who remains mayor of the capital as well as being premier. He must evaluate the amount of funds required for the acquisition of state groups "without unbalancing the French financial market," in his words. Mr Cabana also said privatisation would entail the sale of equity and that the Government was preparing fiscal incentives to encourage share purchases and investments. "The employees of the enterprises will also have opportunities to buy shares," he added.

One of the first steps in what is expected to be a gradual process of privatisation - the term is preferred to "denationalisation" in the vocabulary of the Government - could be the conversion into voting shares of the non-voting stock, or *titres participatifs*, of state groups. Nationalised groups were allowed to tap the financial markets by the former Socialist Government by issuing fi-

nancial instruments carrying no voting rights. Mr Cabana suggests that the Government may encourage state groups to issue new shares and increase their capital as part of the privatisation process.

Many groups of French and foreign investors are known to have already set up "war chests" to seize the new opportunities privatisation would offer. But these funds will have to be large to gain any substantial stake in the various banking, insurance and industrial groups that the Government plans to sell.

The Bourse index has risen by 32 per cent since the beginning of the year, 13 per cent since the slender victory of the right in the March 18 elections, virtually doubling the estimated value of the state groups targeted for privatisation. The Observatoire Francais des Conjonctures Economiques (OFCE), a private economic forecasting body, had estimated in January the total value of companies to be denationalised at FF 145.4bn (US\$90.7bn). Bankers and financial analysts now estimate the total at around FF 220bn following the recent spectacular rise of the bourse.

For example, the value of the three large state insurance groups, UAP, AGF and GAN had been estimated by OFCE at FF 22bn. An executive of one of the "big three" insurance companies said their value was now put at about FF 43.15bn. Among banking groups, Paribas and Societe Generale had been estimated at FF 11.7bn and FF 9.9bn respectively, are now valued at between FF 20 and FF 25bn each. In the industrial sector, Rhone-Poulenc, the state chemical concern, is now said to be worth between FF 12bn and FF 13bn compared with earlier estimates of FF 5.4bn, while the Pechiney aluminium group is assessed at FF 10bn instead of an earlier estimate of FF 4.1bn.

As the market for privatisation stammers, activity has focused on other sectors offering attractive takeover prospects. The combination of the return of the right and the deregulation of financial markets launched by the previous Socialist administration has encouraged a clearly more aggressive approach to the French market by domestic and foreign investors than in the recent past.

Even before the elections, Mr Carlo De Benedetti, the chairman of Olivetti, took the lead by making a hostile bid for a large stake in Valeo, the leading French car com-

## Roussel posts 15% increase

By Our Paris Staff

ROUSSEL-UCIAF, the French pharmaceutical group 54 per cent owned by Hoechst of West Germany, saw a 15 per cent rise in its consolidated group earnings to FF 619m (97.2m) last year from FF 453m the year before.

Cash flow also rose to FF 1.15bn last year from FF 872m in 1984, while sales increased to FF 11.8bn from FF 10.87bn. The parent company reported higher net earnings of FF 421m last year.

## Steinberg buys more of Frank B. Hall

BY OUR NEW YORK STAFF

MR SAUL STEINBERG, the New York financier, has invested another \$85m in Frank B. Hall, the third biggest US insurance broker, which lost \$190.5m in 1985 and has had its accounts qualified.

Frank B. Hall had said earlier this year that it was holding discussions with Mr Steinberg's Reliance Insurance regarding an extra capital injection and had warned that

its fourth-quarter results would include additional write-offs for discontinued operations.

In the third quarter, Hall reported a \$95m after-tax loss following the establishment of additional reserves to cover its losses on the sale of its Jaxtran truck rental subsidiary and the termination of its insurance underwriting operations. In the latest quarter Frank B.

Hall had a loss from discontinued operations of \$900,000 and a loss on disposal of discontinued operations of \$85m. For the full year, the group earned \$9.6m from continuing operations compared with \$7.7m in the previous year.

The company says that "as a result of material uncertainty arising out of the discontinued operations of its subsidiary, Global Surplus In-

urance Services," its accountants have issued a qualified report.

Mr Steinberg's latest investment means that he will control 48 per cent of Hall's equity if he exercises the warrants he has been granted. In the latest transaction, Reliance bought 2.16m common shares, warrants to purchase an additional 4m shares and 500,000 shares of Hall's exchangeable preferred stock.

**SEK**  
AB Svensk Exportkredit  
(Swedish Export Credit Corporation)

US\$150,000,000  
Floating Rate Notes Due 1990

For the period 23rd October, 1985 to 30th April, 1986 the Notes will carry an Interest Rate of 7.9876% per annum with a coupon amount of US\$419.35 per US\$10,000 Note payable 30th April, 1986.

Bankers Trust Company, London Agent Bank

This announcement appears as a matter of record only. 26th March, 1986

New Issue

**TOKYU CONSTRUCTION**

**U.S. \$50,000,000**

**TOKYU CONSTRUCTION CO., LTD.**  
(Tokyu Kensetsu Kabushiki Kaisha)

4 1/4 per cent. Guaranteed Notes due 1991  
with  
Warrants

to subscribe for shares of common stock of Tokyu Construction Co., Ltd.  
The Notes will be unconditionally and irrevocably guaranteed by

**The Mitsubishi Bank, Limited**  
(Kabushiki Kaisha Mitsubishi Ginko)

Issue Price 100 per cent.

<b>Yamaichi International (Europe) Limited</b>	<b>J. Henry Schroder Wagg &amp; Co. Limited</b>
<b>Banque Nationale de Paris</b>	<b>Banque Paribas Capital Markets Limited</b>
<b>Berliner Handels- und Frankfurter Bank</b>	<b>Crédit Lyonnais</b>
<b>Dresdner Bank Aktiengesellschaft</b>	<b>Generale Bank</b>
<b>IBJ International Limited</b>	<b>Merrill Lynch Capital Markets</b>
<b>Mitsubishi Finance International Limited</b>	<b>Morgan Stanley International</b>
<b>Nomura International Limited</b>	<b>Swiss Bank Corporation International Limited</b>
<b>Swiss Volksbank</b>	<b>Union Bank of Switzerland (Securities) Limited</b>
<b>S.G. Warburg &amp; Co. Ltd.</b>	
<b>Bank Leu International Ltd</b>	<b>Cosmo Securities (Europe) Limited</b>
<b>Interalians Bank Zurich AG</b>	<b>KOKUSAI Europe Limited</b>
<b>The Long-Term Credit Bank of Japan, Limited</b>	<b>Daiwa Europe Limited</b>
<b>Mitsui Finance International Limited</b>	<b>Kyowa Bank Nederland N.V.</b>
<b>Sumitomo Trust International Limited</b>	<b>The Mitsubishi Trust and Banking Corporation</b>
	<b>Mitsui Trust Bank (Europe) S.A. New Japan Securities Europe Limited</b>
	<b>Taiheyo Securities Co., Ltd. Wako International (Europe) Ltd.</b>
	<b>Yokohama Asia Limited</b>



A/S EKSPORTFINANS

(Foreningsbankens Finansierings-og Eksportkreditinstitutt) (Incorporated in the Kingdom of Norway with limited liability)

U.S. \$50,000,000

14 1/2% Notes Due 1989

NOTICE IS HEREBY GIVEN that, pursuant to the Conditions of the Notes, Citibank N.A. as Principal Paying Agent, has selected by lot for redemption on May 1, 1986 US\$10,000,000 principal amount of said Notes at the redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Notes selected by lot for redemption are as follows:

Table containing 100 columns of serial numbers for US\$10,000,000 principal amount of 14 1/2% Notes Due 1989.

continued on facing page

INTERNATIONAL COMPANIES and FINANCE

Soriano group buys back 30% stake in San Miguel

BY SAMUEL SENOREN IN MANILA

THE SORIANO group which founded San Miguel, the Philippines' largest food and beverage enterprise, yesterday paid 3.5m pesos (\$160m) to buy back the 30 per cent interest in the company it had sold in 1983 to an investment fund set up by ousted President Ferdinand Marcos.

The transaction, which involved the transfer of 33m shares in San Miguel, was the largest ever effected on the Manila Stock Exchange. It signalled a return of business confidence under the new Government of President Corason Aquino who toppled Mr Marcos in February.

Unveiling the Marcos connection

FINDINGS by the Government of President Corason Aquino that deposed President Ferdinand Marcos and his family owned extensive holdings in a number of large and highly profitable companies in the Philippines have confirmed what many Filipinos had suspected all along—that since he imposed martial law in 1972, Mr Marcos had set up a secret business empire through a small group of trusted associates.

At least two dozen companies—some with foreign partners—have had their shareholdings frozen by the Aquino Government on suspicion that they are at least partly owned by the Marcos family.

They include two of the country's largest utilities, Manila Electric Company (Meraleco) and Philippine Long Distance Telephone Company (PLDT).

Meraleco, last year ranked sixth among Philippine companies in terms of sales with \$555m while PLDT was 11th with \$220m.

Although Meraleco registered a loss in 1984, PLDT has been a consistent profit earner.

Mr Marcos used a systematic approach in running his empire, dispensing favour and parceling out areas of interest among his associates to avoid conflict.

Among the associates who played key roles in building Mr Marcos' business empire were Mr Roberto Benedicto, a law school classmate who controlled the sugar monopoly and the communications sector.

Mr Benedicto, who dominated the coconut industry and large-scale agriculture, and Mr Benjamin Romualdez, brother of Mrs Imelda Marcos.

To enhance their status in the international business community, Mr Marcos appointed Eduardo Cojuangco, a close business associate of Mr Marcos, last week chairman and chief executive officer of San Miguel.

The Cojuangco Fund, which is technically owned by the Philippines' 1.5m coconut farmers,

was set up under the instigation of Mr Marcos in 1973—a few months after he declared martial law—out of the proceeds from a levy assessed on exports of coconut oil.

The fund was meant to finance an industry-wide rehabilitation programme.

The Soriano group now effectively controls San Miguel which has annual revenues in excess of \$300m with reported net income of \$24m in 1984.

Mr Andres Soriano III, 35-year-old heir of the Soriano family took over as chairman and chief executive officer from Mr Cojuangco, who fled with Mr Marcos to exile in the US in February.

The shares were bought back from 14 holding companies which had acted as fronts for the Coconut Industry Investment Fund, controlled by Mr Eduardo Cojuangco, a close business associate of Mr Marcos.

Mr Marcos' Cojuangco was until last week chairman and chief executive officer of San Miguel.

The Cojuangco Fund, which is technically owned by the Philippines' 1.5m coconut farmers,

was set up under the instigation of Mr Marcos in 1973—a few months after he declared martial law—out of the proceeds from a levy assessed on exports of coconut oil.

The fund was meant to finance an industry-wide rehabilitation programme.

The Soriano group now effectively controls San Miguel which has annual revenues in excess of \$300m with reported net income of \$24m in 1984.

Mr Andres Soriano III, 35-year-old heir of the Soriano family took over as chairman and chief executive officer from Mr Cojuangco, who fled with Mr Marcos to exile in the US in February.

The shares were bought back from 14 holding companies which had acted as fronts for the Coconut Industry Investment Fund, controlled by Mr Eduardo Cojuangco, a close business associate of Mr Marcos.

Mr Marcos' Cojuangco was until last week chairman and chief executive officer of San Miguel.

The Cojuangco Fund, which is technically owned by the Philippines' 1.5m coconut farmers,

was set up under the instigation of Mr Marcos in 1973—a few months after he declared martial law—out of the proceeds from a levy assessed on exports of coconut oil.

The fund was meant to finance an industry-wide rehabilitation programme.

The Soriano group now effectively controls San Miguel which has annual revenues in excess of \$300m with reported net income of \$24m in 1984.

Mr Andres Soriano III, 35-year-old heir of the Soriano family took over as chairman and chief executive officer from Mr Cojuangco, who fled with Mr Marcos to exile in the US in February.

The shares were bought back from 14 holding companies which had acted as fronts for the Coconut Industry Investment Fund, controlled by Mr Eduardo Cojuangco, a close business associate of Mr Marcos.

Mr Marcos' Cojuangco was until last week chairman and chief executive officer of San Miguel.

The Cojuangco Fund, which is technically owned by the Philippines' 1.5m coconut farmers,

was set up under the instigation of Mr Marcos in 1973—a few months after he declared martial law—out of the proceeds from a levy assessed on exports of coconut oil.

The fund was meant to finance an industry-wide rehabilitation programme.

The Soriano group now effectively controls San Miguel which has annual revenues in excess of \$300m with reported net income of \$24m in 1984.

Mr Andres Soriano III, 35-year-old heir of the Soriano family took over as chairman and chief executive officer from Mr Cojuangco, who fled with Mr Marcos to exile in the US in February.

Minebea merges with affiliate to thwart bid

BY DAVID DODWELL IN HONG KONG

MINEBEA, A Japanese ball bearing maker, yesterday merged with Kanemori, its clothing affiliate, in a move which forms one aspect of its strategy for thwarting a hostile foreign takeover bid, Kyodo reports from Tokyo.

The merger, which involves Minebea's 11.5 per cent stake in Kanemori, is a US acquisition.

Trafalgar-Glen, an Anglo-US financial services group, had filed a lawsuit contesting the merger. The Nagano district court dismissed the suit in a preliminary ruling on March 24.

Orient Leasing buys broker

ORIENT LEASING, Japan's largest leasing company, has moved into the securities business by acquiring 58 per cent of Akane Securities, a medium-sized brokerage house, writes Yoko Shibata in Tokyo.

As several Japanese pace banks and life insurance companies have been buying into brokers, however, this is the first such participation by a non-financial institution.

Bank Leumi boosts profit

BANK LEUMI, Israel's largest commercial bank, boosted net profits by 18.4 per cent last year to US\$55.3m, writes Lynne Richardson in Tel Aviv.

The bank's earnings were boosted by a 60 per cent increase in net interest income, mostly US dollars.

Siam Citizens suspended

THE Securities Exchange of Thailand has indefinitely suspended trading in Siam Citizens and Siam Citizens Leasing two affiliates of the PSA group, one of Thailand's major property, finance and energy conglomerates, writes Boonsong K'Thana in Bangkok.

This followed a sharp decline in the share prices of the companies' shares, after their failure to reach agreement on selling a 35 per cent stake to Australian Guarantee Corporation.

Hong Kong defends Exchange Fund use

BY DAVID DODWELL IN HONG KONG

SIR JOHN BREMIDGE, Hong Kong's Financial Secretary, yesterday defended the Government's use of the secret Exchange Fund, equivalent to the national reserves of an independent country, to rescue or provide support for ailing banks.

Responding to mounting political criticism that public money was being used without consultation for such rescues, he insisted that the Government had always followed a policy of "minimum risk" in which the interests of depositors are protected and confidence in the territory's banks maintained.

Controversy erupted last week following news that the Government had guaranteed the contingent liabilities of Ka Wah Bank, perhaps amounting to US\$70m, as part of agreement to merge with Exchange Bank.

Since late 1982, the Government has also drawn on the Exchange Fund to mount rescues of Hang Lung Bank, Overseas Trust Bank and Hong Kong Industrial and Commercial Bank, and has moved to defend Sun Hung Kai, Wing On Bank and Union Bank. These together amount to more than HK\$55bn.

Sir John moved to douse speculation that the Exchange Fund might be seriously depleted because of these bank rescues. Even if all of the losses and contingent liabilities linked with all collapses since that of Hang Lung late in 1982 were aggregated into a worst possible case, they would be less than the growth in surpluses on the Exchange Fund during the same period, he said.

The surpluses of the Exchange Fund have been growing in spite of all the difficulties at a very satisfactory rate in recent years, and continue to do so, Sir John declared.

Demands for public consultation over the use of the Exchange Fund were rebuffed on the grounds that they would make a nonsense of bank secrecy, would make price-sensitive information public before rescuers could be informed of problems, and would cause delays at times when urgent action was necessary.

Faber Merlin plunges into the red in first half

BY WONG SULONG IN KUALA LUMPUR

FABER MERLIN, a Malaysian hotel property group, has revealed a further deterioration in its performance, incurring a pre-tax loss of 11.1m ringgit (US\$4.6m) for the six months to March, compared with a previous profit of 15m ringgit.

The net loss rose to 13.2m ringgit compared with a loss of 1.3m ringgit. Turnover fell 29 per cent to 79m ringgit.

The group said its results were adversely affected by the sluggish conditions in the property market and "the continuing depressed trading conditions in the hotel industry and the high overhead costs" of its overseas hotels.

Interest charges soared to 15.7m ringgit from 5.9m ringgit. This was largely the result of its two major hotels, the Grand Hyatt and the Grand Hyatt, which were under construction in New Straits Times Press from the Fleet Group for 14.2m ringgit in 1984.

Both Faber Merlin and the NSTP are controlled by the

defence Sun Hung Kai, Wing On Bank and Union Bank. These together amount to more than HK\$55bn.

Sir John moved to douse speculation that the Exchange Fund might be seriously depleted because of these bank rescues. Even if all of the losses and contingent liabilities linked with all collapses since that of Hang Lung late in 1982 were aggregated into a worst possible case, they would be less than the growth in surpluses on the Exchange Fund during the same period, he said.

The surpluses of the Exchange Fund have been growing in spite of all the difficulties at a very satisfactory rate in recent years, and continue to do so, Sir John declared.

Demands for public consultation over the use of the Exchange Fund were rebuffed on the grounds that they would make a nonsense of bank secrecy, would make price-sensitive information public before rescuers could be informed of problems, and would cause delays at times when urgent action was necessary.

Fleet Group

Two other major Malaysian property groups have reported sharp falls in profits because of soft conditions in the property market.

Pre-tax profits at Malaysian Resources fell 80 per cent to 5m ringgit on turnover which was down 43 per cent to 70m ringgit for the year to December. Profit after tax was off by nearly 80 per cent to just over 1m ringgit.

At Metroplex, pre-tax profit for 1985 fell 30 per cent to 18.4m ringgit, on turnover which declined 17 per cent to 77m ringgit. Its after-tax profit was down by 42 per cent to 7.7m ringgit.

Neither group expects earnings to improve during the current year because of continuing depressed market conditions. Malaysian Resources is paying a total dividend of 1 per cent (5 per cent previously), while Metroplex has yet to announce its final dividend.

GENERAL AMERICAN TRANSPORTATION INTERNATIONAL FINANCE CORPORATION. E.S. \$25,000,000 8 1/2% GUARANTEED SINKING FUND BONDS DUE 1987. UNCONDITIONALLY GUARANTEED BY GATX CORPORATION.

YOKOHAMA ASIA LIMITED (Incorporated in Hong Kong). GUARANTEED FLOATING RATE NOTES DUE 1994. Unconditionally and irrevocably guaranteed as to payment of principal and interest by THE BANK OF YOKOHAMA, LTD.

Table with multiple columns of numbers, likely a financial index or data table. Includes a 'continued from facing page' header.

Payment will be made upon surrender of Notes together with all coupons maturing after the date fixed for redemption, at the offices of the Paying Agents as shown on the Notes. Coupons maturing on May 1, 1986 should be detached and presented for payment in the usual manner. On and after May 1, 1986 interest on the Notes will cease to accrue and unmaturing coupons will become void.

April 2, 1986. By Citibank, N.A. (CSSI Dept.), London, Paying Agent



**INTL. COMPANIES & FINANCE**

**Now your dollar investments need never take a day off, even when you do.**



You achieve high returns on your U.S. dollar investments, and all interest is free from U.S. tax withholding for non-U.S. citizens.

\$10 million worth of protection. All securities in your CMA account are protected for up to \$10 million per client.

**Easy access.** If you need cash, simply write a cheque or use the special Visa card to make purchases or get cash advances in local currency wherever you may be. The CMA Visa card is honored in 155 countries.

**Line of credit.** Your card or cheques allow you to borrow up to the full margin value of your shares and bonds.

**Professional advice.** Every CMA account holder is personally served by a Merrill Lynch Financial Consultant, who in turn is backed by the top-ranked research team on Wall Street.

To open a CMA account, you need a minimum investment of US \$25,000 in cash and securities. For more information, including a brochure containing all sales charges and expenses, please telephone Merrill Lynch at (01)382-8850 or send in the coupon below. But send no money until you have read all the information.

Having money causes its own unique problems. Namely, controlling it so that your money is always working. Always producing. And always available for new opportunities.

The Merrill Lynch Cash Management Account® (CMA) International was created for substantial investors who want their money to work full time. Over one million people around the world are now managing the assets in their brokerage accounts this way. Here's why:

No more idle cash. All income is reinvested daily in an interest-bearing depository account.

Return this coupon to:  
Merrill Lynch, Pierce, Fenner & Smith, Ltd.,  
Attn: W.S. Elliot, 26 Finsbury Square,  
London EC2A 1AQ, United Kingdom

Name \_\_\_\_\_  
Address \_\_\_\_\_  
Tel. (Home) \_\_\_\_\_  
Tel. (Business) \_\_\_\_\_



**Moët buys stake in radio and TV group**

By Paul Betts in Paris

MOËT-HENNESSY, the leading French champagne and Cognac group, has acquired for FF 230m (\$32m) a 8.2 per cent stake in Compagnie Luxembourgeoise de Télédiffusion (CLT), the Luxembourg-based broadcasting group.

Moët-Hennessy, with estimated group sales of FF 7.65bn last year, bought its interest from the French Hachette publishing group. Mr Jean-Luc Lagardère, the chairman of both Hachette and of the Matra defence and electronics group, indicated last month that he planned selling Hachette's 8.2 per cent stake in CLT when the publishing group acquired control of the Europe-1 broadcasting group from the French Government.

CLT, with its Radio Television Luxembourg subsidiary, is a direct rival of Europe-1. The main shareholders of CLT are now Havas and the Belgian Bruxelles Lambert group. Compagnie des Compteurs Schlumberger, Paribas and Moët-Hennessy.

Moët-Hennessy acknowledged yesterday that the stake in CLT was for the group a "first look" in the field of communications. The acquisition comes at a time of major changes in the French broadcasting sector as a result of deregulation and the launch of new television channels.

**Cantrade banking group lifts net earnings 37 per cent**

BY WILLIAM DULLFORCE IN GENEVA

CANTRADE, the Swiss private banking group, realised a 37 per cent increase in net earnings to SF 22.3m (\$17m) in 1985. Disclosing consolidated figures for the first time the group reported total assets of SF 2.7bn and shareholders' equity of SF 175m in its member banks.

Asset growth last year was about 5 per cent and would have been higher but for the decline in the dollar exchange rate. "Other liabilities," an item which includes latent reserves, increased by SF 53m to SF 314m.

The Cantrade group, in which the Union Bank of Switzerland has the majority shareholding, comprises four private banks in Zurich, Geneva, Lugano and Jersey. Its

operations focus on portfolio management.

It also has minority holdings in Dutch stockbrokers Knoppers-Bogaers-de Wit and London brokers Nivison Cantrade.

A fifth bank will shortly be established in Lausanne, said Mr Gerrit van Riemsdijk, the group president, who admits he is looking for openings in the US as well.

The group philosophy is to maintain a structure of small, independent banks, whose organisation does not feel "too heavy" for private investors, Mr van Riemsdijk explained.

Banque Cantrade AG in Zurich is the largest of the group with total assets at the end of last year of SF

1.3bn and shareholders' equity of SF 109m. Its 225 employees generated net earnings of SF 18.2m in 1985.

A sister company in Zurich, Cantrade Participations SA, controls the three other banks. Banque Cantrade, Ormond, Burrus in Geneva has a staff of 60 and achieved average earnings growth of 15 per cent a year over the last five years, posting a net profit of SF 4.8m last year.

The Ormond and Burrus private banking families still own 20 per cent of the Geneva bank, 90 per cent of whose clients are non-Swiss. It showed shareholders' equity of SF 30m and total assets of SF 216m at the end of the year.

We are pleased to announce that we are acting as the dealer in the offering of commercial paper for

**Türkiye Cumhuriyet Merkez Bankası**  
(The Central Bank of the Republic of Turkey)

Supported by an irrevocable letter of credit of The Industrial Bank of Japan, Limited New York Branch

Goldman Sachs Money Markets Inc.  
New York Boston Chicago Dallas  
Los Angeles Philadelphia San Francisco



**SECURITY PACIFIC CORPORATION**  
US\$100,000,000  
Subordinated Floating Rate Notes due 1992

Notice is hereby given that for the Interest Period from April 2, 1986 to July 2, 1986 the Notes will carry an interest rate of 7 1/4% per annum. The coupon amount payable on July 2, 1986 will be US\$1,943.23 and US\$194.32 respectively for Notes in denominations of US\$100,000 and US\$10,000.

April 2, 1986  
The Chase Manhattan Bank, N.A.  
London, Agent Bank

**Elkem 1985 Financial Highlights**

	1985	1984
Turnover	8,156	7,855
Income before extraordinary items	306	526
Earnings per share (NOK)	22	37
Dividend per share (NOK)	7.50 <sup>(proposed)</sup>	8.50
Return on net assets	11%	16%
Price/earnings ratio	4.8	3.2

(All amounts in NOK million unless otherwise stated)

**Operational Review**

Group turnover increased by 4 per cent in 1985, to NOK 8.2 billion (£735 million). Elkem's silicon and ferroalloy businesses now account for 70 per cent of the company's turnover, and Elkem is the world's largest producer of these metals and alloys.

Elkem is also an important producer of aluminium and is expanding its production facilities with the modernisation of the larger of its two aluminium smelters in Norway.

Elkem is developing and marketing technology and production equipment for the metallurgical industry. During the year, the company intensified its development of new products and processes through acquisitions and the application of new techniques.

**Notice of Meeting**

Elkem's Annual General Meeting will be held on Tuesday, April 22, 1986 at 2.00 p.m. at the company's Corporate Headquarters, Middelthunsgate 27, Oslo, Norway. The Agenda for the AGM includes the following business: Ratification of Elkem's income statement and balance sheet for 1985; allocation of the profit and declaration of the dividend for 1985; and

submission of the Board's proposal concerning amendments to the Articles of Association resulting from the registration of the company's shares in the Norwegian Securities Service Center.

**Annual Dividend**

The Board has proposed a dividend of NOK 7.50 per share for the year ended December 31, 1985. The final dividend will be fixed and formally declared at the AGM.

Payment of the dividend will be made on May 26, 1986 to shareholders registered in Elkem a/s at the close of business on April 22, 1986.

To receive a copy of Elkem's 1985 Annual Report, please complete this coupon and return it to: Elkem a/s, Corporate Communications Dept., PO Box 5430, N-0304 Oslo 3, Norway.

Name \_\_\_\_\_  
Address \_\_\_\_\_



**Fuji unlocks new opportunities.**

One key to international success is choosing the right financial institution. You need solid assets, diversified services, experienced personnel, and a worldwide network. You need Fuji Bank, one of Japan's largest.

Our growing network covers 34 cities in 21 countries to help you anywhere, anytime.

Our over U.S. \$110 billion in assets enable us to finance virtually any project.

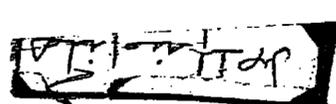
And our experienced international staff can provide you with a wide range of financial services and information.

For a head start in international business, start with Fuji Bank.

We'll open up considerable possibilities.



Overseas Network  
London, Düsseldorf, Frankfurt, Zurich, Luxembourg, Paris, Madrid, Bahrain, Tehran, New York, Los Angeles, Chicago, Houston, Seattle, San Francisco, Atlanta, Miami, Toronto, Mexico City, São Paulo, Seoul, Singapore, Hong Kong, Jakarta, Manila, Bangkok, Kuala Lumpur, Beijing, Shanghai, Dalian, Guangzhou, Shenzhen, Sydney, Melbourne.  
Heller Finance, Inc., Heller Overseas Corporation



# FOLLOWING THE CLEARANCE, HERE ARE THE ARGUMENTS FOR ACCEPTANCE.

1. The Guinness offer for Distillers has now been cleared by the Secretary of State for Trade and Industry.

2. The Guinness best offer is worth 719p per Distillers share. The Argyll best and final offer is worth 711p per Distillers share. The Guinness offer is better by 8p.

3. Guinness and Distillers will form an enterprise of world scale, in terms of both its size and its activities. It will be one of the 15 largest companies in Britain and one of the top 70 in the world.

With a market value of over £3 billion it will be worth more than 1% of all the U.K. companies quoted on the stock market.

4. The current Guinness management team has a proven track record in turning around a drinks business and establishing sustained growth.

In the last four years earnings per share have risen by 169%, dividends have risen by 47% and the share price has shown an almost six-fold increase.

5. Like Guinness, the core assets of the Distillers company are its premium international brands.

As a result the Guinness management team is uniquely equipped to rationalise, manage and build Distillers business around the world.

We recommend acceptance of the Guinness offer by Distillers shareholders.

## GUINNESS PLC

Guinness is good for Distillers.

This advertisement is published by Morgan Grenfell & Co Limited and The British Linen Bank Ltd on behalf of Guinness PLC. The Directors of Guinness PLC are the persons responsible for the information contained in this advertisement. To the best of their knowledge and belief (having taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts. The Directors of Guinness PLC accept responsibility accordingly. The values of Guinness and Argyll's offers depend on their respective share prices. The above offer values are for Guinness' Offer, assuming acceptance in full by all Distillers shareholders of the Convertible Preference Share Election and their resultant pro rata allocation of the Guinness Convertible Preference Shares, and Argyll's offer based on the middle market prices taken from The Stock Exchange Daily Official List on 1st April, 1986. The Offer values take account of estimates by Wood Mackenzie & Co. Limited and Cazenove & Co. of the values, based on the relevant ordinary share prices, of the Convertible Preference Shares of Guinness and the Convertible Preference Shares of Argyll. Sources: Fortune, Datastream, Guinness Offer Documents and Internal Documents, Guinness Annual Report, Stock Exchange Quarterly Dec. 1985.

INTERNATIONAL COMPANIES and FINANCE

Former Morgan Stanley chief Agnew to head Isro in London

The International Securities Regulatory Organisation (Isro), the self-policing body being set up by international securities houses in London, yesterday appointed Mr Jonathan Agnew, a British financial consultant and former banker, as chief executive, writes Alexander Nicoll.

Mr Agnew, 44, is a former managing director of Morgan Stanley, the Canadian broker Wood Gundy, said he was "pleased to have got someone of the highest calibre". Mr Agnew would be well fitted to represent Isro's concerns to the Government and to other British regulators and market practitioners.

\$250m facility for Telefonica

TELEFONICA, Spain's state-controlled telecommunications concern, is raising \$250m in the Euromarkets through a ten-year loan facility. Unusually Telefonica, which ranks as one of Spain's highest rated international borrowers, has itself selected a group of ten banks to lead the deal, instead of seeking bids from groups of banks under the normal syndication process.

Curb on foreign holdings by Japanese funds lifted

THE JAPANESE Ministry of Posts and Telecommunications has decided to remove a voluntary curb on investment in foreign bonds by postal life insurance and pension funds. As a result, foreign bond holdings by the funds for the year to April 1987 are expected to reach ¥650bn (\$3.7bn), double the figure in the year which has just finished.

Advertisement for SANPAOLO bank. Includes text: 'This announcement appears as a matter of record only: N.Z. \$ 40,000,000 19 per cent. Depository Receipts due 1989 SANPAOLO Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to payment of principal and interest on deposits with ISTITUTO BANCARIO SAN PAOLO DI TORINO (Incorporated in the Republic of Italy as a Credit Institution of Public Law) London Branch CIBC Limited Banque Bruxelles Lambert S.A. Daiwa Europe Limited Kredietbank International Group Morgan Guaranty Ltd Bain & Company Banca del Gottardo Banco di Napoli International S.A. Banque Nationale de Paris Crédit Lyonnais Die Erste Oesterreichische Spar-Casse-Bank (First Austrian Bank) Genossenschaftliche Zentralbank AG Vienna Girozentrale und Bank der Oesterreichischen Sparkassen Aktiengesellschaft Istituto Bancario San Paolo di Torino Italian International Bank (Monte dei Paschi di Siena Banking Group) Standard Chartered Merchant Bank March 1986'

High prices in US prompt \$300m of new straights

THE EUROBOND market, returning from Easter yesterday, took a while to be persuaded that the high levels of US bond prices reached in Tokyo were not an April Fool's Day joke. But once convinced, it produced a \$300m rash of new dollar straight late in the day.

Tokyo relaxes controls on interest rates

THE JAPANESE Ministry of Finance has taken two further steps to free the capital market from regulation. First, it has reduced the minimum size of bank time deposits subject to interest rate control; rates on deposits of this size or larger will now be set by deposit takers at will.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on April 1.

Table with columns: US DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE BONDS, SWISS FRANC STRAIGHTS, YEN STRAIGHTS. Each column contains bond names, par values, and price/yield data.

Two Japanese accountancy firms merge

TWO LEADING Japanese accountancy firms with international links are to merge. They are Tohmatsu Awoki, which is associated with Touche Ross International, and Sawwa, part of the KMG grouping.

Advertisement for Grosvenor House. Includes text: 'IN-THE-BALLROOM-WE-ORCHESTRATE-PERFECT-COMPANY-DINNERS When the Cocktail de Homard is followed by Filet de Veau Forestiere, and then a delicately presented Orange caramelisee Maitre Pierre, you can only be at Grosvenor House. And with the assistance of some judiciously selected wines, there are few better ways to celebrate with your business colleagues than a company dinner in the Grosvenor House Ballroom. In fact, any social or business function from 150 to 500 people can be accommodated in its sumptuously ornate surroundings, with every last detail orchestrated smoothly and efficiently by our highly-trained staff. In the chandelied splendour of the Great Room, our master chefs maintain the same standards of excellence for up to 1,500 people. While for smaller groups, the Candide and Voltaire rooms can seat up to 40 people for an elegant formal lunch or dinner. Whichever room you choose, you'll find our exquisitely prepared cuisine will turn your important event into a glittering, unforgettable occasion. Call us on 01-499 6363. GROSVENOR HOUSE PARK LANE LONDON A Trusthouse Forte Hotel Trusthouse Forte Hotels An uncommon sense of occasion'

Table with columns: SWISS FRANC STRAIGHTS, YEN STRAIGHTS. Each column contains bond names, par values, and price/yield data.

UK COMPANY NEWS

# Rotaflex profit growth rate held back to 15%

DISRUPTION caused by factory moves and integrations has limited the 1985 pre-tax profit growth at Rotaflex to 15 per cent, from £2.76m to £3.18m.

But the group has never been better placed to face the future, the directors claim. They are encouraged by the progress made and are confident that 1986 will show another satisfactory result.

The group makes electric light fittings and systems, and bathroom and shower appliances. Its turnover in 1985 rose by 21 per cent to £50.66m helped by a first time contribution from Le Dauphin and Falks.

However, those companies did not contribute to profits. They were merged with existing Rotaflex operations in their countries. Lumiance and Linolite carried out major moves into new premises and extensive works were completed at Le Dauphin to improve capacity and efficiency.

The considerable costs were either written off or taken as extraordinary items, but the build-up of stocks needed to bridge interruption of production meant a significant increase in interest charges—up from £944,000 to £1.54m. Full benefits of all these changes will only be realised over the next three years, the directors stress.

restructuring are largely completed the focus will be on improving efficiency and using the additional capacity. The company is moving ahead as far as possible with plans to develop the City Road, EC, premises. Apart from other considerations the directors are mindful of pending legislation on light industrial office properties which they say could considerably enhance the status and value of part of the site.

Concord Lighting continued its exceptional progress, while Linolite in its new factory is well placed for profitable growth. Electropatent is now wholly-owned and will be absorbed into Linolite. Agreement has been reached to buy up the outstanding 50 per cent of Concord Controls.

Lumiance in Holland and Concord Lighting in Australia had excellent years, while Jumo, the French subsidiary, improved its already good results.

Gross profit for the year was ahead by 20 per cent to £21.3m. Share of losses of associates were cut from £826,000 to £186,000 and investment income rose from £105,000 to £154,000. However, net operating expenses surged by £2m to £18.5m and there was the increase in interest charges.

After tax £1m (£801,000, and minorities £29,000) the net attributable profit comes to

£2.18m (£1.95m), for earnings of 18.5p (16.8p) per share. The final dividend is 3.6p for a net total of 5p, against 4.5p.

**comment**

Rationalisation is not an overnight affair at Rotaflex. The company claims it takes three years to turn around an acquisition such as Le Dauphin and so in this period of "major corporate reconstruction" it is perhaps not surprising that the profits progression is less than exciting. Rotaflex has only just cleared its own broker's forecast after the sharp increase in interest payments—reflecting a rise in capital gearing to 100 per cent. Yet if yesterday's news looked dull the group still holds out the prospect of a significant improvement once the restructuring bears fruit. That is, however, unlikely to happen this year. The market is looking for £3.6m pre-tax which, allowing for the absence of £200,000 of exceptional costs, reduced losses from associates and a small easing in interest charges, suggests an underlying growth rate no better than inflation. The year after, or perhaps the year after that, profits could be double the level reported yesterday but that is too distant to re-rate the shares now. At 173p the historic p/e is 9.4—a mere shadow of Emess's rating.

# Dalepak heads for stock market with a £12m valuation

BY LUCY KELLAWAY

Dalepak, a Yorkshire-based company which claims to have given the UK consumer its first taste of grillsteaks—portions of restructured meat—is planning to come to the stock market next month with a valuation of about £12m.

Specialised food companies were one of the most popular flavours of last year on the stock market, when a rash of newcomers were floated on price-earnings multiples well above the market average. However, after a series of disappointing results the small food manufacturers have lost some of their earlier promise.

The closest quoted company to Dalepak is Mayhew Foods, which makes processed chicken products, and whose shares are traded on the USM on a price earnings multiple of about 13. Ten years ago Dalepak was pioneering grillsteaks out of a tiny converted freezer shop in Yorkshire. Now, from a large modern factory, it produces about 400 tons a month of reconstituted meat, and employs 230 people.

In the mid-1970s Michael Hughes, joint managing director, noticed that beefburgers and sausages were moving increasingly down market while meat—or "muscle meat" as it is called in the trade—was becoming more expensive. He hit upon the grillsteak, which is frozen, chopped and shaped into meat, to fill the gap and, with two partners, founded Dalepak. The venture was a success: initially, now spreads about £2m a month on grillsteaks, according to figures compiled by AGB.

While Birds Eye and Ross now compete with Dalepak, it leads the market with a 30 per cent share.

Dalepak's steaks, which come in different sizes in lamb, beef, pork and gammon and with different flavourings added, are sold through all but one of the major supermarket chains.

Through such diversity turnover has grown at a compound rate of 35 per cent over the last five years to about £11m in 1985, while profits have risen from about £50,000 in 1980 to £750,000 in the year to April 1985.

Expansion has resulted in heavy capital expenditure, and the group is now 100 per cent geared.

The flotation will raise about £2.5m in new money which will reduce gearing to about 25 per cent. It will also give the founding partners, who own the bulk of the company, a chance to sell a small portion of their holdings.

While industry statistics show some slowing of the growth in the restructured meat market, Dalepak hopes to be able to sustain its annual growth rate over the next three years.

It hopes to do this by marketing its products in London and the South East, where its market share is lowest, and by expanding its own label sales, which are currently only 15 per cent of the total.

Most important, it is diversifying into recipe meals, now the fastest growing frozen food market, and will shortly be launching a range of five dishes under the "The Budget Gourmet" name.

# Cope Allman £4m bid referred

BY DAVID GOODHART

MR MICHAEL DOHERTY, chief executive of Cope Allman, the engineering and fruit machine manufacturing group, yesterday said he was "surprised and disappointed" at the decision to refer his company's agreed £4m bid for Firth Cleveland Strip to the Monopolies and Mergers Commission.

The Department of Trade and Industry confirmed that the Secretary of State had decided, at the end of last week to accept the recommendation of the Office of Fair Trading and

refer the deal on the grounds of competition in the market for hardened and tempered steel.

Cope Allman announced last month that it had reached agreement with GKN to buy its Firth Cleveland subsidiary which has been making a small profit on a turnover a little under £10m.

The obstacle to the deal appears to have been J.R. and S. Lees, the Cope Allman special steels subsidiary, which

has a turnover of about £15m—roughly 8 per cent of Cope Allman's total.

"The aim was to put the two companies together which would make us the biggest group of its kind in the UK and allow us to compete more effectively in international markets," said Mr Doherty. He said that Cope Allman would be talking to GKN again in the next few days.

Cope Allman shares were unchanged at 343p.

**BOARD MEETINGS**

TODAY	Pragmatic	May 2
Intarima: AMEC, Abbey Life, Alexandria Workwear, Associated British Foods, BGS International, Blackleys, Sunzi, Caparo Properties, Christus International, Coates Bros., Elys (Wimborne), Enbridge Oil, Ecotec, Clashes, Greenbank, Guardian Royal Exchange, Wrenam, London and Manchester, Lys Shipping, MY Dart, Magnolia Group, Myson, Ocean Trans, Trust, Sun Alliance and London Insurance, Sun Life Assurance, Finafa: A. Beckman, Bntenna Security, Floyd Oil Participants, Gebico, Portland.	Bodycote International, Club Oil, Dwek, East Rand Consolidated, Fortnum and Mason, Gramap, Hall (Matthew), Healey, Hunting Petroleum Services, J.S.D. Computer, Laird, Marshall Universal, Municipal Properties, Owners Abroad, Phoenix (London), Sharma Ware, Tysack (W. A.)	Apr 8, Apr 8, Apr 8, Apr 14, Apr 14, Apr 14, Apr 24, Apr 24, Apr 17, Apr 3, Apr 4, Apr 8, Apr 10, Apr 15, Apr 11, Apr 4, Apr 14, Apr 4
FUTURE DATES		
Bally Construction, London & Prov. Shop Centres		Apr 4, Apr 8

**IMPROVED RESULTS DURING A TESTING YEAR**

Year Ended	December 1985	December 1984
Turnover	3,825	3,496
Profit before tax	1,435	1,428
Earnings per share	30.02p	29.32p
Dividend (net)	8.10p	7.35p

"... your Board confirm that the Group is determined to continue its planned expansion and development."

R. Denoon Duncan  
Chairman

**DEREK BRYANT GROUP p.l.c.**  
39 Botolph Lane, London EC3R 8DE  
And at Lloyd's

# P-E International

Consulting Services in Management Consulting, Information Technology, Computer Services and Technical Services

**Summary of 1985 Results**

	1985 £000's	1984 £000's
Fees	19,453	13,608
Profit before tax (and an exceptional item in 1984)	1,324	897
Earnings per Share	132.1p	69.4p
Dividend per Share	36.0p	24.0p
Shareholders' Funds	6,934	5,561
Assets per Share	£13.08	£10.49

**Extracts from statement by the Chairman, Hugh Lang:**

- \* Record growth with fees up by 43%
- \* Earnings per share up by 90%
- \* Shareholders' funds up 25% to £6.93m
- \* 1986 has started well with results significantly ahead of those for the corresponding period in 1985
- \* P-E is planning a public flotation by mid-year

If you would like to receive a copy of our Annual Report and in due course a copy of our prospectus please complete this coupon.

To: The Secretary, P-E International plc, Park House, Wick Road, Egham, Surrey, TW20 0HW. Tel: Egham 34411.

Please send me your Annual Report  Prospectus

Name \_\_\_\_\_ Address \_\_\_\_\_

**P-E International**  
CONSULTING SERVICES

**1985 Result**

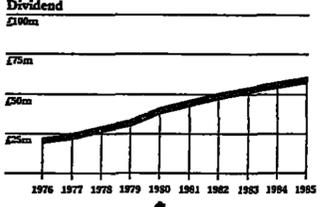
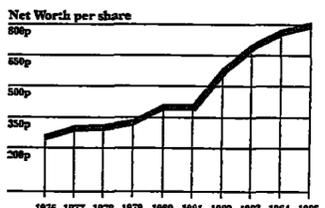
There was an increased pre-tax profit of £41.4m (1984: £11.2m). The underlying increase in general insurance written premiums of 24% was almost entirely due to much higher prices on existing business.

**Life operations**

The increase in Royal Life's pre-tax profits was again substantial—up over 22% to £26.4m. Long-term business potential has been further enhanced by the purchase of Lloyd's Life, shortly to be re-named Royal Heritage Life Assurance Ltd.

**Net worth**

The net worth of the company increased to over £1.9 billion inclusive of the balance sheet value of the existing business of Royal Life and Lloyd's Life of £320m; the directors consider the 'going concern' value of these companies to be at least £600m.



**Dividend**

The recommended final dividend is 16.55p per share, making a total for the year of 25.75p. The increase over 1984 of 8.4% recognises the greater freedom the prospect of improving profits gives us and remains in line with our long standing policy of regularly increasing dividends.

**Prospects**

With some two thirds of our worldwide general premium income coming from commercial insurance classes we are well placed to take advantage of the sharply improving trading conditions in these classes and to build upon the achievements of the past year.

**Royal Insurance**

Please send me a copy of the Report & Accounts for the year ending December 31st, 1985.

Name \_\_\_\_\_ Address \_\_\_\_\_

To: The Secretary, Royal Insurance plc, Group Head Office, 1 Cornhill, London EC3V 3QR.



**Royal Insurance**  
Royal Insurance plc, Group Head Office, 1 Cornhill, London EC3V 3QR

### UK COMPANY NEWS

## Farmers may bid for British Sugar

BY LIONEL BARBER

BRITAIN'S SUGAR farmers have talked with Tate & Lyle about the possibility of mounting a consortium bid for British Sugar, the sugar beet subsidiary of S & W Berisford, the commodity trading group.

The farmers are alarmed by the threat posed by Ferruzzi, the Italian food and agricultural group which has expressed an interest in acquiring British Sugar. Ferruzzi holds a 9 per cent stake in Berisford.

Mr Michael Garrod, chairman of the National Farmers' Union's sugar beet committee, said yesterday that he was considering various options for Britain's 12,000 beet farmers to take a stake in British sugar,

either with Tate & Lyle or other unnamed companies.

"There is a long way to go, but there has been a lot of concern expressed at local level about what would happen if Ferruzzi gained control of British Sugar," he said.

One option would include British sugar beet growers agreeing to a levy on production to pay for a stake of between 20 per cent and 25 per cent in British Sugar, as a cost between £50m and £100m.

Another is a considerable sum, NFU officials said that both Dutch and German beet farmers had managed to achieve a similar co-operative solution. It is understood that beet growers in West Germany

and Holland have warned the NFU about the threat posed by Ferruzzi if it acquires British Sugar, which has about 50 per cent of the UK beet market.

They fear that Ferruzzi's own Italian production, coupled with its half stake in Beghin-Say, the French producer, and its publically floated interest in British Sugar, would allow it to dominate the European market.

This matches precisely with Tate & Lyle's view. The UK cane refiner has bought 8.2 per cent of Berisford, both as a protective move and as a possible springboard for a bid.

The problem is that Tate may put a higher value on British

Sugar than the beet farmers. The advantage is that a consortium bid may be one way round the competition questions posed by a bid from Tate, which controls about 40 per cent of the UK refined sugar market.

Tate has already begun to lobby MPs with a view to selling the idea that holding a near monopoly in refined sugar and sugar beet in the UK has to be seen in the context of the European sugar regime as a whole.

At last night's close, Tate & Lyle's shares were up 5p to a high of 638p, S & W Berisford's were up 2p at 226p, and Hillsdown Holdings, the UK food manufacturer which holds 10.4 per cent of S & W Berisford, rose 12p to 260p

## Argyll tries again to block Guinness

By David Goodhart

Mr James Gulliver's Argyll Group yesterday unveiled another attempt to block the rival Guinness bid for distillers in the courts by claiming that its dominant market position would be in contravention of Article 86 of the Treaty of Rome.

A hearing is expected today or tomorrow at the Court of Session in Edinburgh where Argyll will seek an interim injunction to stop the Guinness bid until a full hearing can be arranged. If the injunction is not granted Argyll has indicated that it will consider appealing direct to the European Commission.

Argyll said yesterday that reference to the EEC came to be closely considered after the Office of Fair Trading cleared Guinness's second and slightly revised offer for distillers. The initiative appears to have come from Argyll's allies in Scotland and is supported by Mr William Prosser, currently a legal adviser to Argyll and the head of the Faculty of Advocates in Scotland.

Mr David Webster, the Argyll finance director, said: "The EEC takes a broader and more stringent view of international competition than the OFT which focuses mainly on UK domestic competition issues."

## Slough Estates rises 14% to £39.5m and confident

AGAINST A background of substantial investment in new construction and in the land bank, Slough Estates, property concern, raised 1985 pre-tax profits by 14 per cent to £39.5m, compared with £34.7m in 1984.

The 1985 results included a net surplus of £1.1m from the sale last May of the company's 4.3 per cent stake in Stock Construction. Property trading, mainly in the UK and US, contributed a higher £1.1m (0.4m profit).

Adverse exchange rate movements meant a reduction of £1.4m in reported profits for the year (£0.8m increase in 1984).

The 1984 pre-tax result excluded a pre-acquisition profit of £1.0m. For 1985 the tax charge was £1.0m (£0.54m) and stated earnings per 55p share rose to 11.65p (10.23p) or 11.07p (9.66p) diluted. The dividend is raised from 4.8p to 5.5p net with a final 3.3p.

Net equity assets per share at December 31, 1985 amounted

to 211p (208p) or 202p (198p) fully diluted. This modest increase largely reflects the adverse impact of exchange rate translation of £23m, notwithstanding valuation surpluses in currency terms and the benefit of the discount on the Helmace Group acquisition.

Looking to prospects, Mr Nigel Mobbs, the chairman, says 1986 has been—and 1986 will be—a year of expansion for the company's property and related activities, involving a significant investment of financial and management resources.

But results from these investments will not be reflected in profits until 1987 and after. Mr Mobbs explains that the company is therefore investing for its future and the improvement of the quality of the portfolio and corporate earnings.

Despite the cost of this planned programme, he is confident that 1986 will again see further improvement in group results and that in the years ahead the company will benefit

from the increased level of expenditure.

The chairman says that the world-wide Slough now has the largest current development programme in its history—1.7m sq ft of floor space costing £52.5m.

In the UK, almost all the development programme is concentrated in the southeast quadrant, where demand has improved for all classes of property.

During 1985, the group constructed 346,000 sq ft in the UK and 598,000 sq ft overseas. The stock of land for development was increased by 42 acres through the acquisition of the Helmace property portfolio.

There were also significant investments in entrepreneurial business—£10m in the American leveraged buy-out business managed by Charterhouse Group International—a £2.5m commitment to the Electra Candover Direct Investment Plan operating in the UK in the same field.

See last page

## Brammer profit and dividend on course

IN A very eventful and positive year, Brammer has maintained substantial momentum in earnings growth while successfully fighting off the hostile bid from Buzal.

Turnover in 1985 has increased from £86.54m to £101.13m and pre-tax profit from £10.17m to £13.59m, with the established Brammer businesses achieving their profit forecast made last May.

The dividend is the promised 12.5p net, an improvement of 4.75p over the 1984 total; the final is 8p. Earnings came out at 22.3p, against 20.4p.

The group has refined its activities to concentrate on services to industry, and the distribution and services side accounted for £12.11m (£8.2m) of the £14.12m (£9.94m) trading profit achieved in 1985.

These services have been

added to both geographically and in terms of product, with recent moves into electronic component distribution and electronic equipment rental and sales. The group is well established in the UK, US and Continental Europe.

The balance sheet is strong, the directors say, and the group is well prepared to exploit the considerable opportunities.

The move into electronics was made through the acquisition of Energy Services and Electronics in the middle of last year. That company has since sold its loss-making Neve Electronic Holdings (Neve Audio). Last November Brammer sold its Brammer Transmissions group, which made speciality transmission and domestic appliance belts, and Russell's Rubber, extruder of rubber products.

The market place has not

been an easy one, the directors stress. In particular the depressed trading circumstances in the electronic industry and the downward trend in the price of oil have restricted sales below the anticipated levels.

The pre-tax profit was struck after interest payable £368,000 (received £230,000) and exceptional item this time of £165,000.

Extraordinary items this year comprise £1.25m (£45,000) acquisition and defence costs and £2.25m (debit £23,000) other credits.

comment

Brammer's core activities came in comfortably above the £12m forecast at the time of the Buzal bid with £12.23m, but Energy Services and Electronics, which had forecast £4.2m for the full year, had a

disappointing second half in adverse market conditions and contributed only £1.8m, leaving the newly-enlarged group struggling to meet the City's expectations. A number of plus factors indicates strong growth this year: ESE is experiencing an improvement in its markets and will be in for the full year, the expansion of the bearing distribution business into other product areas— notably power transmissions—should bring organic growth, and the interest charge is on its way down.

The hearings market itself is looking sluggish, but the other factors have encouraged forecasters to expect upwards of £17.5m for 1986. With the shares up 2p at 372p, the historic p/e ratio of 16.7 looks reasonable next to the sector average.

## UB has 22% of Imps and extends its offer

BY LIONEL BARBER

SHARES in United Biscuits (Holdings) rose 13p yesterday, bringing the value of its £2.5bn agreed bid for the Imperial Group closer to the rival hostile £2.7bn offer by Hanson Trust.

United disclosed yesterday that it had received only 0.07 per cent further acceptances for its offer, bringing its total to 21.96 per cent. The offer has been extended to April 11, 1986.

Hanson's theory for the sharp rise in UB shares is that the market does not believe UB will succeed, making it a takeover target. Sir Hector Laing, UB chairman, said however that the

promised 20 per cent increase in dividend for 1986 and good trading this year, accounted for the rise.

United closed at 256p, up 13p, valuing its highest offer at 856p per share. Hanson closed at 180p, up 1p, valuing its convertible stock and shares offer at 369p and its cash and shares offer at 32p. Imperial closed at 349p, up 5p.

Hanson is to announce the number of acceptances for its bid today. Last week, it said that it spoke for 28.2 per cent. It can extend the offer to April 29.

## Tokyo dealings start today in C & W shares

Cable & Wireless, the telecommunications group, becomes the first UK company to have its shares listed in Japan today when trading begins on the Tokyo stock exchange. The company hopes the move will help it break into the Japanese telecommunications market which is gradually being liberalised.

The move follows the offering of 8m C & W shares in Japan last December as part of the British Government's sale of its remaining stake and a rights issue which raised a total of £833m. The company's shares rose 45p yesterday to 735p compared with last December's offer price of 597p.

Just over 20 foreign companies are listed in Japan. C & W is expected to be followed later this year by British Telecom which is also interested in the Japanese telecommunications market.

Sir Eric Sparrow, chairman and chief executive of C & W, is expected to be on the floor of the Tokyo stock exchange this morning stating: "One of the most important (benefits) is that the name Cable & Wireless will become familiar to the Japanese investing public. This will strengthen our position as we seek to develop new business relationships with Japan."

## City and Foreign says offer is 'opportunistic'

THE BOARD of City and Foreign Investment, the investment trust which specialises in investing in the US energy industry, yesterday hit back at a takeover bid by Harvard Securities, the licensed dealer in securities.

The board described the bid, launched by Harvard last Thursday, as "opportunistic and wholly inadequate."

It advised shareholders to take no action.

Harvard is offering four of its own shares for each of the shares in City and Foreign or 120p in cash. Harvard's shares are based on the over-the-counter market at the close of business last Wednesday and were valued at 31.8p.

Harvard is bidding for the investment trust as part of its plans to finance its own operations ahead of the de-regulation of the British securities market in October.

## WPP Group rises 32%

FROM A turnover of £539,000 ahead of £395m, Kent-based WPP Group, a manufacturer of supermarket trolleys and shopping baskets, raised 1985 profits by 32 per cent to £412,000 pre-tax.

A final dividend of 1.54p lifts the total by 0.24p to 2.64p net per share. The results did not include any contribution from the company's new activities in the service sector.

Trading in 1986 is well up to expectations, both in the manufacturing side and in the two service businesses acquired, or agreed to be acquired, since the beginning of the year.

Cash balances of over £1.1m at year-end have since been supplemented by a recent share subscription of some £1.1m by Satchi and Satchi which leaves WPP well positioned for further growth.

## Albright & Wilson

Albright & Wilson, the chemical and allied products manufacturer, subsidiary of Tenneco International, earned lower taxable profits in 1985 of £29.1m, against £30.4m. Turnover rose from £589.4m to £642.4m.

The profit reduction reflected both an increase in depreciation from £20.4m to £22.7m and interest charges from £11m to £12.2m.

Mr J. P. Diesel, the chairman, says that development will continue to be concentrated towards "world leadership of A & W's mainstream business

## Virani sells 5 hotels for £6m

Friendly Hotels is paying £5.6m to buy five hotels from the Virani Group (UK), the hotel, leisure and property company run by Mr Nazim Virani.

The five hotels—The Royal Station Hotel, Hull; The Central Hotel, Glasgow; The George Hotel, Nottingham; The Station Hotel, Perth and the Eccleston Hotel in London's Victoria.

Virani's prestige outlet and company head office—have together approximately 600 rooms. Three years ago Virani bought the Hull and Perth hotels from British Rail.

The hotels, which have two and three star ratings, will increase the number of Friendly Hotels to seven.

Friendly Hotels was formed earlier this month by British Land and Mr Henry Edwards, former chairman of Comfort Hotels International, recently acquired by Ladbroke. British Land will provide 80 per cent of the finance for Friendly Hotels' funding requirement of £7.5m.

Mr Edwards, chairman of Friendly Hotels, said that this was the first stage of an expansion plan and a further two

hotels would be bought later this year.

Friendly Hotels provisionally agreed to provide Virani with 303,030 of its ordinary shares, £2.65m in cash, and approximately £2.83m in the form of new convertible preference shares. This totals £5.83m at a Friendly Hotels ordinary share price of 198p.

The group also proposes to issue new convertible preference shares to raise £4.5m to pay the acquisition costs. Dealings in Friendly Hotels ordinary shares have been suspended at 135p until April 29.

## Thos. Borthwick completes two disposals

Thomas Borthwick, the international food, meat and trading group, has completed the NZ\$55m (£20.5m) sale of its New Zealand operations, and has further reorganised Australian operations through the sale of the Brooklyn meatworks in Victoria for \$2.8m (£1.35m).

The New Zealand operations, which also included certain international marketing facilities, were sold to a subsidiary of Waitaki NZ Refrigerating. Borthwick will be relieved of related borrowings.

# Investment for the future

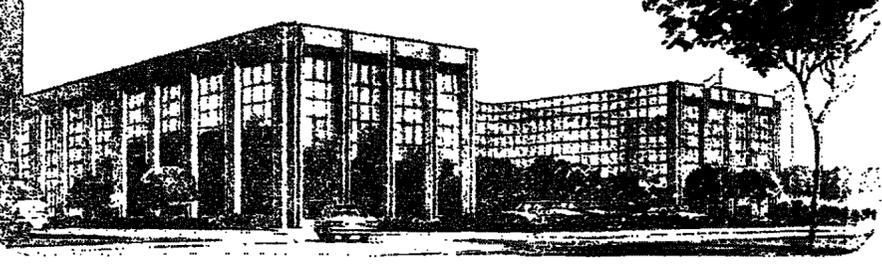
Year to 31st December	1985	1984
Profit before tax	£39.5m	£34.7m
Profit after tax	£29.5m	£25.0m
Earnings per share	11.65p	10.23p
Dividends per share	5.5p	4.80p
Assets per share	211p	208p

Following the 41st consecutive year of profit growth, Chairman Mr Nigel Mobbs comments:

- Worldwide, Slough Estates now have the largest current development programme in their history—1.75 million square feet of floor space worth £52.5m. This is evidence of the strength and future prospects of the Group portfolio.
- In the United Kingdom almost all of the development programme is concentrated in the South East quadrant, where demand has improved for all classes of property.
- During 1985, the Group constructed 346,000 square feet in the United Kingdom and 598,000 square feet overseas. The stock of land for development was increased by 42 acres with the acquisition of the Helmace property portfolio.
- There were also significant investments in entrepreneurial businesses—£10m in the American leveraged buy-out businesses of Charterhouse Group International and a £2.5m commitment to the Electra Candover Direct Investment Plan operating in the United Kingdom in a similar field.
- 1985 has been—and 1986 will certainly be—a year of expansion for our property and related activities involving a significant investment of financial and management resources. We are therefore investing for the future of the company and the improvement of the quality of the portfolio and earnings.
- Despite the cost impact of this planned programme, I am confident that 1986 will again see further improvements in the Group's results and that in the years ahead the company will benefit from the increased level of expenditure.

## SLOUGH ESTATES

Britain's leading industrial property owners and developers



- SHARE STAKES**
- A.C. Cars—Goldsmith has reduced its holding from 6.527 per cent to less than 5 per cent of the issued ordinary share capital.
  - Aitken Home International—Rawda Investments SA has acquired a further 200,000 ordinary shares and together with its subsidiary Saudi Investments Finance Corp., holds 1,133,231 ordinary shares (14.88 per cent).
  - Astra Industrial Group—P. Dellar, director, through Mount Credit Nominees has purchased 100,000 ordinary shares at 61p and director D. Air has purchased 15,000 ordinary at 61p.
  - Bett Brothers—R. Mitchell, director, has acquired 6,500 ordinary shares at 71p and now holds 20,000 shares (0.193 per cent).
  - British Home Stores—N. McArthur, director, has sold 113,871 ordinary shares at 335p and director D. P. Cassidy has exercised his option and sold 20,000 ordinary at 347p.
  - Cashman & General Securities—S. J. Conway, director, has sold 43,068 capital shares and repurchased 17,500 shares; Mr Conway's beneficial interest has been reduced to 17,500 capital and 35,000 ordinary shares.
  - Clegg & Mines—F. G. L. Askham, director (alternative), has sold 30,000 shares and now holds 20,000.
  - Cullen's Holdings—Messrs. P. Matthews, D. I. Claxton and J. B. S. Swallow, all being executive directors, have sold 86,587, 52,625 and 22,600 new ordinary shares, respectively, for 64½p each.
  - Delaney—The following directors have disposed of ordinary shares at 43½p: R. Delaney 30,000, D. Delaney 30,000 and S. A. Clarke 40,000. They now hold, respectively, 3,178,914 (21.75 per cent), 2,179,914 (21.75 per cent) and 364,712 ordinary (3.64 per cent).
  - Demline Printing Services—A. Amos, director, has sold 50,000 ordinary shares at 342p.
  - Eurotherm International—J. L. Leonard, director, has disposed of 25,000 shares, he holds 1,004,748 (3.707 per cent). M. J. Somerville, director, has disposed of 25,000 shares and now holds 321,300 (1.185 per cent).
  - W. Farmer—RCR International has acquired a further 310,375 ordinary shares bringing its holding to 635,020 (25.15 per cent).
  - Leisuretime International—Aitken Investments has disposed of its holding of 714,000 ordinary shares and Aitken (English) Company is interested in 890,000 ordinary (10 per cent).
  - Malmeset—Directors C. C. Towler and R. A. McFarquhar have sold 11,000 shares each at 53½p.
  - McLaughlin & Harvey—The following directors have sold ordinary shares: R. T. Huston 10,000, C. A. Denny 10,000, T. K. Bonker 10,000, R. E. Moore 10,000, D. McClean 6,000 and D. G. O'Brien 5,000.
  - Moorgate Mercantile Holdings—Bricom Investment, a subsidiary of British and Commonwealth Shipping Company holds 2,283,739 ordinary shares (9.5 per cent).
  - M.Y. Dart—Times 66 of Sydney, Australia, has acquired 1.7m ordinary shares (8.2 per cent).
  - Nolten—Mr Andrew D. Millar, chairman, has sold 2,588,450 ordinary shares and now holds 2,808,570 ordinary (14.62 per cent). The shares were placed with institutions.
  - Oxford Instruments—VF Investment has sold 800,000 ordinary shares reducing its holding to 2.2m (4.94 per cent).
  - Reynolds & Reynolds, chairman, has acquired an additional 188,325 ordinary and now holds 483,325 (20.9 per cent). The additional shares were purchased from former director P. J. Barden—£8,125 which reduces his holding to nil and executive director R. J. S. Howland—30,800 which reduces his holding to nil.

## Granville & Co. Limited

Member of The National Association of Security Dealers  
8 Lovat Lane London EC3R 8BP Telephone 01-621-1212

**Over-the-Counter Market**

High	Low	Company	Price	Change	Gross Yield	Full Yield
146	118	Ass. Bic. Ind. Ord.	132	—	7.2	4.5
151	121	Ass. Bic. Ind. Ord.	128	—	10.0	7.2
77	43	Airgroup Group	71	—	9.0	11.8
46	23	Aspen Com. Ind. Ord.	25	—	4.3	12.3
108	108	Bardon Hill	77	—	3.5	2.3
201	142	Bray Technologies	57	+1	—	—
189	97	CL Type Conv. P.	138	—	12.0	8.7
120	57	Carborundum Ord.	148	—	4.9	3.4
94	83	Carborundum 7.5% St. S.	89	—	10.7	11.6
85	48	Deborah Services	56	—	—	—
108	50	George Blair	58	—	—	—
218	167	Ind. Precision Castings	181	—	3.0	4.8
122	101	Jackson Group	121	—	15.0	12.7
345	228	James Burrough Sp.	292	—	8.0	8.5
86	85	James Burrough Sp.	84	—	15.0	10.7
95	81	John Howard Ind. Co.	81	—	12.8	12.4
1200	570	Milhouse Holding NV	570	—	8.0	8.5
82	52	Robert Jenkins	1100	—	8.8	4.0
77	66	Scrutons "A"	30	—	—	—
370	320	Travlin Holdings	330	—	5.0	7.2
85	75	Walter Holdings	82	—	7.4	2.4
176	83	Walter Holdings	82	—	1.1	4.0
228	196	W. S. Yates	200	—	8.8	4.9

Handwritten signature or scribble at the bottom of the page.

UK COMPANY NEWS

# Atlantic Computers surges 63%: further growth seen

**STRONG PROFITS** growth by recent acquisitions together with continued growth of market share in the important business of IBM computer systems supply in the UK enabled Atlantic Computers to lift its 1985 profits from £10.52m to £17.13m pre-tax.

Furthermore, Mr John Foulston, the chairman, is confident that the increased market share will be maintained and that the smaller companies within the group will continue to experience strong profits growth.

In view of the 63 per cent improvement in 1985 profits the directors are to increase the overall dividend to 2.3125p (1.6875p adjusted) with a final of 1.75p net.

Turnover showed an improvement of £87m at £183.11m—the group supplies configured computer systems and a also manufactures electronic equipment.

After tax of £665,000 (£579,000) and minorities of £408,000 (£315,000) attributable profits emerged at £16.05m, compared with £9.82m.

Earnings rose from an adjusted 18.6p to 30.4p per 10p share.

Mr Foulston says 1985 was a busy and successful year and with all group companies performing at or in excess of budget, "quite exceptional" growth was recorded for the year.

Particularly important were the contributions made by Atlantic Computer Systems, Computer Systems Developments and Atlantic Medical.

The 1986 year has started well with a busy and profitable first quarter for all group companies and every opportunity will be taken to make further strategic acquisitions during the year.

The chairman is confident that the group will continue to

make excellent progress during the current 12 months.

During 1985 the groups IBM computer systems leasing activities continued to grow strongly in France, while new offices were opened in Italy. The recently opened US operation also contributed modestly to profit in its first full year.

**comment**

Atlantic Computers simply cannot win the more money it makes, the more suspicious investors become of its ability to sustain the growth. Profits have more than tripled in the last two years but the company's shares have not kept up with the rising market, and they shrugged off yesterday's impressive figures by staying unchanged at 29.5p. Yet ironically, Atlantic's earnings are at a higher level of quality than ever: residuals are no longer being taken on leases of over five years and the Sierra installations of the last quarter were mostly for longer than this, with the result that only 12 per cent of profits in 1985 are attributable to residuals. The figure will rise to 25 per cent again this year as Sierra installations come in on shorter leases, but the contribution of the leasing activities as a proportion of total profits should fall as Atlantic continues its expansion into other manufacturing and service activities. With £22m in sight this year and a tax charge of 5 per cent, the prospective p/e is still a miserly 8, but the City will want to be convinced that diversification is improving quality of earnings rather than opening up another point of vulnerability before it increases the rating.

**Downiebrae**

Pre-tax profits of Downiebrae Holdings, metal merchant and maker of steel profiles, surged from £101,000 to £234,000 in 1985, and the dividend is crested to 1.5p net with a final of 1p.

# Rohan drops to £130,000

**THE LACK** of meaningful development activity in industrial and commercial property in the Irish Republic was one of the reasons blamed by Rohan Group for a fall in pre-tax profits from £23.52m to £130,000 (£95,000) in 1985.

Mr Kenneth Rohan, chairman and chief executive of this Dublin-based property developer and contractor, adds that there were also problems with the interest holding costs of existing developments in south-east England and in the US there was a delay in lease-up and sale of developments in

the high technology sector.

There was a loss per 10p share of 1.21p against pre-exceptional tax credit earnings of 19.21p, post credit being 43.19p. The directors are recommending a final payment of 2.4p, down from last year's 8.9p, making a total of 4.8p (12.75p).

The results were achieved on turnover down from £25.41m to £19.24m.

Mr Rohan says that corrective and assuming no deterioration in the trading environment, improved results are expected for the present year.

# Manders little changed

**VIRTUALLY** unchanged pre-tax profits—£4.28m compared with £4.26m—are reported by Manders (Holdings), the Wolverhampton-based manufacturer of paint and printing ink and property investor, for 1985.

The total dividend is up from 7.5p to 8.1p net with a final of 6p (5.5p). Stated earnings per 25p share were lower at 17.5p against 19.1p.

Turnover improved from £42.79m to £49.32m, with UK trading operations contributing £45.84m against £38.7m. UK paint and printing ink profits were lower at £1.71m (£1.73m), and finance earnings fell from £566,000 to £137,000. Overseas printing ink moved ahead from £198,000 to £357,000, and property profits were higher at £2.08m compared with £1.77m.

There was a tax charge of £1.62m (£1.4m) and a minority debit of £36,000 (£28,000).

The purchase of interests in the Mander Centre from Prudential Assurance and the Central Arcade, Wolverhampton, has significantly strengthened the company's asset position and quality of its earnings.

The successful integration of the industrial coatings activity, acquired in November 1984, has added some £50,000 to trading profits. Overseas profits were affected by the fall in the value of the rand, and would have been some £50,000 higher if taken at an average exchange rate.

The improvement in UK trading results achieved in the second half has continued strongly into the current year.

# Receiver sells ICC divisions

**DELOITTE** Haskins and Sells has sold six divisions of ICC Oil Services, the USM-quoted building and engineering group which went into receivership last month. The prices were not disclosed.

The swift sale saves around 300 jobs out of the group's 540 employees. Talks are taking place for the sale of a further

three businesses.

Mr Tim Harris, one of the joint receivers at Deloitte, said that liabilities of ICC, a fast-growing and acquisitive company between 1982-84, were likely to be more than £10m.

ICC's difficulties sprang mainly from a construction contract involving Milford Haven refinery. The plan was to pull it down and reassemble it in the United Arab Emirates, but it ran into difficulty after a substantial outflow of working capital.

# BP Australia

**BP Australia**, a subsidiary of British Petroleum, earned higher net revenue of A\$73.35m in 1985 compared with A\$28.74m (£13.9m) in the previous year.

# American Trust

Net assets at American Trust, the Edinburgh-based investment trust, fell from £142.9m to £139.8m in the year to January 31, 1986. Net asset value per 25p share was lower at 168.4p against 172.2p, despite a rise of 9.6 per cent in the second half.

The final dividend is raised from 1.85p to 1.95p net for an increased total of 3.1p against 2.9p.

# Monument Oil

Pre-tax profits at Monument Oil and Gas increased from £13,000 to £39,000 in 1985. Sales of oils and gas improved from £9,000 to £30,000, but the cost of sales rose to £16,000 to £17,000, resulting in a gross loss of £142,000 (£3,000 profit). Stated earnings per share of this USM quoted company were up from 0.03p to 0.16p.

# George Ingham

**George Ingham & Co.**, engaged in worsted spinning, earned higher taxable profits of £135,000, against £58,000, during the 1985 year. Turnover was up from £3.93m to £4.48m.

The final dividend is 1p (0.5p), making a 1.5p (1p) total. Earnings per 10p share were 5.11p (3.88p).

# Gibbs and Dandy

**Gibbs and Dandy**, Luton-based builders' merchant, improved pre-tax profits from £408,098 to £601,144 in 1985, a 47 per cent increase. Turnover rose by £1.17m to £15.25m.

The dividend is lifted from 1.575p to 1.8p net per 10p share. Earnings shown ahead at 5.3p (3p), and after adjustment for over provision for tax in earlier years, as 3.7p (3.5p).

# Manson Finance

**Manson Finance Trust**, a financial services company, reports slightly higher taxable profits of £676,000, against £644,000, for six months to end-1985.

Earnings per share, after tax of £259,000 (£282,000), improved by 0.2p to 1.4p. The interim dividend is up from 0.625p to 0.75p.

# Relyon

For the 12 months to December 1985, turnover improved from £19.65m to £22.75m. In August, Mr John Smith, the chairman, reported that orders were at record levels.

An increased final dividend of 3p (2.8p) is being recommended, to bring the total for the year to 4.65p (4.45p). This will be paid from lower earnings of 12.57p (12.94p) per share.

**LADBROKE INDEX**  
1,420-1,424 (+18)  
Based on FT Index  
Tel: 01-427 4411

# Derwent Valley up 67%

**Derwent Valley Holdings**, property investment group, raised pre-tax profits by 67 per cent from £24.830 to £40.871 in 1985, after an increase in net revenue from properties of £100,281 to £199,587. The comparisons are restated.

An unchanged final dividend of 70p is recommended, bringing the total to 80p (same). After tax of £16,304 (£14,500), net profits came out at £24,587 (£10,090), for stated earnings per share ahead at 27.88p (16.81p) on a weighted average basis.

There was an extraordinary credit, net of tax, of £438,050 (£8,067).

**GRAND METROPOLITAN PUBLIC LIMITED COMPANY**

**GRAND METROPOLITAN INTERNATIONAL FINANCE PUBLIC LIMITED COMPANY**

To: The holders of the—

**Grand Metropolitan Public Limited Company**

(1) Luxembourg Francs 800,000,000  
6 3/4% Bonds 1987

(2) U.S.\$25,000,000  
7 1/2% Bonds 1980/87

**Grand Metropolitan International Finance Public Limited Company**

£50,000,000  
10 7/8% Guaranteed Notes 1990

Copies of the Annual Report and Accounts of each of the above-mentioned companies are currently available at the address shown below, which is the registered office of both companies.

11-12 Hanover Square, London W1A 1DP.

**WILL YOU BE A FRIEND?**

Old age is inevitable. But a poor and lonely one is something different—something that many people face with growing fear. In a largely uncaring, inflationary world we are trying to stem the tide.

But we desperately need more friends. Will you be a friend and help us by making a covenant or by remembering us in your will?

Friends of the Elderly have been looking after the elderly and needy since 1905, and now have eleven residential homes. Here, men and women from professional backgrounds find security and freedom, with expert nursing care. They are "at home" and not "in a home"—they never have to leave. We also give financial help to old people from all backgrounds who wish to stay in their own homes.

Please help us to make old age the happy and contented time it should be. You really can be a friend. Do write to us.

The General Secretary,  
Friends of the Elderly (Dept. D)  
42 Ebury Street,  
London SW1W 0LZ.  
Telephone: 01-730 8263  
Registered Charity number 226064

**FRIENDS OF THE ELDERLY and Gentlefolk's Help.**

This announcement appears as a matter of record only.

**NISSAN**

**NISSAN MOTOR CO., LTD.**  
(Nissan Jidosha Kabushiki Kaisha)  
(Incorporated under the Commercial Code of Japan)

**U.S. \$100,000,000**

**8 1/4 per cent. Bonds 1993**

**Issue Price 101 1/2 per cent.**

The following have agreed to subscribe or procure subscribers for the Bonds:

<b>Yamaichi International (Europe) Limited</b>	<b>IBJ International Limited</b>
<b>Chase Investment Bank</b>	
<b>Fuji International Finance Limited</b>	<b>Algemene Bank Nederland N.V.</b>
<b>BankAmerica Capital Markets Group</b>	<b>Bank of Tokyo International Limited</b>
<b>Banque Nationale de Paris</b>	<b>Chemical Bank International Limited</b>
<b>Citicorp Investment Bank Limited</b>	<b>Credit Suisse First Boston Limited</b>
<b>Daiwa Europe Limited</b>	<b>Deutsche Bank Capital Markets Limited</b>
<b>Goldman Sachs International Corp.</b>	<b>Kleinwort, Benson Limited</b>
<b>Merrill Lynch Capital Markets</b>	<b>Samuel Montagu &amp; Co. Limited</b>
<b>Morgan Grenfell &amp; Co. Limited</b>	<b>Morgan Guaranty Ltd</b>
<b>The Nikko Securities Co., (Europe) Ltd.</b>	<b>Postipankki</b>
<b>Prudential-Bache Securities International</b>	<b>J. Henry Schroder Wagg &amp; Co. Limited</b>
<b>Société Générale</b>	<b>Sumitomo Finance International</b>
<b>Swiss Bank Corporation International Limited</b>	<b>Union Bank of Switzerland (Securities) Limited</b>
<b>S. G. Warburg &amp; Co. Ltd.</b>	

26th March, 1986

**ASTRA GROUP HIGHLIGHTS FOR 1985**

□ Earnings increased 26 per cent - exceeding SEK one billion for the first time.

□ Local anaesthetics become Astra's second product group to record more than SEK one billion in sales.

□ Pulmicort and Rhinocort approved for general use.

□ Astra's free shares listed on The London Stock Exchange.

	1985 SEKm	1984 SEKm
Sales	4,436	3,911
Licensing income	384	312
Earnings after financial income and expenses and minority interests	1,041	822
Employees share in profits	(30)	(21)
Earnings before extraordinary items	1,011	801
Earnings per share after theoretical tax (SEK)	24.55	16.95
Dividend per share (1985 proposed) (SEK)	4.00	2.80

**NOTICE OF ANNUAL GENERAL MEETING**

□ Shareholders are hereby notified that the Annual General Meeting of AB Astra will be held at Folkets Hus, Jämgatan 26, Södertälje, Sweden at 6 p.m. on Tuesday, 22nd April, 1986.

**NOTICE OF ATTENDANCE**

□ In order to take part in the Annual General Meeting shareholders must (i) be registered in the shareholders' register kept by Värdepapperscentralen VPC AB (the Swedish Securities Register Centre) not later than Friday, 11th April, 1986; and (ii) notify the Company of their intention to attend no later than 3p.m., Thursday 17th April, 1986:

by telephone, by calling (46) 755 32980, extn. 1516

by mail, addressed to The Board, AB Astra, S-151 85 Södertälje, Sweden.

□ Shareholders whose shares are registered in the names of trustees must temporarily re-register their shares in their own names to allow them to participate in the meeting. Such re-registration must be made not later than Friday, 11th April, 1986.

□ A shareholder may attend and vote at the Meeting in person or by proxy but, in accordance with Swedish practice, the Company does not send forms of proxy to its shareholders. Shareholders wishing to vote by proxy should submit their own forms of proxy to the Company.

**AGENDA**

□ 1. The routine business of the Annual General Meeting will be transacted in accordance with the Company's Articles of Association.

□ 2. The meeting will also consider the Board's proposal to increase the Company's share capital from SEK 564,236,000 to SEK 752,314,650 by means of a bonus issue of one new share for every three existing shares held at the record date. Holders of free shares will receive their entitlement in free shares. The Board will propose Thursday, 18th September, 1986 as record date for the issue.

**PAYMENT OF DIVIDENDS**

□ The Board will propose that the record date for entitlement to the dividend payable in respect of the financial year ended 31st December, 1985 shall be Friday, 25th April, 1986. Subject to this proposal being approved by the Annual General Meeting, it is expected that dividends will be distributed by Värdepapperscentralen VPC AB on Monday, 5th May, 1986.

**BONUS ISSUE**

Subject to approval of the bonus issue by the Annual General Meeting:

□ the Company's shares will be traded ex the bonus issue on the Stockholm and the London Stock Exchanges from the opening of business on Tuesday, 16th September, 1986.

□ bonus share allocations will be sent to shareholders not later than Thursday, 2nd October, 1986.

Södertälje, Sweden, March 1986  
Board of Directors  
AB Astra

**Akzo nv** Arnhem Holland

The annual general meeting of stockholders will be held on Wednesday, April 23, 1986, at 2:30 p.m. in Muis Sacrum, Velperplein, Arnhem, the Netherlands.

Facilities for simultaneous translation into English are available.

**Agenda**

- 1 Opening
- 2 Report of the Board of Management for the fiscal year 1985
- 3 Approval of the financial statements; consideration of the dividend proposal
- 4 Determination of the number of members of the Supervisory Council; appointment of members of the Supervisory Council
- 5 Proposal to designate the Board of Management as entitled to issue shares and to restrict or disregard the preemptive rights of stockholders
- 6 Proposal to authorize the Board of Management to acquire shares in the Company on behalf of the Company
- 7 Any other business

**Re item 4:**

The vacancy caused by the resignation of H.J. Schlang-Schöningh will not be filled for the time being, so that stockholders will be asked to reset the number of members of the Council at 9.

A.G. van den Bos and H.A. van Stiphout will be recommended for reappointment.

**Re item 5:**

This proposal concerns the designation of the Board of Management, for a period of 5 years, as entitled:

- a) to issue, and to grant rights to take up, the ordinary shares not yet issued;
- b) to restrict or disregard the preemptive rights which the law accords to stockholders upon the issue or the granting of rights by virtue of a) insofar as shares are concerned which are issued pursuant to a resolution of the Board of Management.

**Re item 6:**

This proposal concerns the authorization of the Board of Management, for a period of 18 months, within the limits provided by the law and the articles of association, to acquire for a consideration shares in the company at a price not in excess of market value.

The agenda, the signed financial statements, as well as a list of personal data on the nominees for the Supervisory Council are available for inspection by stockholders at the Company's office, Velperweg 76, Arnhem.

There and through the undermentioned banks stockholders may obtain free copies of the aforesaid documents as well as a free copy of the annual report.

Stockholders who wish to attend the meeting should deposit their shares in order to establish their identity not later than Thursday, April 17, 1986 at the Company's office, Arnhem, Velperweg 76, or with one of the following banks:

- in the Netherlands with Algemene Bank Nederland N.V., Amsterdam-Rotterdam Bank N.V., Bank Mees & Hope N.V., Nederlandsche Middenstandsbank N.V. and Pierson, Heldring & Pierson N.V. in Amsterdam, Rotterdam, The Hague and Arnhem, insofar as said banks have branches in these cities, and with Rabobank Nederland at Utrecht;
- in the Federal Republic of Germany and in West-Berlin with the Deutsche Bank AG, Deutsche Bank Berlin AG, Bank für Handel und Industrie AG, Berliner Handels- und Bank AG, Dresdner Bank AG and Sal. Oppenheim jr. & Cie. in Frankfurt a.M., West-Berlin, Düsseldorf, Cologne, Hamburg and Wuppertal;
- in Belgium with Generale Bank-maatschappij N.V., Paribas Bank België N.V. and Kredietbank N.V. in Brussels and Antwerp;
- in Luxembourg with Banque Générale du Luxembourg S.A. in Luxembourg;
- in the United Kingdom with Barclays Bank PLC and Midland Bank PLC in London; in France with Lazard Frères & Cie and Banque Nationale de Paris;
- in Austria with Creditanstalt-Bankverein in Vienna;
- in Switzerland with Swiss Credit Bank, Swiss Bank Corporation, Union Bank of Switzerland in Zurich and Basel and their branches, and also with Fictet & Cie in Geneva;
- in the United States of America with Morgan Guaranty Trust Company in New York, N.Y.

The Supervisory Council  
Arnhem, April 1, 1986

# UK COMPANY NEWS

## CCA Galleries advances to £0.43m

CCA Galleries raised pre-tax profits by 30 per cent from £333,000 to £432,000 in 1985, against a forecast of not less than £410,000 made last August when the company joined the USA. Turnover was up 20 per cent at £23.5m, against £23.5m.

Markets for the company's main products, original prints and sculpture, showed good growth, both in publishing and dealing. Overseas sales accounted for half of turnover.

The directors say that in the light of the continued strength of the art market and the company's broad involvement both at home and internationally, they believe results for 1986 will again be satisfactory.

Foreign exchange fluctuations reduced profits by £91,700 in 1985, against a contribution of £81,000 previously. Stated earnings per 10p share rose from 5.5p to 7.1p and, as a result, there is a final dividend of 1p net—had CCA's shares been quoted throughout 1985, a net payment of 2.35p for the year would have been recommended.

Among new developments, the company is to establish a framing subsidiary to undertake its own work and in due course that of outside customers. Premises have been acquired in the Victoria industrial estate in Acton which are being fitted out. Staff have been engaged and operations will begin in the summer.

The company has also been conducting a market examination in London and the provinces to extend its retail/gallery operations.

CCA intends to take opportunities to acquire related businesses.

**Yearlings**

The interest rate for this week's issue of local authority bonds is 10 1/2 per cent, down 1/2 per cent from 11 per cent a year ago. The bonds are issued at par and are redeemable on April 8 1987.

A full list of issues will be published in tomorrow's edition.

**New Business**

My predecessor referred last year to our intentions to enter the main unit-linked pension business with an attractive range of contracts in both ordinary and pension business. He could not reveal what we had in mind, but just how attractive are these contracts can be seen from our success. The three fund concepts of Safety, Growth and Opportunity, which were new to the market, resulted in £71m single premiums being received on the first day of the launch. This greatly exceeded that received previously by any other company on day one of its launch. We had set a new standard at which to aim and it is interesting that our concepts have been copied by others.

Our new pension products were launched in October with the main thrust of our marketing campaign taking place during February and March of this year. Once again we developed a most attractive concept in that investors can choose to have any part of their pension contributions invested with the Halifax Building Society at a special rate of interest.

Our success last year, however, was not confined to unit-linked products. New annual premiums for self-employed pensions were up 12 1/2% at £11.0m, and those for executive pensions up 40% at £5.4m.

Altogether, our single premiums amounted to £145.9m, compared with £14.1m the previous year, and our new annual premiums increased by 21% to £25.6m. The effect of the vast increase in new business, particularly in single premiums, is reflected in the Revenue Account where total premiums for the year £22.43m, are two and one-third times those in 1984.

**Bonuses**

Rates of interest, though lower than some years ago, are still well above the current inflation rate. Profits and dividends have continued to grow and stockmarket levels generally are much higher than several years ago. These factors have enabled us this year, to maintain our already high retention bonus rates and to increase our terminal bonus rates. I repeat, however, what has been said in the past, and I cannot emphasise too strongly—the levels of future bonuses are not, and can not be, guaranteed.

**Unit Trusts**

Our new unit-linked operation was the most major exercise ever carried out by the Society. We are now consolidating our position and improving our existing contracts. Reference was made last year to the launching of two unit trusts in October 1984, one for UK equities and one for UK gilts. In April 1985 we added a further four to the range, these being for investment in equities in UK smaller companies, North America, Europe and the Pacific Basin. Shortly, it is intended to add one for international equities. We will thus have seven unit trusts, which are available not only for the efficient investment of the Society's unit-linked funds but also for private individuals, if they wish. The existing trusts have performed very well to date and, at an appropriate

## Restructuring benefits help Molins advance to £8m

ON REDUCED sales of £116.3m, against £133.5m, Molins, tobacco and corrugated board machinery group, increased pre-tax profits by £2.1m to £8.1m in 1985.

After lower tax of £2.5m (£3.5m) and minorities, the attributable profit came through at £5.7m, as against a £11.7m deficit before which reflected an extraordinary charge to £14.1m.

With stated after-tax earnings ahead from 8.2p to 19.2p, the dividend is held at 7.9p net with an unchanged final of 3.7p.

The directors say market conditions in all parts of the group's business are likely to remain intensely competitive in 1986. However, existing order books are satisfactory for most group factories and following the steps taken in the physical restructuring of the business, this year's profits are expected to be at least comparable with 1985.

Exchange rate movements during the year had the effect of reducing the sterling value of group pre-tax profits by £1.1m.

Tobacco machinery profits up from £4.9m to £6.4m on lower net sales of £74m (£87.4m) reflected the benefits of restructuring the UK manufac-

turing facilities, plus the first contribution from the tobacco machinery rebuild unit.

Demand for the established packing machinery products continued at a low level, but substantial values of despatches were achieved in both cigarette making and handling equipment, with China and the US respectively being the largest single markets.

Net sales of the corrugated board machinery business were £42.3m (£46.1m) from which trading profits up £1m to £1.9m were made. Both Langston US and Langston UK traded profitably.

Cash and investments, less overdrafts, reduced in the year to £6m (£15.9m). This fall was substantially accounted for by restructuring costs included in the 1984 extraordinary charge, but paid in 1985.

Borrowings fell to £13.4m (£18.1m) and the ratio of debt (before deducting cash and investments) to equity reduced to 22 per cent (27.1 per cent).

**comment**

The word pension appears only twice in Molins otherwise fairly full statement—which is surprising as the fall in contributions

contributed £1.35m to the £1.9m rise in pre-tax profits. With a four-year total contribution's holiday commencing this year forecasts of £3m pre-tax suggest no growth at all in 1986 given the £850,000 saving. And while the loss of 1,000 jobs—mostly on the UK tobacco side in the last year will have cut overhead costs, the one-sixth decline in turnover has to be a worrying sign. Perhaps this was one of the reasons BAT was willing to sell its almost 30 per cent stake for 170p a share during the abortive management buy out attempt in 1983. These shares have now been placed—mainly with Ron Brierley's IEP (now with 20 per cent), M&G (11.1 per cent) and the Pru (now up to just over 6 per cent). IEP was no doubt attracted to Molins by the discount to net assets; NAV per share now stands at 205p against a share price of 190p. Mr Brierley is now busy looking for a better return on his money than that currently being achieved. After the buy-out debacle, management could hardly oppose offers around the net asset value but would IEP want all of Molins?

**comment**

The word pension appears only twice in Molins otherwise fairly full statement—which is surprising as the fall in contributions

## Lopex set for flotation in May

BY ALICE RAWSTHORN

Lopex, the marketing communications group, has unveiled a 10 per cent rise in full year turnover to £100m and static profits at £2.3m, and has announced plans to float on the stock exchange.

The company, which is engaged in consumer, financial and recruitment advertising, public relations, market research and marketing services, will release 25 per cent of its equity in a flotation scheduled for late May.

The capital raised by the flotation, roughly one-third of which will be ploughed back into the company, will finance acquisitions and expansion in the US, Europe and eventually in the Far East, and further

development in this country.

"We are very keen to continue the intensive listing of the company," said Mr John Castle, Lopex's chairman and chief executive. "We already make 30 per cent of our profits overseas and we would like to maintain that balance."

The company was formed in 1970, after the dissolution of the London Press Exchange. The LPE, which was one of the country's oldest advertising agencies, merged with the US-owned agency, Leo Burnett, its consumer advertising accounts, representing 90 per cent of turnover, were absorbed by Leo Burnett's London agency; Lopex took over the rest.

Lopex first considered going public in the summer of 1984 after it repulsed a takeover bid from Saatchi & Saatchi. Institutional investors, including the Prudential and Pearl Assurance, now hold half its shares, the remainder is divided between past and present employees.

The sponsors to the flotation will be the merchant bank, Kleinwort Benson, and the brokers are Panmure Gordon.

In the year to December 31 Lopex's turnover increased to £100m, while profits rose slightly from £2.26m to £2.3m.

Lord Marsh, who joined the Lopex board last April, has been appointed deputy chairman.

## The Scottish Mutual Assurance Society

Extract from the Review in the 1985 Annual Report and Accounts by the Chairman, J H F Macpherson, CBE

**New Business**

My predecessor referred last year to our intentions to enter the main unit-linked pension business with an attractive range of contracts in both ordinary and pension business. He could not reveal what we had in mind, but just how attractive are these contracts can be seen from our success. The three fund concepts of Safety, Growth and Opportunity, which were new to the market, resulted in £71m single premiums being received on the first day of the launch. This greatly exceeded that received previously by any other company on day one of its launch. We had set a new standard at which to aim and it is interesting that our concepts have been copied by others.

Our new pension products were launched in October with the main thrust of our marketing campaign taking place during February and March of this year. Once again we developed a most attractive concept in that investors can choose to have any part of their pension contributions invested with the Halifax Building Society at a special rate of interest.

Our success last year, however, was not confined to unit-linked products. New annual premiums for self-employed pensions were up 12 1/2% at £11.0m, and those for executive pensions up 40% at £5.4m.

Altogether, our single premiums amounted to £145.9m, compared with £14.1m the previous year, and our new annual premiums increased by 21% to £25.6m. The effect of the vast increase in new business, particularly in single premiums, is reflected in the Revenue Account where total premiums for the year £22.43m, are two and one-third times those in 1984.

**Bonuses**

Rates of interest, though lower than some years ago, are still well above the current inflation rate. Profits and dividends have continued to grow and stockmarket levels generally are much higher than several years ago. These factors have enabled us this year, to maintain our already high retention bonus rates and to increase our terminal bonus rates. I repeat, however, what has been said in the past, and I cannot emphasise too strongly—the levels of future bonuses are not, and can not be, guaranteed.

**Unit Trusts**

Our new unit-linked operation was the most major exercise ever carried out by the Society. We are now consolidating our position and improving our existing contracts. Reference was made last year to the launching of two unit trusts in October 1984, one for UK equities and one for UK gilts. In April 1985 we added a further four to the range, these being for investment in equities in UK smaller companies, North America, Europe and the Pacific Basin. Shortly, it is intended to add one for international equities. We will thus have seven unit trusts, which are available not only for the efficient investment of the Society's unit-linked funds but also for private individuals, if they wish. The existing trusts have performed very well to date and, at an appropriate

The Annual General Meeting of the Society takes place in the Central Hotel, Gordon Street, Glasgow, on Wednesday, 23 April 1986, at 12.15 pm. Copies of the full Annual Report and Chairman's Review can be obtained from the Secretary, 109 St. Vincent Street, Glasgow G2 5HN.

The Scottish Mutual Assurance Society

Principal Office: 109 St. Vincent Street, Glasgow G2 5HN.

## Acquisitions help Emess to 51% profit growth

ORGANIC GROWTH, plus significant contributions from two acquisitions, has enabled Emess Lighting group to lift its turnover by 35 per cent, from £22.16m to £30.68m and its pre-tax profit by 51 per cent, from £2.34m to £3.58m in 1985.

Earnings per share have risen from 11.4p to 14.3p and the dividend is forecast to rise to 5.5p net on capital increased by rights issues, compared with 4.6p; the final is 3.3p.

Mr Michael Meyer, chairman, says the current year has started strongly with results in the first quarter being well up to expectations. "We are confident that 1986 will be another exciting and successful year," he tells members. Since the year end Emess has also acquired Absolut-Marchant, a graphics and specialised paper products wholesaler.

Organically Emess grew by 30 per cent in the year although the two new acquisitions, the

largest UK lampshade and lighting potter supplier Marchant Holdings and the commercial lighting company Marlin Electric, contributed significantly to the results.

Emess is said to be the UK's largest supplier of domestic lighting. The 20 per cent rise in turnover achieved represents an increase in market share. Emphasis on design and enlarged manufacturing capacity together with the addition of Marchant's product range brought in major new customers, says Mr Meyer.

Marlin's profitability increased by a third with exports contributing 25 per cent to total sales. The design director has recently joined Marlin and its development programme, concentrating on low energy light sources, was accelerated. Full benefits of integrating Marlin have yet to be felt and will be apparent within the next two years.

Michael Black, the group's electrical wholesaling and distribution company, increased trading profits by 30 per cent and £1.4m of its £3m acquisition cost has now been turned into cash.

After tax £1.36m (£829,000) the net profit for 1985 turns out to be £2.02m (£1.41m). Dividends absorb £705,000 (£376,000) and there are extraordinary debits of £10,000 (£142,000).

**James Dickie & Company (Drop Forgings) increased pre-tax profits from £2,000 to £51,000 in the year to October 31 1985, on turnover of £3,17m (£2,26m).**

Overcapacity in both the forging and grey iron casting has resulted in continuing strong competition for available orders. Earnings per 25p share were 8.72p. The interim dividend is 0.75p higher at 1.25p with a 0.75p final.

**Town Centre**

The inclusion of property dealing profits amounting to £268,000 enabled Town Centre Securities to raise profits before tax from £1.1m to £1.43m in the six months ended December 31 1985.

Gross rental and investment income rose from £2.83m to £3.23m and group revenue before interest from £2.08m to £2.54m—there were no property dealing profits in the comparable half year.

Attributable profits emerged at £851,000 (£801,000). Earnings amounted to 0.94p (0.66p) per 25p share. The interim dividend is 0.4p (same) net.

**IN BRIEF**

**ASSET TRUST**, formerly Asset Special Situations Trust, reports net revenue of £94,772 for nine months to end-December 1985 compared with £110,278 for the previous year. Net asset value per 10p share at the period-end was 51.8p against 48p nine months earlier. Final dividend is 0.25p (0.5p), making 0.75p for nine months (0.96p for previous year).

**BREEDON and Cloud Hill Lime Works** achieved £1.34m (£1.1m) in pre-tax profits for the 1985 on turnover up from £2.96m to £4.64m. The total dividend is 10p (8.9p) with a final of 7p (6.5p). Stated earnings rose to 14.03p (10.66p). Tax was £258,376 (£240,506).

## Wiggins Teape growth continues

FOR THE fourth year in succession Wiggins Teape Group, paper merchant and maker of specialist papers, has reported increased profits. Trading profit improved by 42 per cent from £44.3m to £63m in 1985, with the net figure coming out at £40m, against £21.3m.

Group turnover increased by £66m to £885m, being helped by the acquisition in the period of Spicer-Cowan from Reed International and a 43 per cent stake in Sopocel, a Portuguese wood pulp producer.

Mr John Worlidge, chairman and chief executive of this wholly-owned BAT subsidiary, says that the group has benefited from a £140m investment programme throughout the last five years.

The directors say the number of products performed strongly, including business stationery, photographic papers, high technology drawing office papers and self-adhesive papers.

## Provincial Insurance downturn

The Kendal-based Provincial Insurance suffered a severe setback on its general insurance operations in 1985 and just managed to achieve a pre-tax profit of £368,000, compared with a profit of £3.69m in the previous year.

Under-year losses on its worldwide general insurance operations rose by more than 70 per cent from £12.65m to £21.68m—well in excess of investment income up 16 per cent to £10.04m in sterling terms from £10.04m to £11.69m.

Profits from non-underwriting subsidiaries and associated companies almost doubled from £2.27m to £4.36m. But it was left to the company's buy-out business where profits jumped from £300,000 to £1.5m to achieve an overall profit result last year.

However, the company is lifting its dividends for the year by only 9 per cent from 25p to 25p.

## Laurence Gould rises to £411,000

A further advance over the second six months saw 1985 profits of Laurence Gould and Co improve from £278,000 to £411,000 pre-tax.

Earnings for the year emerged 1.66p ahead at 13.32p per 25p share and an increased final dividend of 3.2p raises the total to 8.2p to 3.6p net.

The USM group is a consultant in the agriculture and agro-industries. The directors say aid programmes and international funding are becoming increasingly important in Africa and with the Agri subsidiary's work almost entirely in Africa this means the group is "very strongly entrenched where the action is."

**Arcolelectric rise**

Arcolelectric (Holdings), manufacturer of electric switches and neon signal lamps, has lifted its pre-tax profit from £227,000 to £283,000 for 1985.

Higher tax leads to reduced earnings of 3.07p (3.18p), but the final dividend is 0.67p for a net total of 0.72p (0.65p). Turnover rose from £5.92m to £6.25m.

## Aspen improves to over £1m and set for major expansion

AS PREDICTED by the directors in February Aspen Communications achieved profits of £1.1m pre-tax for 1985, an improvement of £472,000 over 1984's £634,000.

The current year has started well with all divisions showing sales substantially ahead of those of the corresponding period of 1985. The directors say 1986 will be a year of further long-term development and major expansion of the group.

They will continue to pursue their policy of organic growth, supplemented by appropriate acquisitions.

Aspen, a specialist print, video, media and cellular mobile telephone group came to the USA a year ago with the promise of 2.5p dividend. However, a final of 1.5p raises the total to 2.5p net per 5p share.

The group's flotation raised £900,000. This, together with retained profits of £533,000 (£505,000) for 1985, resulted in borrowings falling from 173 per cent of shareholders' funds to 5 per cent at year-end.

The directors say the group is in a strong position to fund its future expansion from existing resources.

Turnover for the past year improved from £6.89m to £8.09m. Tax took £224,000 (£236,000) and minorities £47,000 (£39,000). Earnings emerged at 0.83p, against a previous 0.24p.

The business magazine production and publishing division had a satisfactory year despite lower second quarter volumes. Expansion plans, which will increase production capacity by some 70 per cent over the next few years, are nearing completion.

The division has started the current year with increased turnover and prospects for 1986 are described as excellent. The directors are optimistic about the 1986 prospects for the corporate video and video-based advertising media sector and take a confident view of the mobile and cellular telephone division.

With the acquisition in February of ACT Preprint early indications for the computer forms division are encouraging. Aspen purchased ACT Preprint for £1.8m in shares from Apricot Computers. The company had an estimated turnover of £2.83m and pre-tax profits of £533,000 in the nine months ended December 1985.

The group completed the acquisition of In-Store Promotions in December 1985.

## Provincial Insurance downturn

The Kendal-based Provincial Insurance suffered a severe setback on its general insurance operations in 1985 and just managed to achieve a pre-tax profit of £368,000, compared with a profit of £3.69m in the previous year.

Under-year losses on its worldwide general insurance operations rose by more than 70 per cent from £12.65m to £21.68m—well in excess of investment income up 16 per cent to £10.04m in sterling terms from £10.04m to £11.69m.

Profits from non-underwriting subsidiaries and associated companies almost doubled from £2.27m to £4.36m. But it was left to the company's buy-out business where profits jumped from £300,000 to £1.5m to achieve an overall profit result last year.

However, the company is lifting its dividends for the year by only 9 per cent from 25p to 25p.

## Glanfield Lawrence back in profit in second half

Glanfield Lawrence, vehicle distributor and property and finance company returned to the black in the second half of 1985, producing a full-year pre-tax profit of £25,000. In 1984 it suffered an amended loss of £251,000 and at the halfway stage in 1985 losses were £127,000.

Figures for 1984 have been adjusted to take account of further accounting errors of £46,000.

Earnings per share, pre-extraordinary items, came out at 0.3p (2.2p losses) and again the company, which is 75 per cent owned by Gregory Securities, is not paying a dividend.

Turnover excluding VAT was £10.58m (£19.36m) with trading profits of £333,000 (£33,000). Bank and interest was £308,000 (£334,000).

There was no tax charge against a credit last time of £160,000 and an extraordinary credit of £42,000 (£293,000 debit).

The directors say that the audited accounts will be qualified because as the auditors were not appointed until the last month of the year they did not report on the statements for the previous year and it has not been possible to carry out the normal procedures to check the opening balances. They also have had to rely on management for the completeness of certain records.

**Notice of Optional Redemption**

**GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT**

Vienna

U.S. \$40,000,000

Floating Rate Notes due 1989

Notice is hereby given in accordance with Condition 4 (b) of the above Floating Rate Notes (the "Notes") as printed on the reverse of the Notes that Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna, (the "Bank") will redeem all the Notes on May 15th, 1989 (the "Redemption Date") at par (the "Redemption Amount").

Payment of the Redemption Amount, together with accrued and unpaid interest to the Redemption Date will be made on or after the Redemption Date against presentation and surrender of the Notes at the offices of any of the Paying Agents listed below. Notes should be presented for payment together with all unexpired Coupons, falling which the face value of any missing unexpired Coupon will be deducted from the sum due for payment. Any amount of principal so deducted shall be paid against surrender of the relative missing Coupon within 6 years from the date on which such Coupon is expressed to become due. Notes and Coupons will become void unless presented for payment within 6 years and 3 years respectively after the relevant date as defined in Condition 8 of the Notes. Interest will cease to accrue on the Notes on the Redemption Date.

PRINCIPAL PAYING AGENT

S.G. Warburg & Co. Ltd.

33 King William Street, London EC4R 9AS

PAYING AGENTS

Genossenschaftliche Zentralbank Aktiengesellschaft, Herrengasse 1, 1011 Vienna

Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, 2953 Luxembourg

Chemical Bank, 20 Pine Street, New York 10015

Credit Suisse, Paradeplatz 8, Zollikerstrasse 1001 Zurich

By: S.G. Warburg & Co. Ltd. for and on behalf of Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna

April 2nd, 1986

## Inoco postpones drilling in Colombia

Inoco, the oil and gas exploration and production company which obtained a full listing last November, yesterday disclosed a net attributable loss of £1.18m for the nine months to end-December 1985.

In addition, Inoco revealed that its partner in the Colombian drilling programme, Pan Anglo Resources Inc, has been forced to withdraw because of the fall in oil prices, and that drilling will not start until a new partner is found.

Pan Anglo had agreed to bear 50 per cent of drilling costs in respect of the first three wells comprised in the initial drilling programme, and 43 per cent of such costs in respect of the next four wells drilled.

Inoco's 55p each, closed 8p lower last night at a low of 89p.

Turnover for the financial period was £419,777, producing a trading profit of £36,396.

The loss was struck after two exceptional items of a £1.18m reduction of US oil and gas properties and a £51,094 foreign exchange loss. There was a tax credit of £37,511.

Inoco says that it has reviewed the oil price fall subsequent to the end of 1985 and has accordingly considered it prudent to make an additional provision for the diminution of future US net revenues based on a continuation of current low oil prices.

However, the directors say that no similar provision is needed for the Colombian property "demonstrating the relative merits" of its pricing arrangement.

In the US, the Black Sand prospect was drilled successfully although a step out well, Tennessee B, was a dry hole. However, the offer for sale, workovers have been carried out on certain of the existing Colombian wells. This has increased production from the field from 490 barrels per day to 1,296 barrels per day by the end of February.

The directors say that in spite of the current oil market conditions, Inoco has a positive cash flow which enables them to monitor the current situation with a view to exploring opportunities as they occur.

## BASE LENDING RATES

ABN-Bank	11 1/2%	Grindlays Bank	11 1/2%
Allied Dunbar & Co.	11 1/2%	Guinness Bank	11 1/2%
Allied Irish Bank	11 1/2%	Hambros Bank	11 1/2%
American Express Bk.	11 1/2%	Heritable & Gen. Trust	11 1/2%
Amro Bank	11 1/2%	Hill Samuel	11 1/2%
Barclays Bank	11 1/2%	Hoare & Co.	11 1/2%
Bank of America	11 1/2%	Hongkong & Shanghai	11 1/2%
Bank of Australia	11 1/2%	Johns Matthey Bkrs.	11 1/2%
Bank of Canada	11 1/2%	Knowles & Co. Ltd.	12 %
Bank of China	11 1/2%	Lloyds Bank	11 1/2%
Bank of India	11 1/2%	Morgan Grenfell	11 1/2%
Bank of Japan	11 1/2%	National Girobank	11 1/2%
Bank of London	11 1/2%	National Westminster	11 1/2%
Bank of Mexico	11 1/2%	Northern Bank Ltd.	11 1/2%
Bank of New York	11 1/2%	Norwich Gen. Trust	11 1/2%
Bank of Paris	11 1/2%	Parsons Bank	11 1/2%
Bank of Rome	11 1/2%	Peoples Trust	11 1/2%
Bank of Spain	11 1/2%	PK Finance Int'l (UK)	12 1/2%
Bank of Sweden	11 1/2%	Provincial Trust Ltd.	12 1/2%
Bank of Switzerland	11 1/2%	R. Raphael & Sons	11 1/2%
Bank of the West	11 1/2%	Roxburgh & Co.	11 1/2%
Bank of Tokyo	11 1/2%	Scottish Bank	11 1/2%
Bank of Victoria	11 1/2%	Standard Chartered	11 1/2%
Bank of West Indies	11 1/2%	Trustee Savings Bank	11 1/2%
Bank of Yugoslavia	11 1/2%	United Bank of Kuwait	11 1/2%
Bank of Zanzibar	11 1/2%	United Bank of Scotland	11 1/2%
Bank of Zimbab.	11 1/2%	Royal Trust Co. Canada	11 1/2%
Bank of the Middle East	11 1/2%	Standard Chartered	11 1/2%
Bank of the South Pacific	11 1/2%	Trustee Savings Bank	11 1/2%
Bank of the West Indies	11 1/2%	United Bank of Kuwait	11 1/2%
Bank of the West Indies	11 1/2%	United Bank of Scotland	11 1/2%
Bank of the West Indies	11 1/2%	Westpac Banking Corp.	11 1/2%
Bank of the West Indies	11 1/2%	Whiteaway Laidlaw	11 1/2%
Bank of the West Indies	11 1/2%	Yokohama Specie Bank	11 1/2%
Bank of the West Indies	11 1/2%	Zenith Bank	11 1/2%
Bank of the West Indies	11 1/2%	Zenith Bank	11 1/2%
Bank of the West Indies	11 1/2%	Zenith Bank	11 1/2%

## Notice of Optional Redemption

**GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT**

Vienna

U.S. \$50,000,000

1 1/2% per cent. Subordinated Bonds due 1990.

Notice is hereby given in accordance with Condition 5 (c) of the above Subordinated Bonds (the "Bonds") as printed on the reverse of the Bonds that Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna, (the "Bank") will redeem all the Bonds on April 15th, 1990 (the "Redemption Date") at par (the "Redemption Amount").

Payment of the Redemption Amount, together with accrued and unpaid interest to the Redemption Date will be made on or after the Redemption Date against presentation and surrender of the Bonds at the offices of any of the Paying Agents listed below. Bonds should be presented for payment together with all unexpired Coupons, falling which the face value of any missing unexpired Coupon will be deducted from the sum due for payment. Any amount of principal so deducted shall be paid against surrender of the relative missing Coupon within 3 years from the date on which such Coupon is expressed to become due. Bonds and Coupons will become void unless presented for payment within 30 years and 3 years respectively after the relevant date as defined in Condition 8 of the Bonds. Interest will cease to accrue on the Bonds on the Redemption Date.

PRINCIPAL PAYING AGENT

S.G. Warburg & Co. Ltd.

33 King William Street, London EC4R 9AS

PAYING AGENTS

Genossenschaftliche Zentralbank Aktiengesellschaft, Herrengasse 1, 1011 Vienna

Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, 2953 Luxembourg

Chemical Bank, 20 Pine Street, New York 10015

Credit Suisse, Paradeplatz 8, Zollikerstrasse 1001 Zurich

By: S.G. Warburg & Co. Ltd. for and on behalf of Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna

April 2nd, 1986

**Notice of Optional Redemption**

**GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT**

Vienna

U.S. \$40,000,000

Floating Rate Notes due 1989

Notice is hereby given in accordance with Condition 4 (b) of the above Floating Rate Notes (the "Notes") as printed on the reverse of the Notes that Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna, (the "Bank") will redeem all the Notes on May 15th, 1989 (the "Redemption Date") at par (the "Redemption Amount").

Payment of the Redemption Amount, together with accrued and unpaid interest to the Redemption Date will be made on or after the Redemption Date against presentation and surrender of the Notes at the offices of any of the Paying Agents listed below. Notes should be presented for payment together with all unexpired Coupons, falling which the face value of any missing unexpired Coupon will be deducted from the sum due for payment. Any amount of principal so deducted shall be paid against surrender of the relative missing Coupon within 6 years from the date on which such Coupon is expressed to become due. Notes and Coupons will become void unless presented for payment within 6 years and 3 years respectively after the relevant date as defined in Condition 8 of the Notes. Interest will cease to accrue on the Notes on the Redemption Date.

PRINCIPAL PAYING AGENT

S.G. Warburg & Co. Ltd.

33 King William Street, London EC4R 9AS

PAYING AGENTS

Genossenschaftliche Zentralbank Aktiengesellschaft, Herrengasse 1, 1011 Vienna

Banque Internationale à Luxembourg S.A., 2 Boulevard Royal, 2953 Luxembourg

Chemical Bank, 20 Pine Street, New York 10015

Credit Suisse, Paradeplatz 8, Zollikerstrasse 1001 Zurich

By: S.G. Warburg & Co. Ltd. for and on behalf of Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna

April 2nd, 1986

**Notice of Optional Redemption**

**GENOSSENSCHAFTLICHE ZENTRALBANK AKTIENGESELLSCHAFT**

Vienna

U.S. \$50,000,000

1 1/2% per cent. Subordinated Bonds due 1990.

Notice is hereby given in accordance with Condition 5 (c) of the above Subordinated Bonds (the "Bonds") as printed on the reverse of the Bonds that Genossenschaftliche Zentralbank Aktiengesellschaft, Vienna, (the "Bank") will redeem all the Bonds on April 15th, 1990 (the "Redemption Date") at par (the "Redemption Amount").</



AUTHORISED UNIT TRUSTS & INSURANCES

Table listing various unit trusts and insurance companies, including names like 'Perpetual Unit Trust Mgmt. Ltd.', 'Scottish Widows Fund Management', and 'Scottish Life Investments'.

Table listing various unit trusts and insurance companies, including names like 'Allied Dunbar Ass. plc-Continued', 'Comwell Insurance PLC', and 'General Portfolio-Continued'.

Table listing various unit trusts and insurance companies, including names like 'Kingswood House, Kingswood', 'Legal & General Prop. Plc. Regs. Ltd.', and 'Lloyds Life Assurance Co Ltd'.

Table listing various unit trusts and insurance companies, including names like 'Merchant Investors Assurance', 'National Mutual Life Assurance Ltd', and 'National Mutual of Australia'.

Table listing various unit trusts and insurance companies, including names like 'Providence Capital Life Assn. Co Ltd', 'Providence Life Assurance Co Ltd', and 'Providence Life Assurance Co Ltd'.

INSURANCES

Table listing insurance companies and their details, including 'AA Friendly Society', 'Abbey Life Assurance Co Ltd', and 'Aetna Life Insurance Co Ltd'.

Table listing insurance companies and their details, including 'Allied Dunbar Ass. plc', 'Comwell Insurance PLC', and 'General Portfolio-Continued'.

Table listing insurance companies and their details, including 'Kingswood House, Kingswood', 'Legal & General Prop. Plc. Regs. Ltd.', and 'Lloyds Life Assurance Co Ltd'.

Table listing insurance companies and their details, including 'Merchant Investors Assurance', 'National Mutual Life Assurance Ltd', and 'National Mutual of Australia'.

Table listing insurance companies and their details, including 'Providence Capital Life Assn. Co Ltd', 'Providence Life Assurance Co Ltd', and 'Providence Life Assurance Co Ltd'.

Handwritten signature or stamp at the bottom of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and overseas funds, including Sun Life of Canada, Sun Life of Canada (UK) Ltd, and various international investment funds.

Table of financial data for insurance and overseas funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada, and various international investment funds.

Table of financial data for insurance and overseas funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada, and various international investment funds.

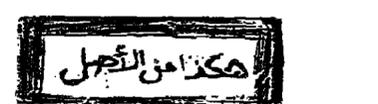
Table of financial data for insurance and overseas funds, including Sun Life of Canada (UK) Ltd, Sun Life of Canada, and various international investment funds.

Money Market Trust Funds

Money Market Bank Accounts

NOTES

TRADITIONAL OPTIONS



COMMODITIES AND AGRICULTURE

Oil slide hits precious metals

By Max Wilkinson

GOLD, SILVER and platinum prices fell sharply in London yesterday at the resumption of trading after the Easter break.

almost total lack of interest by buyers in generally thin trading.

the sharp fall in gold and platinum prices followed a period of general firmness since the beginning of the year.

Dealers said that the recent further weakening of oil prices and the failure of the Organisation of Petroleum Exporting Countries to reach agreement on production cuts had turned sentiment against precious metals.

Metal Exchange tightening credit rules

By Stefan Wagstyl

THE London Metal Exchange is tightening up the rules on the amount of credit that dealing traders are allowed to run up on the market.

The move, coming in the wake of the international tin crisis, is a stop-gap response to criticism that the exchange's credit limits were too generous.

The exchange has already announced a wholesale reform of its trading system, including the introduction of a clearing house, which is due to be completed by the end of the year.

The credit limit changes, which come into effect on Monday, will have little immediate impact since trade on the exchange is quiet and brokers have little need of using the limits to the full.

The LME Grade A copper contract, which was traded for the first time yesterday, got off to a slow start in the morning, with traders reporting that it was difficult to adjust.

But heavy selling of copper in New York increased business in London in the afternoon. The new contract trades alongside and will eventually replace the Higher Grade contract.

China boosting incentives in bid to raise grain production

By Robert Thomson in Peking

THE Chinese Government has offered a package of grain-growing incentives to farmers, many of whom have used the freedom under the economic reform policy to turn away from grain to more lucrative cash crops and sideline industries in the past year.

The package is a sensitive political issue here, with conservatives in the Chinese leadership citing a fall in output last year as a sign that the country's economic reforms are in need of adjustment.

In response, the Government has allowed the major grain-producing province, Sichuan, in the south-west, to keep 10% of its grain in state taxes over the next five years to provide an economic plan for the next five years.

The State Planning Commission, Mr Song Ping, told the Congress that grain output this year will again reach the 1984 high of 400m tonnes, after falling to 380m tonnes last year.

Mr Song said the Government was planning on the principle that "we must never relax our efforts to increase grain production and to develop a diversified rural economy."

Yet, diplomats say, it is the diversification of the rural economy that has encouraged farmers to switch out of grain.

The success of the grain drive will obviously determine the level of China's import needs this year. In 1984, the country imported about 10m tonnes of wheat, and it is estimated that imports fell to just over half that figure last year.

Meanwhile, senior economic officials have told the National People's Congress that agricultural production has reached a growth area in the coming five years. They, at least, expect China's exports of maize, soy beans and rice, which doubled last year, to increase significantly again in 1986.

Malaysia backs rubber pact

By Wong Sulong in Kuala Lumpur

THE MALAYSIAN Government has expressed strong support for the International Natural Rubber Agreement (Inra), and rejected calls from its rubber smallholders' organisations for withdrawing from the agreement.

Datuk Paul Leong, the Minister of Primary Industry, said the downward adjustments of the Inra price range, the building up of a large buffer stockpile, and poor rubber prices had given rise to criticisms that the Inra had been ineffective.

But the Minister pointed out the critics had failed to appreciate that Inra and its buffer stock mechanism have never been intended to be the panacea for stopping any fall in prices.

He told a natural rubber seminar in Kuala Lumpur yesterday, if it were not for Inra and its buffer stock operations, the rubber price would have fallen even more sharply.

"The global economic recession, and its impact on the prices of commodities, in the past few years, are certainly not, by any standard, transient in nature."

"There is no doubt that Inra has benefited the producers, in the sense that it has succeeded in preventing the price of rubber from falling further than it would be under free-market conditions," he added.

Datuk Leong said there were flaws with the rubber agreement, which need to be rectified at the coming negotiations for a new agreement.

Another issue the Minister saw as of "vital importance" was the need among natural rubber producing countries to rationalise their output.

"The imbalance between supply and demand will be greatly exaggerated and will prevail over a long period, if expansion of output is not carried out in an orderly and healthy manner," Datuk Leong said.

US expected to buy more palm oil

By Wong Sulong in Kuala Lumpur

MALAYSIAN PALM oil exports to the US are expected to reach 600,000 tonnes this year compared with 261,000 tonnes last year and 208,000 tonnes in 1984, according to Datuk Paul Leong, the Malaysian Minister of Primary Industries.

On his return from a month-long tour of the Far East and the US, the Minister said the main reason for the anticipated export to the US was the low price, which was encouraging consumers to switch from soyabean oil.

Currently crude palm oil is selling at around \$220 a tonne, representing a discount of \$100 compared with soyabean oil.

While in the US, Datuk Leong addressed a seminar of the National Institute of Oil Products in Tucson, where he cleared doubts about the health properties of palm oil and called for coexistence between palm oil and soyabean oil industries.

The minister's Far East/US tour was aimed at finding new markets for Malaysian palm oil now that the market in the Indian sub-continent has reached saturation and is beginning to create balance-of-trade problems for Malaysia.

Datuk Leong said the Malaysian Government was planning to introduce palm kernel oil and refined palm oil futures contracts on the Kuala Lumpur Commodities Exchange in addition to crude palm oil futures as a step to develop the market for "a palm oil futures complex."

be as far off as is generally supposed. Mr Jopling himself is now talking of looking at some form of restriction on cereal production which could be in the form of a quota or an acreage set-aside. If this meant taking some cereal land out of production there would be some compensation for growers.

Either a direct payment on an acreage basis or, as in the US system, a special guaranteed price to those who agreed to go along with the scheme.

In either case the payment would be unlikely to be high enough to support the farmers' established overheads, which could lead to demands for rent reductions which would be difficult to resist.

Alternative land uses proposed so far, such as forestry and leisure, do not appear to do much for cash flow in immediate terms.

London Markets

April 1 Mar. 27 Mar. 27 Mar. 27 Mar. 27

A MINOR WAVE of bullish news buoyed zinc prices on the London Metal Exchange yesterday helping them to defy the generally weaker tone in base metals.

Cash zinc closed at \$242.50 a tonne, while the three months quotation gained 28.75 to \$245.25 a tonne. The main influence in the rise was the announcement that it was suspending production at its three Tennessee mines and laying off workers there.

In addition Noranda announced a \$30 rise to \$700 in its European selling price, but the move was not followed by other producers.

Further upward pressure was provided by news of striking workers at Amur's Sanget plant had rejected the company's latest pay offer.

Sugar was again the strongest commodity in the market, with the price rising to \$110 higher, mainly reflecting New York's strength on Monday, when London was closed.

LME prices supplied by Amalgamated Metal Trading.

ALUMINIUM

Official closing (am): Cash 805-10 (804-2), three months 1002-4 (1002-4), settlement 810 (807.5). Final Karo close: 824-25. Turnover: 16,230 tonnes.

COPPER

Official closing (am): Cash 984-5 (984-5), three months 1007-7.5 (1003-3.5), settlement 985 (985). Final Karo close: 992-1.

LEAD

Official closing (am): Cash 247-7.5 (248-2), three months 270-5 (270-5), settlement 247.5 (249.5). Final Karo close: 238-58.

NICKEL

Official closing (am): Cash 2710-5 (2700-1), three months 2710-5 (2710-5), settlement 2715 (2710). Final Karo close: 2185-70. Turnover: 780 tonnes.

TIN

Official closing (am): Cash 445-5.5 (445-5), three months 445-5.5 (445-5), settlement 445.5 (436). Final Karo close: 455-85.

ZINC

Official closing (am): Cash 242-5 (242-5), three months 242-5 (242-5), settlement 242-5 (242-5). Final Karo close: 242-5.

GOLD

Gold fell 515 an ounce from Thursday's close in the London market. The metal opened at \$329.325 and traded below a high of \$329.50. Prices prompted a sharp downward correction, with the metal ending at \$328.10 in the morning and slipped to \$327.10 by the afternoon.

INDICES FINANCIAL TIMES

Table with columns for April 1, Mar. 27, Mar. 27, Mar. 27, Mar. 27. Rows include DOW JONES, S&P 500, FTSE 100, etc.

MAIN PRICE CHANGES

Table with columns for Metals, Grains, Oils, etc. showing price changes in tonnes unless otherwise stated.

COCAOA

Table showing cocoa prices for various grades and origins.

MEAT

Table showing meat prices for various types and origins.

PIGMEAT

Table showing pigmeat prices for various grades.

COFFEE

Table showing coffee prices for various grades and origins.

SOYABEAN MEAL

Table showing soyabean meal prices for various grades.

GOLD AND PLATINUM COMES

Table showing gold and platinum prices for various grades.

SILVER

Table showing silver prices for various grades.

GRAINS

Table showing grain prices for various types and origins.

WHEAT

Table showing wheat prices for various grades.

RUBBER

PHYSICALS - The London market opened slightly easier, with little movement throughout the day and closing quiet. The market was flat, with prices (buyers): Spot 57.75p (57.75p), 1 month 57.75p (57.75p), 3 months 57.75p (57.75p), 6 months 57.75p (57.75p), 12 months 57.75p (57.75p).

SPOT PRICES

Table showing spot prices for various commodities like Arab Heavy, Arab Light, etc.

CRUDE OIL

Table showing crude oil prices for various grades and origins.

GAS OIL FUTURES

Table showing gas oil futures prices for various grades.

POTATOES

Table showing potato prices for various grades.

FREIGHT FUTURES

Table showing freight futures prices for various routes.

OIL

In thin trade early April Brent sold at \$20.50, forward Brent sold at \$20.50 for July, but by the close buyers were around \$22.50 for June and July with sellers hard to find. Nymex WTI with sellers hard to find, ended down \$1.15.

THE FINANCIAL TIMES

is proposing to publish a Survey on GHANA on Tuesday May 20 1986. Advertising copy date for this Survey is Monday April 21 1986.

FINANCIAL TIMES KEY ISSUE BRIEFS

Forget new issues. Here's a financial sector that's grown 100% in 5 years.

The management buy-out. Probably the most important new trend in corporate management and finance since Slater met Walker.

Why? Management buy-outs are now a billion pound industry. A solution to the new demands for specialisation and concentration of expertise.

Management take the lead. And the banks are backing them. This new study by the Financial Times Business Information Research Unit looks at the key issues: why, where, who and how.

Who's Bought Whom - Major Management Buyouts in the 1980's is an essential part of any manager's bookshelf. Available now. For just \$55.00. Place your order today.

FT KEY ISSUE BRIEFS - PRIORITY ORDER FORM. Please send me "Who's Bought Whom - Major Management Buyouts in the 1980's".

Name: \_\_\_\_\_ Position: \_\_\_\_\_ Organisation: \_\_\_\_\_ Address: \_\_\_\_\_ Country: \_\_\_\_\_ Date: \_\_\_\_\_

Return to: Christine Marshall, FT Business Information Service, Bracken House, 10 Cannon Street, London EC4A 3DF

Financial Times Business Information, Reg. No. 202281, Reg. Office, as above.



BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS - Cont.

Table of American Stocks with columns for Name, Price, Dividend, and Yield. Includes sections for 'CANADIANS' and 'BANKS, HP & LEASING'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont. DRAPERY & STORES - Cont.

Table of London Share Service with columns for Name, Price, Dividend, and Yield. Includes sections for 'ELECTRICALS', 'CHEMICALS, PLASTICS', and 'DRAPERY AND STORES'.

ENGINEERING - Continued INDUSTRIALS - Continued

Table of Engineering and Industrial Stocks with columns for Name, Price, Dividend, and Yield. Includes sections for 'HOTELS AND CATERERS' and 'INDUSTRIALS (Miscellaneous)'.

INDEX-LINKED

Table of Index-Linked Stocks with columns for Name, Price, Dividend, and Yield.

INT. GOVT AND O'SEAS

Table of International Government and Overseas Stocks with columns for Name, Price, Dividend, and Yield.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Price, Dividend, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Price, Dividend, and Yield.

LOANS

Table of Loans with columns for Name, Price, Dividend, and Yield.

FOREIGN BONDS & RAILS

Table of Foreign Bonds and Rails with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American Stocks with columns for Name, Price, Dividend, and Yield.

Handwritten signature or scribble at the bottom of the page.

INDUSTRIALS—Continued

Table of industrial stocks including companies like Shell, BP, and various engineering firms. Columns include stock name, price, and change.

LEISURE—Continued

Table of leisure and consumer goods stocks including companies like B&W, Leisure, and various retail chains.

PROPERTY—Continued

Table of real estate and property-related stocks including companies like British Land, Property, and various trusts.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including various funds and trusts like British American, Investment, and various international funds.

FINANCE, LAND—Cont.

Table of finance and land-related stocks including companies like Finance, Land, and various financial institutions.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and various metal mines.

INSURANCE

Table of insurance stocks including companies like Prudential, Sun Life, and various insurance providers.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Newsprint, Printing, and Advertising agencies.

SHOES AND LEATHER

Table of shoes and leather goods stocks including companies like Footwear, Leather, and various retail chains.

TEXTILES

Table of textile stocks including companies like Textiles, Clothing, and various manufacturing firms.

OVERSEAS TRADERS

Table of overseas trading stocks including companies like Overseas, Trading, and various international firms.

PLANTATIONS

Table of plantation stocks including companies like Rubber, Palm Oil, and various agricultural firms.

LEISURE

Table of leisure stocks including companies like Leisure, Entertainment, and various consumer goods.

PROPERTY

Table of property stocks including companies like Property, Real Estate, and various trusts.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various funds and trusts.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including various financial institutions and land-related firms.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and various metal mines.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies from various regions and Ireland.

Vertical text on the right edge of the page, possibly a page number or reference.

NOTES

Notes section containing various financial notes, disclaimers, and information regarding the data presented in the tables.

Recent Issues & Rights Page 34

Additional information regarding recent issues and rights of various companies, including dates and details.



WORLD STOCK MARKETS

Table of world stock markets including Austria, Germany, Norway, Australia, Japan, Canada, Hong Kong, Singapore, South Africa, and various indices.

Table of Canadian stock markets including Toronto and various indices.

Table of stock indices including New York Dow Jones, Standard and Poors, and various regional indices.

Table of over-the-counter Nasdaq national market 2pm prices for various stocks.

Table of London Chief price changes for various currencies and commodities.

Advertisement for 'Read the FT in New York... before Europe wakes up.' featuring an illustration of a man reading a newspaper.

Advertisement for 'Get your News early in Stuttgart' with contact information for The Financial Times (Europe) Ltd.

Advertisement for 'BRUSSELS' with contact information for contact Philippe de Norman.

Prices at 2pm, April 1

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock name, price, and change. Includes sub-sections like 'D D D' and 'E E E'.

Continued on Page 41

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for Stock, P/E, High, Low, and various price points. Includes sub-sections for 12 Month High/Low and Dividend Yield.

AMEX COMPOSITE PRICES

Prices at 2pm, April 1

Table of AMEX Composite Prices with columns for Stock, P/E, High, Low, and various price points. Includes sub-sections for 12 Month High/Low and Dividend Yield.

OVER-THE-COUNTER

Nasdaq national market, 2pm prices

Table of Over-the-Counter prices with columns for Stock, Sales, High, Low, Last, and Change. Includes a detailed list of individual stocks and their market data.

# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Concern on oil fuels shakeout

THE US financial markets diverged sharply yesterday as Wall Street assessed the implications of world oil prices below \$10 a barrel, writes Terry Byland in New York.

The Dow Jones industrial index plunged below 1,800 early in the session as worries over the energy loan portfolios at the major banks overflowed into industrial stocks. But bonds surged by a further full point as oil prices fell and rumours circulated that the Japanese Finance Ministry might lift restrictions on foreign bond purchases.

After a slow start, the stock market fell at mid-morning when a dip in the stock index futures encouraged worries that the market might be overheated.

At 2pm the Dow Jones industrial average was down 27.86 at 1,794.06. The shakeout in the stock market, while not unexpected, followed warnings from the investment press, some of which featured reminders of the frenzy which preceded the famous market crash of 1929.

The equity setback contrasted strongly with the continued surge in federal bonds, which took long-dated yields to below 7.30 per cent at one stage. The

treasury bond sector was also responding to optimism surrounding yesterday's opening of the meeting of the Fed's Open Market Committee (FOMC). Hopes of an easing in Fed policy were also encouraged by the supply of further liquidity to the market by the Fed, which announced another \$2bn in customer repurchase arrangements.

Stock market indices were hit by selling of technology, motor and chemical stocks. Oil shares came under renewed pressure as oil prices broke below the significant \$10 a barrel level.

The recovery in IBM was abruptly reversed, and Big Blue fell 1 1/4 to \$150 1/2 in hefty selling. Also sharply lower were Digital Equipment, \$4 down at \$153 1/2, Burroughs, \$2 down at \$64 and NCR, \$1 1/4 off at \$42 1/2.

A jolt to confidence in the technology sector came when Prime Computer fell 3 3/4 to \$19 1/2 after warning of a 25 per cent drop in first-quarter earnings.

Unsettling the industrial sector was a wave of uncertainty in the financial stocks, worried about the effects of plunging oil prices on international and domestic loan portfolios.

Financial Corporation of America, the largest thrift group, slumped 3 3/4 to \$14 1/4, as news that problem loans now total almost \$2bn brought heavy selling.

Bankers Trust fell 1 1/4 to \$48, J. P. Morgan \$1 1/4 to \$77, Citicorp 3/4 to \$51 1/2 and Chase Manhattan 5/8 to \$45 1/4.

General Motors, another blue chip to reverse recent firmness, dipped 1 1/4 to \$84. Chrysler, down 3/4 at \$44 1/4, and Ford, down \$1 at \$80 1/4, also weakened.

Oils eased cautiously but suffered smaller losses than other sectors. Paradoxically, Wall Street believes that big

oil companies will be able to hold the profits line for a while despite the fresh plunge in crude prices.

However, Occidental Petroleum eased 3/4 to \$23 3/4 after disclosing that the fall in oil prices could force the sale of some assets.

Exxon, at \$55 1/4, shed 3/4 in moderate trading while Atlantic Richfield shed only 1/4 to \$51 1/4. A more serious casualty of the oil price collapse was United Steel, down \$1 at \$21 1/4 in heavy selling as the market realised that lower oil prices could mean an increased loss for the coming quarter.

Another weak spot was Ashland Oil, down 5 1/4 at \$49 1/4, with nearly 1m shares traded after the board said it would repurchase 1.6m shares from the Belzberg family at \$51, thus terminating the Belzberg plan to bid \$80 for the equity. Analysts suggested Ashland might buy back more shares, or boost the dividend as part of a possible restructuring.

In chemicals, Monsanto paid the penalty for its recent popularity with a fall of 5 1/4 to \$60 while Du Pont, at \$73 1/4, shed 1 1/4 and Dow, at \$51, lost 1 1/4.

The exception to the trend among pharmaceuticals was Merck which jumped a further 1 1/4 to \$178. Bristol-Myers gave up 3/4 at \$74 1/4 and Pfizer 3/4 to \$59 1/4.

Bond prices came off the top as the session quietened to show net rises of a full point or so. At the short end, rates fell 6 basis points, bringing three-month Treasury bills to 6.28 per cent.

### TOKYO

## Overheating worries lead to retreat

CAUTION over soaring stock prices and news of the financial difficulties of a speculator group sent Tokyo into retreat yesterday, writes Shigeo Nishiwaki of Jiji Press.

Low-priced large-capital stocks, which had traded actively on Monday, fell while some financials advanced.

The Nikkei average lost 113.88 to 15,745.87 on a volume of 1,487.15m shares, against 1,328.26m on Monday. Losses led gains 533 to 337, with 93 issues unchanged.

The market indicator shed 186 early in the session, rallied by 106 at the beginning of the afternoon and turned down again on widespread selling.

Oriental Terminal Products, listed on the Second Section of the Tokyo Stock Exchange, effectively went bankrupt in the morning, with debts totalling Y42bn. The financial problems then surfaced of a speculator group which has close links

Hong Kong was closed yesterday for a local holiday.

### EUROPE

## Post-holiday return with a flourish

POST-HOLIDAY blues were brushed aside over most of Europe yesterday as tumbling oil prices and hopes of lower interest rates tempted buyers.

Belgium and Sweden stood head and shoulders above the crowd while nearly all the other major bourses ended the day firmer.

Belgium closed at another record with the Belgian Stock Exchange index adding 46.23 to its pre-Easter peak to finish at 3,549.89.

Investors were encouraged by government attempts announced at the weekend to reduce the country's large budget deficit. The moves helped offset losses which traditionally follow the ending of the 15-day trading period on the Brussels forward market.

Holding companies led the rise and closed sharply higher. Sofina added BFR 650 to BFR 9,850, Societe Generale de Belgique BFR 75 to BFR 3,245 and GBL BFR 115 to BFR 3,115.

Intercom, up BFR 155 to BFR 3,965, led utilities higher including EBES, up BFR 10 to BFR 4,660.

Among banks Generale rose BFR 140 to BFR 6,400 while Kredietbank closed unchanged at BFR 13,975.

Strong gains were seen in Frankfurt on hopes of more available money and the knock-on effect of firmer prices on other European bourses.

Major gains were seen among banks, but retail shares were one of the few sectors to end the session lower.

Hopes of good 1985 profits lifted banks, with Dresdner up DM 8.50 at DM 444.50, Commerzbank DM 5.30 at DM 327.50 and Deutsche Bank DM 24 at DM 850.

However, profit-taking left the retail sector lower, stripping recent sharp gains. Kaufhof closed DM 14 down at DM 466, and Karstadt lost DM 10 to DM 391.

Elsewhere, rises were seen in electricals, with Siemens up DM 7.50 at DM 698 and AEG DM 1 at DM 333.

Among car makers, VW continued to rise, adding DM 7.20 to DM 590.20 amid hopes that it will pay a substantially higher dividend. Daimler added DM 5 to DM 1,328 and BMW DM 2 to DM 550.

In the bond market, prices surged by as much as 170 basis points, the second big rise in consecutive trading days, on a wave of domestic buying.

The Bundesbank continued selling, but at a reduced level with DM 66.5m worth of paper against DM 140.5m before the Easter holiday.

Only isolated falls were seen in Am-

sterdam, buoyed by the lower oil price and strong capital markets in Europe and the US.

The ANP-CBS General index added 3.2 to close at 266.5, not far off its January peak of 287.0.

Royal Dutch was one of the few losers of the session amid worries over the oil price. It closed F1 1.80 down at F1 189.40.

However, good gains by Unilever, up F1 7 at F1 421, and ABN Bank, up F1 12 at F1 594, encouraged the remainder of the bourse upwards.

Financials included NMB Bank, which added F1 5 to F1 214, and Aegon, up F1 2.70 to F1 107.50.

Elsewhere, KLM firmed 10 cents to F1 54 following last week's share issue while chemicals group Gist-Brocades added F1 4.50 to F1 282. VNU slipped F1 3 to F1 292.50.

Bonds prices were generally firmer. Investors in Zurich were encouraged by hopes of the dollar's stability.

Banks were in demand, with Swiss Bank bearer shares adding SFR 12 to SFR 600. Good gains were also seen in insurance bearer shares, as well as in bearer and registered shares in chemicals and transport.

Bonds prices closed marginally higher.

Stockholm continued its record rise following the seven peaks registered during March.

Among actives Volvo firmed SKr 12 to SKr 354 while Nobel Industrier added SKr 55 to SKr 485 following news that its subsidiary AB Bofors had won a large field gun order from the Indian army.

Paris continued to climb for its ninth consecutive session with good gains registered by Alcatel, up FFr 160 to FFr 2,465, and Chargeurs, up FFr 193 to FFr 1,453.

However, oils slipped, with Elf Aquitaine down FFr 9 at FFr 225.

All sectors gained in Madrid where trading was active while demand for industrial, insurance and banking shares led Milan higher.

Oslo was the only bourse to close lower in the wake of continued weaker oil prices.

### SINGAPORE

BUYERS HUNTED bargains in Singapore yesterday, and prices edged higher with the activity.

Some caution was evident, however, as reports circulated that a Malaysian stockbroker had been suspended from trading after failing to honour its commitments with another broking firm.

Raleigh, which ended 19 cents higher at S\$1.85, was top of the actives list.

Banks were mixed. OCBC rose 5 cents to S\$8.20 while Malayan Banking dropped 6 cents to S\$3.88 and DBS slipped by a similar amount to S\$4.60.

Elsewhere, Fraser & Neave gained 5 cents to S\$5.70 and Keppel Shipyards 6 cents to 73 cents while Singapore Airlines shed 5 cents to S\$6.55.

### LONDON

## Confident tone boosted by forecast

THE CONFIDENT tone developed over the previous week in London continued yesterday, undeterred by falling oil prices.

Enthusiasm was boosted by the London Business School post-budget review of the economic outlook which forecast a 3 per cent inflation rate.

The FT Ordinary share index sneaked across the 1,400 barrier to end up 12.2 at 1,402.2, and the FT-SE 100 rose 15.2 to 1,684.0.

Buyers focused on blue-chip and situation stocks, and many current speculative favourites were also given a run.

In active stocks Cable & Wireless added 45p to 735p, United Newspapers gained 3 1/2p to 355 1/2p and Tricentrol rose 5p to 80p.

Strength in US bonds encouraged the gilts sector, and despite some profit-taking longer-dated stock recorded gains of just over a point. Shorts were about 1/2 up and index-linked around 1 1/4.

Chief price changes, Page 35; Details, Page 38; Share information service, Pages 36-37

### CANADA

A SLIGHTLY easier trend developed in Toronto by mid-session.

News that Allied-Lyons, the UK diversified foods group, had agreed to buy Hiram Walker's drinks division left the Canadian exchange as postponed. Gulf Canada's takeover bid for the company.

As a result of the oil price dropping below US\$10 a barrel, Imperial Oil gave up CS2 1/4 to CS44 1/4 while Genstar moved CS 1/2 lower to CS56 1/4 and Canadian Pacific CS 1/4 to CS19 1/4.

Royal Bank of Canada, which plans a CS150m issue of preferred shares, gained CS 1/4 to CS31 1/4.

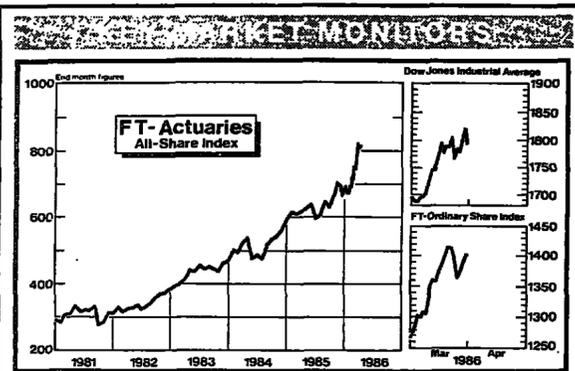
### SOUTH AFRICA

TRADING was subdued at Johannesburg as investors recovered from the Easter break, and golds were hit by the sharp fall in the world bullion price.

Elandsrand dropped R1 to R18.75, Driefontein gave up R2.25 to R32 and Buffels lost R3.50 to R73.

One of the few gainers was Nedbank, 10 cents higher at R6.60. Rembrandt, the tobacco group, also saw a rise, adding 50 cents to R52.

Among other miners De Beers lost 40 cents to R23.40 while in financials Anglo Fields dropped R2 to R24.75 and Anglo American shed R2.35 to R42.50.



#### STOCK MARKET INDICES

	April 1	Previous	Year ago
NEW YORK			
DJ Industrials	1,794.06	1,821.72	1,272.75
DJ Transport	817.96	828.39	602.52
DJ Utilities	192.45	191.53	154.13
S&P Composite	235.56	238.97	181.27
LONDON			
FT Ord	1,402.2	1,390.0	969.4
FT-SE 100	1,684.0	1,668.8	1,278.3
FT-A All-share	818.22	810.48	620.15
FT-A 500	901.13	891.3	677.74
FT Gold mines	279.9	286.9	506.2
FT-A Long gilt	8.92	9.0	10.51
TOKYO			
Nikkei	15,745.87	15,859.70	12,677.10
Tokyo SE	1,280.10	1,265.93	999.30
AUSTRALIA			
All Ord.	1,131.5	1,136.6	828.6
Metals & Mins.	567.4	580.4	524.3
AUSTRIA			
Credit Aktien	114.35	114.25	74.19
BELGIUM			
Belgian SE	3,549.89	3,503.67	2,249.7
CANADA			
Toronto			
Metals & Mins	2,307.7	2,353.2	2,033.0
Composite	3,029.7	3,036.6	2,615.6
Montreal			
Portfolio	1,570.84	1,564.58	129.25
DENMARK			
SE	n/a	242.42	178.02
FRANCE			
CAC Gen	n/a	354.4	211.4
Ind. Tandance	142.4	140.1	74.9
WEST GERMANY			
FAZ-Aktien	665.44	667.68	408.72
Commerzbank	2,105.9	2,085.5	1,183.2
HONG KONG			
Hang Seng	closed	1,625.94	1,389.13
ITALY			
Banca Com.	732.85	712.75	269.54
NETHERLANDS			
ANP-CBS Gen	267.2	263.3	202.8
ANP-CBS Ind	253.6	250.8	165.0
NORWAY			
Oslo SE	353.08	366.51	308.11
SINGAPORE			
Diamond Shamrock	594.27	593.02	818.24
SOUTH AFRICA			
JSE Golds	-	1,251.5	1,039.6
JSE Industrials	-	1,156.9	897.6
SPAIN			
Madrid SE	162.56	1597.97	62.75
SWEDEN			
J & P	2,102.28	2,081.09	1,384.50
SWITZERLAND			
Swiss Bank Ind	563.8	591.4	414.3
WORLD			
Mar 31	Prev	Year ago	
MS Capital Int'l	309.6	301.3	203.3

#### CURRENCIES

	US DOLLAR	STERLING		
(London)	April 1	Previous	April 1	Previous
\$	-	-	1.4715	1.484
DM	2.335	2.3255	3.435	3.45
Yen	177.9	179.45	261.75	266.25
FFr	7.16	7.155	10.535	10.6175
Sfr	1.9475	1.948	2.865	2.89
Guilder	2.6305	2.621	3.87	3.89
Lira	1,584.0	1,562.5	2,331.0	2,348.5
Bfr	47.7	47.75	70.2	70.85
C\$	1.3915	1.397	2.046	2.071

#### INTEREST RATES

	April 1	Prev
Euro-currencies		
3-month offered rate		
\$	11 1/4	11 1/4
Sfr	4 1/4	4 1/4
DM	4 1/4	4 1/4
FFr	13 1/4	12 1/4
FT London Interbank fixing (offered rate)		
3-month US\$	7 1/4	7 1/4
6-month US\$	7 1/4	7 1/4
US Fed Funds	7 1/4	7 1/4
US 3-month CDs	6.80	7.16
US 3-month T-bills	6.30	6.54

#### US BONDS

	March 25	Prev		
7 1/4 1988	100 1/8	6.835	100 1/8	7.108
7 1/4 1993	101 1/8	7.15	106 3/8	7.578
8 1/4 1996	111 1/8	7.285	108 1/8	7.85
9 1/4 2016	122 1/8	7.373	116 1/8	7.64

#### Treasury

Maturity (years)	Return index	April 1	Yield	Day's change
1-30	151.79	+0.48	7.31	-0.05
1-10	143.02	+0.27	7.20	-0.05
1-3	134.03	+0.16	7.01	-0.05
3-5	144.81	+0.15	7.33	-0.02
15-30	183.20	+1.21	7.68	-0.07

#### Treasury Index

	April 1	Yield	Day's change	
Corporate				
AT & T				
10% June 1990	101 1/8	8.85	101 1/8	9.85
3% July 1990	89 1/8	6.72	89 1/8	6.72
8% May 2000	98 1/8	8.95	98 1/8	8.95
Xerox				
10% Mar 1993	108 1/8	8.08	108 1/8	8.08
Diamond Shamrock				
10% May 1993	101 1/8	10.09	101 1/8	10.09
Federated Dept Stores				
10% May 2013	110 1/8	9.5	110 1/8	9.5
Abbot Lab				
11.80 Feb 2013	111 1/8	10.50	111 1/8	10.50
Alcoa				
12% Dec 2012	111 1/8	10.9	111 1/8	10.9

#### FINANCIAL FUTURES

	Latest	High	Low	Prev
CHICAGO				
US Treasury Bonds (CBT)				
8% 32nds of 100%				
June	102-10	104-17	102-02	102-10
US Treasury Bills (BIM)				
\$1m points of 100%				
June	94.08	94.16	94.06	94.07
Certificates of Deposit (BIM)				
\$1m points of 100%				
June	93.39	93.39	93.39	93.33
LONDON				
Three-month Eurodollar				
\$1m points of 100%				
June	92.11	93.15	93.06	92.92
90-day National Gilt				
£50,000 32nds of 100%				
June	128-15	128-16	127-11	128-23

Source: Salomon Brothers

#### COMMODITIES

	April 1	Prev
(London)		
Silver (spot fixing)	354.15p	378.00p
Copper (cash)	£974.50	£984.75
Coffee (Mar)	£2,406.00	£2,441.00
Oil (Brent blend)	\$10.25	\$11.60

#### GOLD (per ounce)

	April 1	Prev
London	\$328.75	\$343.75
Zurich	\$331.75	\$342.50
Paris (fixing)	\$336.75	\$347.11
Luxembourg	\$334.70	\$345.50
New York (June)	\$335.00	\$334.80

#### COMMODITIES

	April 1	Prev
(London)		
Silver (spot fixing)	354.15p	378.00p
Copper (cash)	£974.50	£984.75
Coffee (Mar)	£2,406.00	£2,441.00
Oil		

SECTION III

FINANCIAL TIMES SURVEY

SOUTH AFRICA

**Black leaders must be creative enough to come forward with alternative suggestions that would meet the group security requirements of minorities—especially the white minority which presently holds power—in order to persuade it to surrender its monopoly and accept power sharing**

—Dr Gerrit Viljoen, Minister of Education and Development Aid

**F**OR ALL its short history, South Africa is a country of pervasive myths and long memories. It is also a country of emotive anniversaries. This year, on June 16, the country remembers the start of the Soweto rising which, in retrospect, marked the beginning of the end of apartheid.

In his address to Parliament on January 29, President Pieter (P.W.) Botha acknowledged that "apartheid is dying"—although his words continued to evoke considerable scepticism both at home and abroad.

For President Botha, although formally the state president of all South Africans, as well as supreme chief of the country's multi-tribal black majority, has his real power base as leader of the Afrikaners. After over 300 years in the country they, too, are an African tribe.

They make up around 80 per cent of the 4.8m strong white population (which includes over 600,000 Portuguese from the former colonies and large numbers of ex-Rhodesians and other colonial refugees) and are, therefore, the largest white tribe. If one looks at South Africa in tribal terms, as the Afrikaners tend to do, the 2.8m Afrikaners are about on a par with the mixed-race, part-Afrikaner-blooded "coloureds," but heavily outnumbered by the nearly 7m Zulus and over 6m Xhosas, and are only a tiny minority of the total 36m people who currently inhabit South Africa, including all the homelands. What is more, their population is essentially static, while the black population is increasing at close to 3 per cent annually.

Add to all this the fact that, unlike thousands of more recent

white immigrants, they have no foreign passports or bolt-holes to retreat into. Whatever happens, they have to stay and face the consequences.

From their African perspective, Afrikaners and many others look at the rest of the continent and see a pattern where, in the artificial states created by European colonial map-drawers, the dominant tribe lords it over all the others, in much the same way as the Afrikaners have dominated South Africa for the past 40 years.

What they fear most is that, if ever they lose their dominant position, their whole culture, language and traditions will be endangered, as well as the modern industrial and urbanised society and prosperous agricultural system which makes South Africa unique on the African continent.

Little wonder under the circumstances, therefore, that the Afrikaners are fighting such a determined rear-guard action to put off the day when power over their own destinies slips from their grasp. Yet, what is taking place in South Africa is far more than a last-ditch defence of an unsustainable system.

What we are witnessing is an attempt to soft-land a revolution, in the knowledge that there are few, if any, historical precedents for a ruling group to give up power voluntarily—except in that tiny majority of democratic countries which provide institutionally for the peaceful transfer of political power through elections.

South Africa, with its ethnic and cultural diversity, its First World/Third World dichotomy and violent history, is not such a country (except in the limited sense of a restricted parliamentary system which excludes blacks).

What the Afrikaners are seeking is not a formula for the



Poised between reform and revolt



**PRESIDENT P. W. Botha (left) has declared apartheid to be dying and has offered power-sharing to blacks. Despite the lifting of the state of emergency, violence, which has claimed 1,200 lives over the last two years, continues in the black townships.**

**Before meaningful black/white negotiations can start, blacks demand the release of their jailed and exiled African National Congress leaders, especially Nelson Mandela (right).**

**Until then, the violent stand-off will continue—with the risk of further polarisation between white and black.**

abdication of power but one which will enable them to share power and responsibility with other racial and ethnic groups which make up the overwhelming numerical majority, without losing control.

What they are trying to do is persuade the majority that only in this way will it be possible to ensure that political change takes place in a way which guarantees continuing economic prosperity and avoids the risk of violent resistance a la Zimbabwe by whites who presently hold the levers of economic, political and military police power.

At the heart of the strategy is an attempt to persuade all South Africans that theirs is a "country of minorities" in which the traditional rules of orthodox democracy—and especially majority rule—are inappropriate and even destructive.

This is the essence of what might be called "neo-apartheid," the brain child of men like Dr Gerrit Viljoen, the minister of education and Mr Chris Heunis, the minister of constitutional development and the new breed

of Afrikaner academics and technocrats at universities, ministries and the armed forces. It is the basis for the kind of "power-sharing" offered, most recently, in the president's address at the opening of Parliament.

At its heart is the belief that

the existing white power structure.

In the words of Dr Viljoen, "black leaders must be creative enough to come forward with alternative suggestions that would meet the group security requirements of minorities—especially the white minority

now have an effective veto power to block any reform initiative, while whites have the economic and military/police muscle to prevent a forcible takeover of power by the still largely unarmed, and divided, black majority.

This situation could last indefinitely, but at high cost especially in terms of economic development. Already the lack of a secure and peaceful political perspective for the country's future has contributed to a low level of investment. This, in turn, has meant that over the past five years the gross domestic product has grown by a mere 1.1 per cent annually. Much of the current unrest—which has cost over 1,200 lives and thousands of injuries over the past two years—can be attributed to rising black unemployment, declining living standards and the dashing of rising expectations. Whites, too, have seen their living standards slashed by high inflation and interest rates, rising personal taxation which has risen from 22 to 30 per cent of total tax

which presently holds power—in order to persuade it to surrender its monopoly and accept power-sharing."

In essence, what is required is a formula which will ensure that the transformation of South Africa into Azania (the adopted name for a future black South Africa) will take place in a way which will ensure that whites will be both willing and able to play their part and apply their skills secure in their own political and cultural future.

Stripped to its essentials the current black/white stalemate is caused by the fact that blacks

By Anthony Robinson

the classic formula of "one man, one vote in a unitary state"—the stated aim of the African National Congress (ANC), the United Democratic Front (UDF) and most other black political organisations—will be resisted to the death by many whites—for the reasons outlined above.

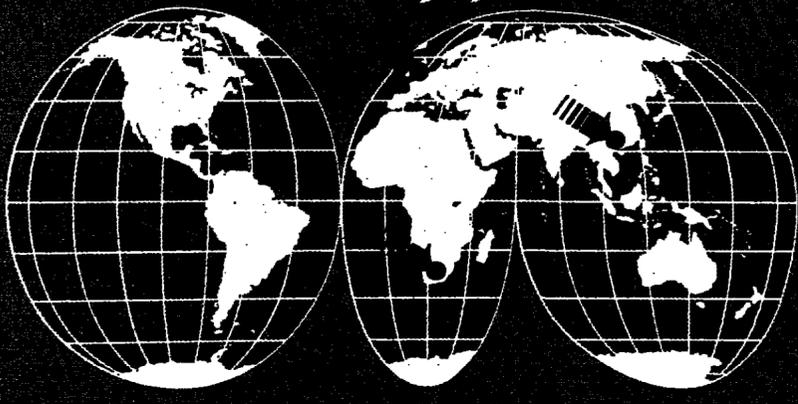
The main aim of the Government is to try and persuade black leaders to be more imaginative and creative in imagining the type of political solutions which would give them power, without provoking a head-on and bloody clash with

IN THIS SURVEY

Foreign policy	2
Overseas trade	2
Trade unionism	2
Educational reforms	3
The Homelands	3
Black settlements	3
White tribes divided	4
Agriculture	4
Trade sanctions	4
Economic scene	5
The stock market	5
Exchange controls	5
Gold mining	6
Coal industry	6
Platinum mining	6
Consumer spending	7
Visitors to Pretoria	7
Namibia issues	8

CONTINUED ON PAGE 8

How, and where, the fastest growing of South Africa's major banks can help you.



As a banking partner, we believe TrustBank has much to offer you. Not least because we specially cater to the upper end of the retail and corporate markets. We have over 200 branches in South Africa, plus offices in London and Hong Kong.

Services offered by our London Branch include: Foreign exchange, trading with the Rand as a speciality. Financing trade and working capital in Rand or any of the world's major currencies. Confirming letters of credit. Discounting bills drawn on South African importers without recourse. Taking deposits in Rand and other currencies. Locating trading partners. And the structuring and provision of finance for multi-million pound projects in South Africa.

And naturally we'll supply you with any economic-related information on South Africa you need.

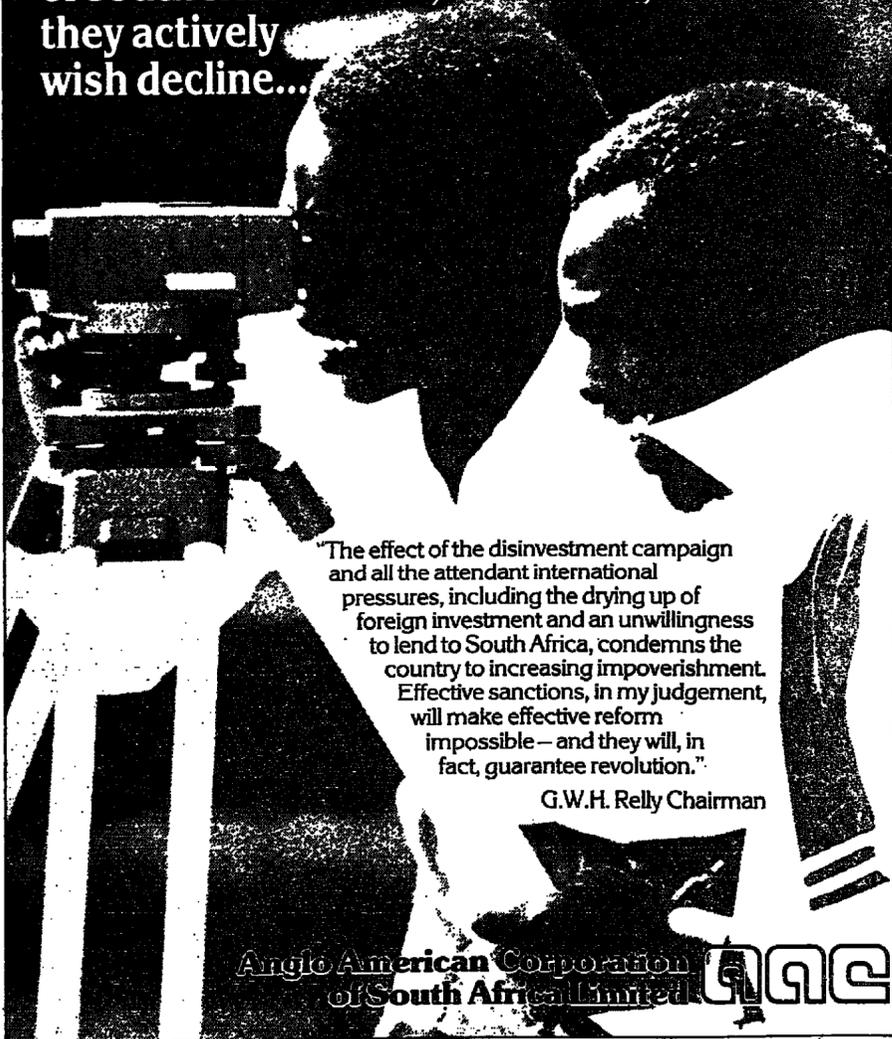
Our corporate style is to do business on a person-to-person basis. And if it suits you better, we'll call on you at your office.

The Trust Bank of South Africa Limited  
Licensed Deposit Taker  
20 Cannon Street  
London EC4M 6XD  
Tel: (01) 236-7424. Telex 886258  
Mr Bernard Traynor: Senior Manager  
Corporate Banking Services



For the personal touch.

"Many of those who advocate boycotts and disinvestment do so because they are indifferent to the economic fate of southern Africa or, worse still, because they actively wish decline..."



The effect of the disinvestment campaign and all the attendant international pressures, including the drying up of foreign investment and an unwillingness to lend to South Africa, condemns the country to increasing impoverishment. Effective sanctions, in my judgement, will make effective reform impossible—and they will, in fact, guarantee revolution."

G.W.H. Relly Chairman

Anglo American Corporation of South Africa Limited

South Africa 2

Emphasis on key regional role

Foreign policy ANTHONY ROBINSON

THE MAIN thrust of South African foreign policy over the last year has been to remind its neighbours, and the wider world, of its real strengths as a regional economic, military and political power to be reckoned with.

matic pressure, and threats to renege on economic levers, failed to convince these governments, a South African commando unit stormed across the Botswana border last June to kill suspected ANC activists in Gaborone.

Jonathon was replaced by a military council led by General Justin Lekhanya. Shortly afterwards the first of several plane loads of ANC men left the country.

sovereignty of its neighbours the emphasis now is on soothing ruffled feathers by emphasising the positive aspects of good relations with Pretoria.

political. The challenge is to find a face-saving formula which would allow Cuba and the Soviet Union to withdraw with dignity.



The business centre of Johannesburg: seeking to remind the wider world of the country's economic power in Southern Africa

Volume of imports sharply reduced

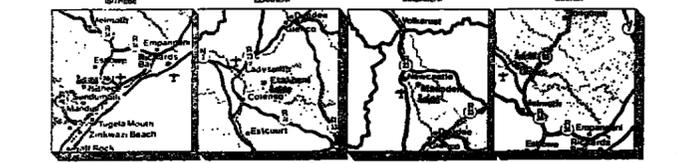
Foreign Trade ROBIN FRIEDLAND

SOUTH AFRICA'S strong performance both on visible trade and on the current account of the balance of payments owes much to the severity of the present recession, which has sharply reduced the volume of imports—the effect is reflected as mere stagnation in rand terms because of the recent sharp decline in the rand.

been adversely affected by years of drought in the summer rainfall region, which have resulted in net maize imports in recent years, as opposed to the more normal pattern of substantial exports.

Exports table with columns for Class, 1985, and 1986. Includes categories like Unclassified (mainly bullion), Diamonds and other precious stones, Mineral products, etc.

These are the four Kwazulu industrial estates that offer unmatched incentives and opportunities



The four Kwazulu industrial estates of Isithebe, Ezakheni, Madadeni and Ulundi offer industrialists short and long term incentives, coupled to establishment and finance services that cannot be matched.

Advertisement for 'Industry in Kwazulu: The Investment Factors' book, including publisher information (KFC) and a coupon for a free copy.

Foreign Trade ROBIN FRIEDLAND

On the export side, the dollar gold price has declined sharply since its extravagant peak of January 1980, but at last shows signs of stabilising.

Foreign Trade

Table showing values in millions of Rand for Total imports and Total exports from 1979 to 1985.

Trade Unions TONY ROBINSON

DEPRIVED of political rights by apartheid, South Africa's black labour force has grasped with both hands the opportunities for economic advancement, workplace dignity and political pressure afforded by the recognition five years ago of black trade union rights.

Union muscle

The ANC's interest in Cosatu reflects its importance as an unprecedented concentration of union muscle. At the heart of the new federation is the NUM, Mr Ramaphosa, who is clearly seen forging the new alliance.

Imports

Table showing values in millions of Rand for 1985, categorized by Unclassified (mainly oil and arms), Chemicals, Textiles, Machinery, Vehicles and transport equipment, and Agricultural products.

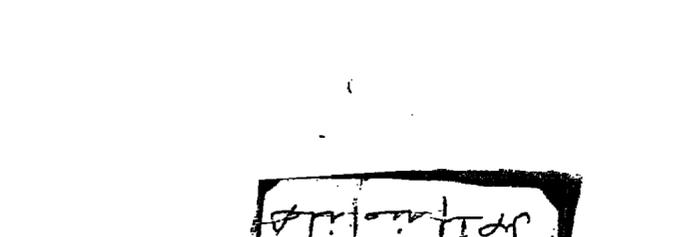
New super-federation formed

exchange losses, steep profit declines and rising retrenchments, the mining industry has continued to invest, sink new mines and recruit and train more workers.

Exodus

Employment in the motor industry, for example, has fallen sharply from a 1983 peak of 50,282 to only 38,948 at the end of December as the result of the exodus of foreign companies like Peugeot, Renault and Alfa Romeo, and enforced rationalisation amongst the remainder.

Large advertisement for Samancor, a leading supplier of base minerals to the steel, aluminium and silicone industries of the world.



Social and economic change has undermined the ideological basis of apartheid. Anthony Robinson looks at two key areas, education and housing, where change is and must take place if the abolition of apartheid is to have real effect on people's lives.

The big test for reform

SLOGANS ASIDE, the real test of white South Africa's commitment to reform is the way in which it tackles the immense task of raising black educational standards and provides the resources for blacks to uplift themselves.

This year's budget continues the trend of rapidly rising expenditure on black education, giving substance to President P. W. Botha's pledge at the opening of Parliament to work towards equal educational opportunities for all racial groups.

The commitment reflects awareness that South Africa will only achieve its potential if it fully utilises the talents and skills of all its peoples and that the limited pool of talent and skill available in the white minority is simply insufficient to supply the needs of a modern, industrial society.

Education

of SA Students (Cosas). Soweto High School students, during a school strike when classes resumed in January, said that most rejected the "liberation first - education later" slogan of student radicals.

Over the past two years, thousands of schoolchildren have been involved in school boycotts in protest against what is called in township slang, "gutter education." Many have been the shock troops of that wider political and social unrest which has cost over 1,200 lives and countless injuries.

Attitudes

Two of these demands, an end to the state of emergency and the release of (most) detainees, have been granted. Others, like the removal of the army and police from the townships, are dependent upon the evolution of the security situation.

When asked by foreign correspondents whether the Government's commitment to equal education meant a complete unitary, multi-racial education system, he replied categorically: "Not while this Government remains in power."

It is an answer predicated on the calamitous record of two decades up to the early 1970s when successive governments, firmly committed to apartheid, took over black education from the mission schools, froze



Figures indicate that seven times more is spent on the education of a white child than a black child in South Africa.

spending on black education and, in effect, that blacks would never be educated beyond the status of hewers of wood and drawers of water for whites.

The Soweto rising, of June 1976 sparked off a mass student protest against the introduction of Afrikaans as a language of instruction in certain subjects, signalled the end of that kind of thinking, among policy-makers at least. Since then, spending on black education has increased by leaps and bounds.

Indicators

In the five years 1980-84, spending on black education rose from R326m to R911m. Despite the rapid growth in the black school population the surge in spending permitted the doubling of per capita expenditure per child. Over the past decade the black school population in South Africa including the homelands has risen by 5.2 per cent annually from 3.5m in 1974 to 5.55m in 1984.

The worst legacy of South Africa's two "lost decades" is the shortage of trained teachers and it is this factor, rather than shortage of physical accommodation, which is the main bottleneck. As such, it is also the main target for upgrading of skills and qualifications. In 1983 only 3.6 of the 89,000 black teachers held a degree or matriculation certificate—and the gap is compounded by the strong competition for such qualified personnel from business and other sectors anxious to employ blacks in managerial and executive positions.

"YOU'D BETTER come to my place in Thaba Nchu," said the man taking me to Overwacht, a so-called 'closed settlement' for Surplus People, near Bloemfontein.

On arrival, my guide's caution seemed ill-judged. Turning off the main road to Bloemfontein—the regional service centre for the sweeping Orange Free State farm lands, an hour's drive south from Johannesburg—the first sight of Overwacht was nothing more dramatic than neat rows of brick bungalows and a modern industrial estate.

But then the road dipped, and a vast settlement of mud huts and tin shanties, housing officially 250,000 blacks, but by local estimates half again as many, came into view. Overwacht in Afrikaans means "unexpected."

To the whites of Bloemfontein, it is a readily accessible pool of cheap labour, a reasonably safe distance of 35 miles. To the surrounding Free State farmers, Overwacht has meant a place for workers and their dependants made redundant by new machinery. They no longer represent a cost in terms of housing and food. Those who were simply hangers-on, or trouble-makers, or even poten-

Larry Klinger reports from Overwacht, a vast settlement of mud huts and tin shanties, a so-called 'place of refuge' near Bloemfontein.

On arrival, my guide's caution seemed ill-judged. Turning off the main road to Bloemfontein—the regional service centre for the sweeping Orange Free State farm lands, an hour's drive south from Johannesburg—the first sight of Overwacht was nothing more dramatic than neat rows of brick bungalows and a modern industrial estate.

But then the road dipped, and a vast settlement of mud huts and tin shanties, housing officially 250,000 blacks, but by local estimates half again as many, came into view. Overwacht in Afrikaans means "unexpected."

To the whites of Bloemfontein, it is a readily accessible pool of cheap labour, a reasonably safe distance of 35 miles. To the surrounding Free State farmers, Overwacht has meant a place for workers and their dependants made redundant by new machinery. They no longer represent a cost in terms of housing and food. Those who were simply hangers-on, or trouble-makers, or even poten-

clinics and provided schools. It has provided sufficient water, though many must trek half a mile to it. The authorities are also extending the electricity system.

Nevertheless, Overwacht remains very much a shanty town. It is full of cramped tin shacks, whose denizens suffer from poverty, high infant mortality, malnutrition and boredom. Unemployment continues to rise and, according to a confidential report by a development organisation, is approaching 38 per cent.

"On must never forget," said a black community worker, "that Overwacht is a creation of the system. Moving here was not a choice between two beautiful apples. You can't say in South Africa that you'll live here, or you'll live there. For most people in this settlement, if they left or were forced off a farm, Overwacht was the only place to go. Still, many here are happier than before. Having your own home makes a big difference, even if it is sitting on land owned by a Government you can't trust."

Community workers privy to the thoughts of Overwacht's students note a growing radicalism, similar to that which has rocked South Africa's black townships over the past couple of years.

Overwacht remains a basically conservative community, however, and the white authorities, stationed on the perimeter show a restraint uncharacteris-

tic in much of South Africa. As school boycotts raged across the country, only one day saw any serious trouble. Rallies were generally peaceful, and directed at obtaining improvements in educational facilities, rather than political.

"The children here want education. There's no doubt about that," says a local black cleric. "But politicization has begun and is real."

The young, he said, listened to the radio and increasingly met outsiders who explained what was happening elsewhere. They realised that, where there had been trouble and publicity, improvements had been made—in Soweto, for instance, Overwacht's youth would now be looking at Alexandra, another Johannesburg black community, noted for its squalor, where the country's latest serious outbreak of unrest had occurred.

The problem, he said, was typical of much of South Africa. Nearly 20,000 people busied in daily to work in affluent Bloemfontein, mostly as manual labourers and domestic servants. A maid might leave as early as 4 am and return at six, seven, or even 10 pm. She would clean and scrub a luxurious home in a leafy suburb, for about R 80 a month, half of which she received on bus fares if she received no subsidy from her employer.

"The young," says the cleric, "unlike their parents, are not going to be bought off with a mud hut or tin shanty."

Where home is a mud hut with a tin roof

NATHAN MODISE arrived in Overwacht with his wife Rosalia in 1982 by truck travelling 200 miles with their 14 children and grandchildren. It was a tractor driver, until an accident in which his tractor rolled over him.

Nathan, who is 64 — his real name and those of his family are differently containing worked on the farm for 25 years and says he was told by his boss that, despite the accident, he would have to work just as hard or else leave.

Asked if he had ever wanted to return to the farm, he said through an interpreter: "Never. It was as if I was a prisoner or a slave. There was better food, a better home, but I never wanted to go back."

The Modises' home is typical of the thousands that surround it: a tin-roofed mud hut reached by a bumpy dirt road riven by gullies, some filled with rainwater. It consists of a single room, about 12 ft square, each wall covered by a single piece of furniture. An unsprung divan dips precariously low when used.

A cupboard has drawers, presumably containing clothes and linen. Behind the broken windows of a Welsh dresser sit metal bowls and cutlery and, prominently displayed, three blue-and-white china plates. Against the fourth wall is propped a matted mattress which takes up all the available space when lowered to the bare earthen floor for the night. All is neat and tidy and scrupulously clean.

Three of the Modises' grandchildren were in the room. Two boys, aged four and two, sat on the floor with their lunch of tea-soaked bread in metal bowls. A nine-month-old girl was asleep on a cushion covered by a tea towel.

Nathan and Rosalia, who is 59, both looked robust and spoke openly with good nature. They are supported by two sons who are lucky enough to have jobs in the mines. The Modises rise with the sun and retire soon after sunset, which gives them about seven or eight hours sleep.

Nathan does volunteer work at a local church, acting as part-time caretaker, helping with services and visiting parishioners to discuss their problems. Rosalia, in addition to housework, washes most of the children, tends the small vegetable garden behind the

room. Two boys, aged four and two, sat on the floor with their lunch of tea-soaked bread in metal bowls. A nine-month-old girl was asleep on a cushion covered by a tea towel.

Nathan and Rosalia, who is 59, both looked robust and spoke openly with good nature. They are supported by two sons who are lucky enough to have jobs in the mines. The Modises rise with the sun and retire soon after sunset, which gives them about seven or eight hours sleep.

Asked if he had ever wanted to return to the farm, he said through an interpreter: "Never. It was as if I was a prisoner or a slave. There was better food, a better home, but I never wanted to go back."

The Modises' home is typical of the thousands that surround it: a tin-roofed mud hut reached by a bumpy dirt road riven by gullies, some filled with rainwater. It consists of a single room, about 12 ft square, each wall covered by a single piece of furniture. An unsprung divan dips precariously low when used.

A cupboard has drawers, presumably containing clothes and linen. Behind the broken windows of a Welsh dresser sit metal bowls and cutlery and, prominently displayed, three blue-and-white china plates. Against the fourth wall is propped a matted mattress which takes up all the available space when lowered to the bare earthen floor for the night. All is neat and tidy and scrupulously clean.

Three of the Modises' grandchildren were in the room. Two boys, aged four and two, sat on the floor with their lunch of tea-soaked bread in metal bowls. A nine-month-old girl was asleep on a cushion covered by a tea towel.

Nathan and Rosalia, who is 59, both looked robust and spoke openly with good nature. They are supported by two sons who are lucky enough to have jobs in the mines. The Modises rise with the sun and retire soon after sunset, which gives them about seven or eight hours sleep.

Nathan does volunteer work at a local church, acting as part-time caretaker, helping with services and visiting parishioners to discuss their problems. Rosalia, in addition to housework, washes most of the children, tends the small vegetable garden behind the

PARTNERSHIP IN SOUTHERN AFRICA

The economies of the states of Southern Africa are inextricably interwoven. South Africa believes in strong cross border links and contributes towards the betterment of the entire region in the interests of peace, progress and stability.

THE FACTS SPEAK FOR THEMSELVES

- The South African economy is the core of economic activity in the region. For this reason South Africa is able to provide employment for some 1.5m foreigners from neighbouring states. About half of their cumulative income earned in South Africa is sent home and makes up a large proportion of the GNP of Swaziland, Botswana and Mozambique and over 50 per cent of Lesotho's GNP. Put another way, for every Lesotho citizen working in his own country six are employed in South Africa.
• A Customs Union in the region provides for a common internal tariff and ensures the full interchange of goods between states which in turn assists in the continued economic development of the whole region and the economic diversification of the less advanced members. Thus all parties can share equally in the benefits arising from reciprocal trade. The Customs Union is a significant source of income for the smaller countries representing £58m (Botswana), £54m (Lesotho), and £45m (Swaziland) of their revenue in the 1985/86 financial year.
• South Africa's private sector is a substantial creditor in sub-Saharan Africa and the cumulative total of long-term credit guarantees by South Africa to Africa exceeds £100m. South Africa and the rest of Africa enjoy a vigorous trading partnership; for example in 1985 South African exports to Africa were £520m while imports amounted to £150m.
• South Africa has links with neighbouring countries throughout Southern Africa:
— Transport is the most important link since the South African system carries almost half the combined total imports and exports of Malawi, Zambia and Zaire. Furthermore South African Transport Services (SATS) runs 15 300 route miles of railways, which represents a quarter of Africa's total, and also keeps our neighbours' transport systems working. During 1984 almost 6000 South African railway trucks were in use on tracks of these states on any one day.
— South Africa supplies most of the electricity to Lesotho, Swaziland and Botswana and also supplies Maputo the Mozambican capital.
— All Lesotho's and Swaziland's international telecommunications as well as some of Botswana's are routed through South Africa.
— South Africa provides health and veterinary services to Africa particularly doses of vaccine against tropical diseases. Vaccines for animal diseases are regularly sent to countries like Zambia, Zimbabwe, Malawi and through agencies in Europe to countries throughout Africa. It is common practice for Blacks from other African states to be treated in South African hospitals at minimal expense.

Table with 2 columns: Item and Value. Items include Total GNP, Electricity generated, Iron ore mined, Chrome Mines, Maize grown, Sugar cane produced, Cattle stock, Sheep stock, Motor vehicles, Tarmal roads, Railways and harbours, Telephones installed.

THE FACTS SPEAK FOR THEMSELVES
FOR FURTHER INFORMATION WRITE TO:
South African Embassy, Trafalgar Square, London, WC2N 5DP

System of bizarre anomalies

The Homelands

ANTHONY ROBINSON

IF APARTHEID were abolished tomorrow its physical legacy on the ground—ten homelands and a patchwork of segregated black and coloured townships and white and Indian suburbs—would still continue to affect the nature of most peoples' lives for decades to come.

The ideology of apartheid has created its own reality—the idea as conceived by men like Hendrik Verwoerd has been swamped by an even more powerful demographic explosion and the willingness of millions of people to defy the laws in their fight for survival, dignity and advancement.

Thus, around 12m blacks now live in the four "independent" and six non-independent homelands, but as many live in "white" South Africa, half of them illegally.

The system is full of bizarre anomalies. In theory, each homeland is ethnically homogeneous and supposed to be economically — as well as socially and politically — viable.

Some homelands, like KwaZulu in Natal, for example, are fairly homogeneous tribally, but so fragmented into dozens of tiny patches as to make effective administration a joke.

At least the nearly 7m Zulus have only one homeland, however. But this is not so for the almost as numerous (and to the whites, historically more troublesome) Xhosas to the south of Durban. They have two homelands, the Transkei and Ciskei, divided by a narrow corridor of white-owned land around King Williams Town.

More recently the theory that homelands are designed to bring people of the same tribal background, language and traditions together took serious knock when, for reasons of

administrative convenience the Ministry of Constitutional Development and Co-operation (Bantu affairs) decided to incorporate 120,000 Sotho-speaking Pedi tribe people, who lived for generations in the Moutse area, north-east of Pretoria, into Kwa Ndebele, the shortly to be proclaimed fifth "independent" homeland.

More than 20 people lost their lives at the beginning of the year when Moutse's incorporation took place and people from various ethnic groups who lived together peacefully for years have since been at each others' throats. It is a sign that the old bureaucratic arrangement of racial segregation and social engineering (under which over 3m blacks have been uprooted and transported to "homelands") is still alive and well in part of the Afrikaner bureaucracy.

"Stooges"

That is the bad news. Can anything be said in the defence of homelands? One view is that the homelands, for all their defects, do represent the first significant devolution of power to blacks. Despite the contemptuous dismissal of homeland writers by the ANC and others as "stooges of Pretoria," the fact is that men like Chief Mangosuthu Gatsba Buthelezi of KwaZulu, or Lucas Mangope of Bophuthatswana (the highly fragmented but mineral-rich Tswana homeland) do possess considerable political powers and administrative authority and cannot be totally manipulated by Pretoria.

The refusal of Chief Buthelezi to accept "independence" for KwaZulu, for example, deeply frustrated Pretoria whose original strategy was to take South African citizenship away from all blacks and make them all citizens of homelands. South Africa would then have been a white man's country—in which large, but controlled numbers of "foreign" blacks lived under strict supervision and control as immigrant labour (even though, in practice, many had never even seen the home-

land of which they were citizens). This "Alice through the Looking Glass" country is now seen—reluctantly by many—to have been an impossible dream, although a dream still believed in by the right-wing Conservative Party, the even further right Herstigte Nasionale Party and others.

Now it seems the homelands are perceived as building blocks for a new federal South Africa whose exact outlines still have to be revealed. The forerunner could well be Kwa-Natal, an ethnically mixed regional government in which Zulus from what is presently Kwa-Zulu, and whites and Indians would sit down together in a new regional government which would administer the province as a whole.

Meanwhile, official government policy, however, has done a 180 degree turn on the future and status of urban blacks. The start of the manoeuvre was the formal recognition last year of the permanence of millions of urban blacks in white South Africa and the need to give them some form of political representation "up to the highest level."

Then, last September, came the announcement by President Botha that South African citizenship was to be restored to all South Africans—including those deprived of it when they became citizens of the homelands. Now such people are to have dual citizenship. Stripped of essentials, however, blacks remain second class citizens and will remain so while deprived of the vote, and while discriminated against in other ways, like, for example, by the Pass Laws.

Under existing influx control and associated Pass Laws, all blacks over 16, but no other racial group, are required to carry a sort of internal passport, or passbook, presentable to the police or others in authority on demand. This device where a person may live and work.

The hated "dampas" is the symbol of apartheid for millions

of blacks. Every year for decades over a quarter of a million blacks have been arrested, fined, imprisoned and deported and the social and homelands for not having a suitably endorsed passbook with "Section Ten" living and working rights.

"Self-help" and "sweat capital" are the new buzz-words of the urban development strategists, both in the ministries and in the Urban Foundation. The latter is the private sector-funded housing agency set up after the Soweto rising to lobby for black housing development and the social and economic upliftment to be derived therefrom.

For a decade now the foundation, headed by Dr Jan Steyn, a former Supreme Court Judge, has poured forth a series of ideas and proposals on how to upgrade black housing, introduce new cheap housing techniques and change the legal and financial structure which hitherto has deprived blacks of the advantages of home-ownership.

Proposals

South Africa suffers from a shortage of at least 400,000 homes for blacks, fruit of the Government's refusal to do anything which would encourage more blacks to come and stay in urban areas of white South Africa. Taken together, the abolition of passes, restoration of citizenship, granting of leasehold and freehold rights and abolition of restrictions to black business are all designed to bring more and more blacks into the cash economy. The aim is to give them a tangible stake in their communities and a chance to devote their energies to self-improvement and upliftment—both economic, social, educational—and political.

South Africa 4

White tribes divided

The reforms debate JOHN STEWART

BEHIND THE steely interface of black and white in South Africa, the opposing forces are intensifying their conflict...

in the Progressive Federal Party (sans former leader Fredrik Van Zyl Slabbert and Alex Boraine) and the new Republic Party, on the one hand, and a smaller group who fear that such a coalition would erode Afrikaner hegemony...

on the Namibia/Angola border or "pacification" duties on township patrols in South Africa itself seems to have produced deeply disturbing feelings of guilt, anger and doubt about what they have been called upon to do in the name of duty to country, law and order and the "total strategy" against the "total onslaught"...

Such literature explores the psychological borders between black and white and invariably concludes that the black figure facing the white gun is more than a "terrorist"—he is a human being with justice and history on his side...

Trade sanctions and disinvestment intensified

THE INTERNATIONAL campaign to use trade sanctions and disinvestment as a means of expressing moral disapproval of apartheid and force the Government into reforming its ways and embarking on real power-sharing with blacks reached a new pitch of intensity over the last year...

More heat than light has been generated by the disinvestment campaign. But the latest Reserve Bank Bulletin gives a clear indication of just how much capital has flowed out of the country...

assets in South Africa or diluted their shareholding has lengthened. Much attention has focused on US companies which like the US banks have been most exposed to the impact of domestic anti-South African anti-apartheid sentiment...

US banks, spearheaded by Chase Manhattan, led the rush for the South African exit last July by refusing to roll over their loans...

Frontier life with a gun

Transvaal farming LARRY KLINGER

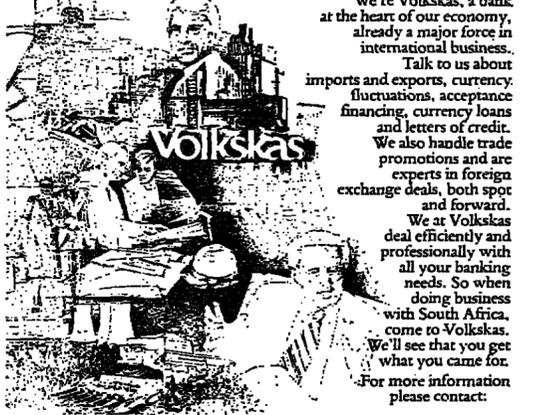
MR JOHAN DE VILLIERS, frontier farmer extraordinaire, stopped his air-conditioned Mercedes beside the Limpopo river security fence that runs the 200 kilometres along South Africa's remote border with Zimbabwe...

usually mobile, never trying down his assets. This is no longer possible in the modern world; yet, because of this history, running back possibly 40,000 years, the African still has not developed the ability to plan for the future and still lives basically day-to-day...

What was his assessment of the ANC's physical strength of the ANC? Mr De Villiers sighs saying quietly, "I wish I knew."

More patrols Over the past two or three years the army's strength had been increased to sufficient levels, he says...

WE ARE THE BANK THAT KNOWS THE SOUTH AFRICAN ECONOMY, THE MARKET AND THE OPPORTUNITIES.



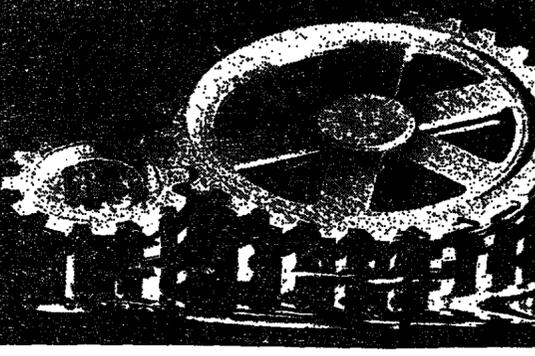
Volkskas in LONDON Mr Lewis, Volkskas Limited, 25/26 Grosvenor Street, London EC2V 0BE, U.K. Tel: 01-479 1100. Telex: 880000 VOKS G. Telephone: 01-479 7800.

Volkskas in NEW YORK Mr Vermorel, Volkskas Representative Office for North America, 350 Park Avenue, 22nd Floor, New York, NY 10022, USA. Tel: 212-7513114. Telex: 212-751314.

Volkskas in SOUTH AFRICA Mr Smith, International Dept., Volkskas Limited, Head Office, Johannesburg, Telephone: (011) 23-2334. Telex: 880000 VOKS SA. SWIFT: VIKASZAJP. Address: PO Box 574, Pretoria, Republic of South Africa.

Volkskas logo and slogan: WE KNOW SOUTH AFRICA BETTER.

The gear that helps turn the wheels of industry.



Over the past forty years South Africa has become a formidable industrial giant — by far the biggest in Africa — and the IOC has also made its contribution...

Volkskas logo and slogan: WE KNOW SOUTH AFRICA BETTER.

Farmers in deep trouble

Agriculture LARRY KLINGER

SOUTH AFRICA'S prolonged period of drought appears to have broken the illusion, however, is muted. Not only did the good rains towards the end of the wet season just ended bring the country's worst brown locust plague in 20 years, but four successive crop failures have left many of South Africa's 65,000 white farmers in deep financial trouble...

not been too bad," says one official. The South African Agricultural Union, which groups together virtually all the country's farmers at national level, says the situation is desperate...

client and market-related. Last year, for the first time, the Government refused to sanction price rises for the maize producers. Nampo was seeking a rise which it argued would have meant an increase of 70 per cent over three years...

Nampo was likely to seek between 10 and 20 per cent. On the bright side, the drought finally appears to have ended. The government declared a few weeks ago that farmers who have been receiving emergency aid would have to reapply if they thought drought conditions still prevailed in their areas...

# Need for structural changes

TO BE sandbagged by international bankers is not a pleasant experience—particularly when you have an impeccable payment record and long-standing banking ties behind you. But that is what happened to South Africa in August last year, and the economy is suffering the consequences.

The main problem is that the cut-off in new lending and the pressures to repay outstanding debt—currently around \$23bn—obliges the monetary authorities to run a substantial current account surplus on the balance of payments. This means that South Africa—a hybrid economy, in which elements of a modern First World industrial and mining economy exist cheek-by-jowl alongside a Third World component—has been forced to become a substantial net exporter of capital.

What is needed, and appropriate at this stage in its development, is a steady inflow of capital to achieve the sort of growth that is required if the called-for political reforms are to produce improvements in living standards and employment.

In the words of Dr Gerhard de Kock, Governor of the Reserve Bank: "It is frustrating to sit here and tell you that we run a \$70m payments surplus last year and are planning another surplus of at least R4bn (\$2bn) this year, when what I would like to be able to say is that we are running a current account deficit financed from abroad and achieving economic growth of five per cent."

Under the terms of the one-year interim settlement, proposed by debt mediator Dr Fritz Leutwiler and accepted with varying degrees of public reluctance by the major creditor banks in London on February 20, \$500m of this year's surplus will be repaid to the banks. Over the next 12 months \$500m, or five per cent of the maturing portion of the \$14bn of short-term bank debt unilaterally frozen by the debt mediators, introduced on September 1, is to be repaid.

The banks will also receive higher interest, up to one per cent over the London Interbank Offered Rate (Libor); more than originally agreed on the frozen funds. In addition, however, South Africa will have to pay off an estimated \$1.6bn mainly public sector and institutional debt (including an \$800m IMF facility) which has been kept outside the debt standstill net.

**Expectations**  
These repayments will swallow up the currently expected payments surplus—with a proviso that South Africa may be asked to repay more capital to the banks if a higher gold price, or other factors, boost the surplus above current expectations.

In short, February's interim agreement is onerous to South Africa, and falls far short of the original hoped-for debt re-scheduling agreement. The provision for half-yearly reviews essentially puts South Africa on parole, and under notice that "normalisation" of relations with the international banks, and a resumption of normal financial flows, is dependent upon tangible progress along the path of political and social reform.

The irony, of course, is that financing reform is made doubly difficult by the cut-off in new funds and the obligation to repay existing debt on such a heavy scale.

Instead, the only reason why South Africa is currently gen-

## Economic problems

ANTHONY ROBINSON

rating such large payments surpluses is because the domestic economy has been in a steep recession since July 1984. This has meant that hard currency receipts from booming mineral exports have not been used to finance imports of either consumer or capital goods on the normal scale. Instead they have been used to pay back debt or finance bank-money capital outflows. The increase in the debt standstill, partly through manipulating trade leads and lags which kept the rand under strong pressure.

Yet since early December, when the rand was close to the record lows against the dollar and other currencies which preceded the standstill, there has been a perceptible improvement in the economic and financial climate.

The technical turning point was December 9, when the monetary authorities obliged the gold mines to sell all their gold to the Reserve Bank for rands, instead of keeping half their dollars for seven days, and forced traders to reduce their payment leads and lags.

Since then the rand has appreciated strongly. Between December 13 and March 14 it strengthened by 29.9 per cent against a basket of currencies, and by 36.1 per cent against the dollar. This has taken place against growing evidence that the economy, which showed a 1 per cent overall decline in GDP last year, was moving into an upward swing during the fourth quarter of 1985.

Current estimates point to a 3 per cent GDP growth this year, albeit from a fragile base symbolised by January's record 20.7 per cent inflation rate.

The recovery is partly a result of the switch in emphasis from the fight against inflation to cautious reflation. This dates back to May last year, when it became clear that the August 1984 package of punitive interest rates and associated fiscal measures had led to substantial overkill.

Since May, interest rates have tumbled in real terms from a positive 12 per cent to minus 5 per cent. Even so, credit remains tight and the authorities are still pushing on a piece of string. Pessimists argue that the blow to consumer confidence over the last 18 months has been so severe that it will take years to recover, especially as unemployment, particularly among blacks, remains at a high level. It is against this background

## Profile of a stagnant economy

Year	Gross Domestic Product (in current Rand)		Real Gross Domestic Product National Product per capita (in constant 1980 Rand)	
	1975	1985	1975	1985
1975	27,475	54,446	49,621	2,064
1976	30,590	55,247	49,702	2,047
1977	32,214	55,259	49,130	2,001
1978	32,287	56,851	51,120	2,011
1979	46,685	58,697	54,169	2,059
1980	62,907	62,007	59,272	2,084
1981	76,990	64,965	59,412	2,127
1982	79,978	64,452	57,017	2,063
1983	83,221	62,358	56,620	1,984
1984	112,412	66,015	58,321	2,012
1985	119,060	65,366	58,815	1,946

Percentage annual growth, real GDP: 1975-85 1.8, 1980-85 1.1, 1985 -2.5, 1984 5.0, 1985 -1.0, 1986 2.0 (estimate). Source: South African Reserve Bank.

that the Budget tabled on March 17 by Mr Barend du Plessis, the Finance Minister, allowed both for higher spending in key areas like education and housing, as well as a marginal reduction in taxation. This will provide additional stimulus to that provided by the current R800m job-creation programme, financed largely by higher import levies.

There is little risk of overheating this year, with high unemployment—officially over 25 per cent of the black workforce and also at record levels among whites and coloureds and high levels of plant under-utilisation. The longer term risk is that even 3 per cent growth will suck in imports, which will erode this year's projected 4.8bn rand current

**Economic planners need to reduce the nation's heavy dependence on mining, while seeking to raise employment and release the energy and talents of the black majority.**

account surplus and create problems in 1987 and beyond. If consumer demand and employment prospects remain problematical, external factors look much more positive. Lower oil prices could reduce the import bill by up to R22m, while ensuring a steady but unspectacular growth in mineral exports, the star performer of 1985 thanks to rand depreciation.

Gold remains unpredictable but looks like reaching higher overall levels than 1985—driving massive distress sales by the Soviet Union, the Middle East and others hit by lower oil prices. Despite the low dollar price of gold last year, South Africa's gold and other mines reaped record profits—and paid record taxes—on the back of the depressed rand, and look set to remain the pillar of the economy again this year. The prospect of tough labour negotiations and rising labour militancy in the mines casts a shadow over the sector, however.

The main external obstacle to future growth and stability, however, remains the difficulty of raising fresh overseas capi-

tal. Even so, the monetary authorities expect that South Africa will receive more in the form of export credits than it will disburse over the next two years or so, when foreign manufacturers and Government export credit bodies will be stimulating large orders from traditional buyers like the electricity supply corporation (Escom), the state steel corporation (Iscor); and Soekor, the state oil corporation, which is currently drawing up plans for the 4.8bn rand natural gas project off Mossel Bay.

Meanwhile, major structural and institutional changes, now under discussion in the economic field, mirror those mooted in the political and social arena. Privatisation has become the favourite buzz-words of bureaucrats and businessmen alike. President P. W. Botha has just been given special powers to abolish racially discriminatory restrictions which hitherto have made it difficult for non-whites to participate fully in the economy—as entrepreneurs, not merely as employees and workers.

After lengthy delays, the central business districts of Johannesburg and Durban have finally become the first to be opened up to all on a non-racial basis; although for years Aseba, a business centre which has operated from central business premises behind white front men.

New laws, which allow blacks to own houses and other property in the townships, also come into effect this parliamentary session. New laws are long-devised moves designed not only to give blacks a tangible stake in their communities but also to accumulate capital and participate in business.



Mr Barend du Plessis, Finance Minister: higher spending in key areas to stimulate jobs



Dr Fritz Leutwiler, debt mediator: he proposed the terms of the one-year interim settlement under which \$500m will be paid over the next 12 months



Dr Gerhard de Kock, Governor of the Reserve Bank: reasserting stricter controls over the currency

# The grip tightens

THE COLLAPSE in the rand to a low point of 35 US cents at the end of August 1985 and the foreign debt crisis closely associated with the currency disaster has brought an end to the dash for freedom in capital movements and foreign exchange dealings.

The reinstatement of an even more restrictive financial and on September 1, the curtailment of various aspects of freedom to deal in foreign exchange, and the declaration of the unprecedented debt moratorium, have now brought the rand firmly back under the control of the South African Reserve Bank, with the assistance of a strong current account of the balance of payments. The rand has recovered to just above 50 US cents and around R2.90 to £1 (against a low of around R4), reflecting a gain of some 43 per cent against the American dollar. For the longer term, however, the local inflation rate (above 20 per cent year-on-year) remains a grave threat to currency stability.

The remarkable irrelevance of current account considerations to the contemporary type of currency crisis is well illustrated by the size of the current account surplus—R7.1bn for calendar 1985, or \$3.2bn at the average rate of exchange for the period.

It was, of course, the severe deterioration in political confidence caused by the protracted civil disturbances which broke the confidence of foreign investors in the rand, and which exposed the American banks in particular to domestic political pressures about the level of their exposure to South Africa.

The earlier relaxations of exchange controls on non-residents and efforts to establish a free foreign exchange market created the conditions for a raid on the rand which drove it down from around 50 cents in December 1984 to a low of 34.90 cents at the end of August 1985, when the markets were closed and a debt moratorium declared.

In retrospect, the relaxation of exchange controls on non-resident was followed by a wave of disinvestment, while the potential loss of foreign reserves was off-set by heavy off-shore borrowing which contained the seeds of the debt crisis. The culmination of this phase in foreign exchange management was the closure of the markets at the end of August 1985, to be re-opened on September 6, only after the proceeds of the reversal

unprecedented declaration of a moratorium on the repayment of capital on \$14bn of South African foreign debt (out of a total of off-shore borrowings of \$24bn). A combination of exchange control rulings, imposed in part at the same time, and in part in December, has reasserted Reserve Bank control over the currency.

The moratorium did not preclude the payment of interest, and applied only to certain categories of debt items excluded related primarily to bond issues, floating rate notes and items not directly related to trade, like bankers' acceptances (as opposed to Euro-dollar trade finance).

## Exchange controls

ROBIN FRIEDLAND

On February 20, an agreement of an interim nature was concluded with overseas borrowers through the mediation of Dr Fritz Leutwiler. Some salient points are that \$500m must be repaid within one year; funds that remain frozen within South Africa may be left with the local banks at a rate not exceeding 1 per cent above the rate they were charging on August 28 1985, or placed with the Public Investment Commissioners in a special fund at a rate of seven-eighths of 1 per cent above the official Libor rate.

Apart from the 5 per cent repayment, it has been estimated that capital repayments from loans outside the moratorium net will total \$1.6bn over the next year. Obviously, the possibility also exists that the overseas banks may not all insist on the full 5 per cent repayment.

In any event, the current account is strong enough to present to absorb capital items totalling \$2.3bn, especially as the Reserve Bank has been replenishing its foreign exchange holdings while leads and lags have begun to reverse themselves.

The reversal in leads and lags has been partly expected (reflecting opinion that recent measures have decisively checked the fall in the rand) and partly the result of tighter exchange controls on export

potential scale of the reversal differ widely and must be considered unreliable, but the float could be between \$5bn and \$10bn.

Turning to the details of the changes in exchange controls, the most important is the reinstatement of the financial rand. This must be employed for all inward and outward transactions involving quoted shares, whether by non-resident individuals or companies, and also for outward capital movement, other than transactions treated as loans. (But past loans might fall under the moratorium.) The import of funds for establishing manufacturing operations (narrowly construed) may (on specific application) take place through the commercial rand provided the money is brought in for the purchase of ordinary shares and used for the purchase of machinery within South Africa for expansion of pre-existing manufacturing operations of a labour-intensive nature.

On disinvestment, all proceeds of the sale of shares or real assets including Krugger rand must be repatriated through the financial rand. The rights which certain categories of immigrants had to export capital through the commercial rand have also been curtailed, while the emigrants' capital allowance must now be taken through the financial rand too (although the normal traveller's allowance, as granted as a compensatory concession).

The rule has also been introduced that export proceeds must be covered through the forward exchange market within seven days (compared with the previous period of six months).

The clearing banks have been restricted in the extent of their dealings in foreign currency for their own account, while foreign banks have been limited strictly to dealing for import and export clients, against trade documents. The reserve bank can enforce this restriction through the South African banks as the only effective market in rand is local.

As the tightening of exchange controls has cut off many foreign-controlled companies from their main previous source of funds—off-shore borrowing—the Reserve Bank has been forced, as a temporary measure, to relax its strict rules controlling the proportion of local borrowings (relative to capital) previously allowed those companies.

# And what if the fish don't bite?



An extremely wise and very old Chinese gentleman once said: "If you give a man a fish, you feed him for a day; teach him how to fish, and you feed him forever."  
AECI has to do a lot more than just hand out the fish and pay for the fishing lessons. We have to tackle our social responsibilities square on, for the community and all our employees.  
Their future, and that of our country is what's at the end of the line. Here's what our equal opportunities policy really means... it embraces literacy projects... urban and

rural school development, teacher upgrade programmes... career guidance and counselling... the provision of crèche, sporting and community facilities... and much more.  
We support primary, secondary and tertiary education and award scholarships and bursaries.  
We back an internal manpower development programme, and provide housing and pension schemes.



UNLOCKING THE WEALTH OF SOUTH AFRICA  
AECI LIMITED, CALVERTON, JOHANNESBURG

In our sea, there are many schools of fish!

# Paradox of perceptions

## The stock market

JIM JONES

LIKE ITS counterparts around the world, the Johannesburg Stock Exchange (JSE) provides a fair mirror of investors' confidence. The stockmarket's performance during the past year, however, highlights the paradox of internal and external perceptions. Measured domestically, the market's principal indices have risen strongly into new high ground, while measured by prices of South African shares traded on other bourses, the Johannesburg market has been among the worst performers.

The apparent paradox is easily explained. Last September the South African authorities re-introduced a dual-currency system of commercial and financial rands in an effort to block capital outflows from the country. Instead of being a unitary currency whose values reflected total capital and current account flows, only commercial rand would only reflect current account transfers, and the so-called financial rand would be a measure of non-residents' willingness to hold South African investments.

Effectively, no foreign exchange would be made available for capital transfers out of the country by non-resident investors selling their South African assets. As was the case from the early '60s until February 1983, disinvestment funds could again only be externalised by buying equities in Johannesburg and selling them abroad.

As a result, disinvestment would not drain the country's foreign exchange reserves and investors were obliged to accept an effective exchange rate determined by non-residents' willingness to acquire additional South African shares.

None of this affects residents, who have grown used to the past quarter-century's prohibition on investing abroad. They are obliged to operate in a hot-house investment environment in which the private sector is dominated by half a dozen major insurance groups or mining/industrial conglomerates which compete aggressively for assets which are the principal traders on the JSE; and which are generally reluctant sellers of even the worst-performing investments.

This dominance has restricted the JSE's own development, though changes are coming. Unlike London, where the "Big Bang" is opening up the stock-broking business to companies, and establishing broking firms as divisions of broadly based financial services companies, only individuals are allowed to own interests in South African brokerage companies. This regulation is unlikely to change in the near future.

On the other hand, the JSE is losing some of its introversion. Last year the exchange elected its first executive president who was not drawn from the brokers' own ranks. To an extent, the election was forced by the breaking community by the outside establishment of the JSE's self-regulation. Next in line is the establishment of an independent, statutory takeover and merger panel.  
Again, this has developed because of frequent criticism of the JSE's apparent lack of

ability to ensure the fairness of mergers or acquisitions. It has often been suggested that brokers themselves are reluctant to act against potentially unfair mergers or take-overs.

It is said they fear they could lose the business of the large groups which dominate the economy. In part to still this criticism, draft legislation proposes that the statutory 15-member panel will only draw three of its members from amongst the ranks of stock-brokers.

## Hopes dashed

At the start of last year many institutions believed that relaxation of foreign exchange controls was imminent and that they would be allowed to invest abroad. Their hopes were dashed in September when the authorities introduced sterner foreign exchange restrictions. The effect was to re-focus institutional attention on the Johannesburg market. This coincided with a rise in the rand-denominated gold price during the final quarter of last year which led to record gold mine profits, optimism that stimulatory economic policies would reverse the downward trend of corporate earnings and the upward trend in bankruptcies and heightened fears over the country's inflation rate.

The combination led to frantic scramble for equities and by March this year the JSE Actuaries Overall Index reached a record high of just over 1,500, almost two-thirds higher than the low of 922.8 it had touched only a year before. The industrial index rose to 1,204 in March from 787.1 a year before and the All-Gold Index peaked

# South Africa 6

The past year has been one of mixed blessings for South Africa's once-confident mineral producers

## Uncertainty over exports

### Coal industry

JIM JONES

TWO OR three years ago, South Africa's coal industry executives were expansive about plans and prospects. It was yet another symptom of the coal mining sector's strength, founded on growing domestic and export markets and the mineral's pivotal role in the country's energy mix.

Now, measured by some coal executives' general reluctance to discuss specific issues, the industry has entered one of its periodic phases of uncertainty.

The greatest uncertainty, perhaps, surrounds the export sector. As recently as five years ago, export planning was founded on the apparent belief that world demand for South Africa's coal was pretty well insatiable. That was an understandable trap to fall into after the two oil shocks of the seventies and the scramble of energy-importing nations to tip sources of coal and uranium.

### Vast reserves

Government mandarins took central planning to its illogical absurdity by not only deciding who should be allowed to export what tonnages of coal, but also when those exports should start and finish. In a country with reserves sufficient for two or three centuries, it was clear that export controls were designed not to conserve a major energy source, but rather to provide employment for a burgeoning bureaucracy.

The chickens are now being driven home to roost, by the combination of world energy surpluses and coal importing nations' distaste for apartheid. Originally the planners decided that the annual capacity of the purpose-built export facilities at the Natal coastal port of Richards Bay should be raised to 44m tons by the end of 1985; to 73m tons by 1992-83; and to slightly more than 80m tons in the latter years of the century. That was fine in theory. In practice, it is a different matter.

Richards Bay was designed around rapid bulk loaders capable of handling large tonnages of comparatively homogeneous coal. The facilities were

financed by the large indigenous coal companies and local subsidiaries of several oil majors. And they want the next phase of Richards Bay's expansion to be an extension of the existing facilities. That, though, effectively excludes the dozen or more small companies with new export permits who require smaller scale facilities capable of handling comparatively insignificant tonnages of specialty coals.

On a per-ton basis, these facilities would be considerably more expensive than the large tonnage loaders, while loading small tonnages into small ships could well lead to turn-around delays for the larger bulk loaders now calling at Richards Bay.

The large-tonnage exporters refuse to bear the burden or risks of financing small facilities, and the smaller prospective exporters claim they cannot afford the cost of new equipment or their share of running the rail line between the Transvaal and Natal coalfields and Richards Bay.

One proposed solution to the problem is that the state-owned South African Transport Services (SATS) should relinquish management control of Durban's Bluff coal terminal to private-sector coal exporters. They have been negotiating to lease the state's run-down Durban facilities, which the coal industry will refurbish and manage. That would divert some tonnage away from Richards Bay, but it is not a complete solution.

The alternative is continuation of the mergers and acquisitions of small exporters, which Government planners originally decided was impermissible. The mining house, Anglovaal, which is re-entering the coal sector, has merged its coal interests with those of Grinaker/Desert Spar to create a company with upwards of 1 billion tons of coal reserves, a total annual export allocation of 1.4 million tons, and poor prospects of finding large-tonnage domestic outlets for its coal.

For the present, exporting is being made difficult by the combination of over-supply and politics. Denmark, which buys about 5 per cent of South Africa's export coal, is to follow Sweden's example and ban its import by the middle of this year. The South Africans appear to believe the Danish market is

lost forever.

Last November, the French Government refused to renegotiate or accept any new contracts with South Africa. From being an importer of about 7 million tons of South African coal a year, France will import less than 2 million tons this year. On the other hand, none of the other countries to which South Africa exports coal have said that they are likely to take similar measures. The French market was, in any case, declining because of her nuclear programme, whereas Mediterranean and South East Asian importers are apparently prepared to take as much South African coal as they can get.

Boycotts and the rand's decline have effectively established a two-tier world coal market, with South Africa undercutting competitors by between \$5 and \$10 a ton, or about a quarter less than prices charged by competitors. This has, nevertheless, been accompanied by internal dissent. The South Africans had been hoping to hold prices at \$30 per ton for Richard Bay. Last November, Amcoval, the largest coal producer, refused to sign 1986 contracts with Enel, the Italian state-owned electricity utility, at \$28.5 per ton. This February it signed at \$27.50.

### Difficulties

These difficulties have emerged at the end of South Africa's most profitable coal-exporting year, which has left the coal mining companies flush with cash. The rand's decline led to record export revenues, expressed in the South African currency despite progressive weakness of dollar-denominated coal prices.

By mid-March the major producers decided that Richards Bay's next expansion, to 65m tons over the next five years, could not be delayed. Not only were the colliery companies holding large cash reserves, but they were also aware that real interest rates were negative and that South Africa's inflation rate meant that each year's delay would lift the port expansion's capital cost by about 20 per cent.

Expansion of the export harbour facilities and the export collieries is unlikely to be affected by South Africa's foreign borrowing difficulties.

The bulk of the port loading equipment is manufactured locally, as are about half the components which go into the walking draglines used by open-cast collieries. As one industry executive put it recently: "South Africa is the main customer, so the American manufacturer will have to come up with financing proposals."

On the domestic front, Escom, the state-owned electricity utility, remains the industry's major customer and buys about two thirds of the output of Amcoval, Trans-Natal and Witbank colliery, the principal coal companies. Unfortunately for the coal miners, Escom has reduced the rate at which it planned to open new thermal power stations. Recession and improved energy saving has reduced projected demand for power and instead of growing at an annual rate of 7 per cent, electricity demand is expected to rise at only 6 per cent or less. That has led Escom to defer new power station projects and to slow the rate at which power units are brought into operation at the stations now being built.

Escom's dominant domestic position is extremely important to the coal companies, which own reserves equivalent to a couple of centuries of current output. The usual arrangement is that the coal company dedicates anything up to a billion tons of reserves to a single power station, and Escom provides capital to help finance the new mine and agrees to annual coal price increases which guarantee the mining company a specified return on capital investment.

For the present, hopes that coal-based synfuels plants would provide an important outlet appear to have been grounded. Anglovaal, which planned a partnership with Calteq to produce methanol from coal, was told by Government last year that its synfuels proposals did not mesh with national strategic liquid fuels procurement plans.

Oil-from-coal projects have been relegated to the second row while the full extent of the Mossel Bay off-shore gas field is evaluated. Nevertheless, AECL, the largest diversified chemicals group, has joined with Amcoval and presented Government with proposals for a coal-based plant to produce petrol and diesel fuel using well-proven technology.

### Gold production

	1980	1981	1982	1983	1984	1985
Tons milled (m)	89.9	91.9	95.0	99.9	101.1	104.6
Gold produced (tons)*	663.2	645.3	652.0	664.0	661.3	647.9
Average grade (g/t)	7.28	6.92	6.76	6.55	6.44	6.09
Cost per ton milled (R)	35.53	41.69	47.25	51.88	58.94	68.76
Cost per kg gold (R)	4,597	5,719	6,751	7,880	8,861	10,938
Gold revenue (R bn)	10.19	8.30	8.32	10.01	10.93	13.35
Pre-tax profit (R bn)	7.34	4.89	4.50	5.34	5.87	7.50
Tax and lease (R bn)	3.84	2.10	1.83	2.30	2.31	3.40
Capital expenditure (R bn)	0.92	1.22	1.26	1.41	1.64	1.91
Dividends paid (R bn)	2.98	1.68	1.37	1.73	1.69	2.23

\* Includes miscellaneous by-product gold and output from Anglo American Orange Free State Metallurgical Scheme: 1980 8.3 tons, 1981 8.4 tons, 1982 9.5 tons, 1983 9.2 tons, 1984 10.5 tons, 1985 10.9 tons.

## Problems loom on the labour front

### Gold industry

JIM JONES

A YEAR ago it was reasonable to assume that history would repeat itself and that South Africa's gold-based economy would grow because of problems elsewhere.

The thesis was straightforward: world economic and political uncertainties were the principal influences on gold prices and the metal's contribution to South Africa's GDP. Events of the past year, however, have led to the paradox that the country's economic health now depends more directly on problems at home than overseas.

Last year South Africa's own political and economic turmoil led foreign exchange markets to depress the external value of the rand to record low levels, lifting rand-denominated gold mining revenues to record highs even though the international gold price stumbled along in the vicinity of \$300 an ounce for most of the year. In fact, higher gold mine revenues have led to a strong increase in mine capital spending plans which will form one of the bases of the country's internally-driven economic recovery.

Apart from this direct influence on the economy, the gold mining industry became an important factor in the authorities' strategy for re-establishing control over

foreign exchange markets. In the latter part of 1982 and early in 1983 the government lifted restrictions on the gold mining industry in order to broaden South Africa's foreign exchange markets.

The Reserve Bank decided to pay the mines in dollars rather than rands for their gold and allowed the mines to trade in financial and commodities futures markets. That came to an end in December last year when government reversed direction and instructed the Reserve Bank to revert to paying rands for gold. Apart from anything else, this returned direct control of a major part of the country's foreign exchange earnings to the Reserve Bank and enhanced its ability to direct the foreign exchange market.

The new gold payments regime is not a drawback, probably the opposite. Several mines which made use of forward contracts to lock into firm, rand-denominated gold prices suffered comparatively large dealing losses. They are now prevented from doing this, particularly as South Africa's tighter foreign exchange controls limit the mines' ability to meet margin calls.

South Africa's effective exclusion from international capital markets and the likelihood that foreign debt repayments will absorb most of this year's officially projected balance of payments surplus has dashed official hopes that the economy could stage an export-led recovery from its worst post-war recession.

Instead, official attention has turned towards an internally-generated recovery in which the multiplier effect of capital spending by the gold mines will play an important part. Nevertheless, government has been unwilling to make fiscal concessions which would allow the mines to make capital spending more tax efficient.

Gold mines are allowed to offset all capital expenditure against current profits, which has led to the establishment of new mines as divisions of other, distant mines because of immediate tax-saving possibilities. That came to an end in 1984 when the minister of finance decreed that tax offsets would only be permitted for contiguous properties. Though the industry has protested, the tighter tax rules do not, for the present, appear to have affected new mine plans.

### New shafts

In the Orange Free State, mining house Johannesburg Consolidated Investment (JCI) has started shaft sinking at its new Joel mine. Originally JCI had hoped that Joel could be financed under the tax-saving umbrella of the house's Randfontein Estates gold mine, and Randfontein financed an equal 45 per cent of Joel's exploration costs with JCI. The remaining 10 per cent was financed by Anglo American Corporation. The contingency rule, however, seems to have put paid to any advantageous tax deal through Randfontein, though JCI hopes to persuade the tax authorities towards leniency.

Elsewhere, major new mine developments are being carried out as extensions of existing mines. Gold Fields of South Africa (GFSA) has incorporated its Lesetown property into its Kloof mine. The development will double Kloof's present 180,000 ton monthly milling rate over the next 20 years. The Kloof expansion programme has been criticised by some Johannesburg analysts for its apparent slowness. So, too, has the shaft sinking programme at Gencor's Witbank mine, which is planned to take six years.

The analysts are particularly worried about the inflationary cost increase implications of protected expansion programmes.

The gold industry's principal problem this year is likely to be black labour. Last year a threatened strike by the strong National Union of Mineworkers (NUM) was averted at the last moment when three mining houses broke ranks with other members of the Chamber of Mines and increased "final" wage offers. This year the NUM is determined not to accept different offers from different mines, arguing that until last year and particularly during the decades when black miners were prevented from unionising, black wages were determined by the chamber as a whole to prevent one mine poaching employees from another.

This year's determination to accept only one wage offer is probably prompted by the NUM's March election of new members by showing that it is capable of negotiating satisfactory wage increases for everyone.

Black miners' main preoccupations are with wages, health and safety and living conditions in the mine compounds. However, persistence of legal barriers to blacks occupying supervisory underground conditions is emerging as a major bone of contention. In March the government had still to show signs of fulfilling its promise to abolish racial job reservation on the mines following the chamber's failure to agree with white unions on means of lifting the colour bar. The conservative all-white Mine Workers' Union (MWU) has strenuously opposed allowing blacks to do jobs currently reserved for whites, while the chamber has been reluctant to merge on the subject without the agreement of white miners. This year's mine labour developments will be the acid test of government's sincerity in planning to scrap apartheid.

THE SOUTH AFRICAN MEERKAT. Underground - he digs extensive systems of tunnels and chambers. Above ground - he sits up to sun himself, whistles and clatters, then to cool himself, lies belly down in a dark burrow. He lives in a family group, feeding on insects, small mammals, birds, roots and fruit.



## Gencor is also active above ground

It will come as no surprise to learn that Gencor's mining activities now account for 17% of the gold, 22% of the uranium, 43% of the platinum and 23% of the coal produced by South Africa.

We've also broken new ground above ground. Today our industrial companies alone, in terms of total assets, rank as South Africa's second largest industrial corporation.

In both mining and industrial sectors Gencor's interests reach out across four continents, providing employment for over a quarter of a million people of all races and creeds. The enhancement of their skills and talents comes high in our priorities.



**Gencor**  
General Mining Union Corporation Limited

## Weak rand helps boost profits

### Platinum and other mining

JIM JONES

IN JANUARY this year a brief chill went through world platinum markets as Impala Platinum, South Africa's second largest platinum producer, sacked two-thirds of its black workforce and closed three of its four mines. Platinum prices moved ahead immediately as users of the metal assessed their likely vulnerability to disruptions of deliveries from the western world's largest supplier.

In the event that vulnerability was not tested, to the possible relief of those South African politicians who regularly reassure their constituents that western countries need for South Africa's raw materials is an important safeguard.

The smoothness with which international metals markets absorbed the threatened platinum supply disruption probably gave the South Africans pause for thought. When Impala fired 23,000 strikers in January, the mine's management declared that it would not re-hire any of the dismissed men. The company believed that the strikers would easily be replaced with skilled miners drawn from the country's army of unemployed.

As it was, Impala re-hired most of the men it had sacked, saying that as they had been coerced into striking, re-enlistment was fair. Some metal traders believe that more pragmatic considerations prompted this change of heart. Though Impala said that full production would be resumed by mid-March, it also told shareholders that the production disruption would lead to a R45m reduction of after-tax profit.

That, analysts reckoned, meant that the company expected to lose about one-fifth of its annual 1m ounces platinum production and that profit considerations were more important than making a point with strikers. South African mine owners, it was clear, were more vulnerable than their customers to production disruptions.

Impala was able to fulfil its contractual delivery obligations by buying metal in world markets and from Rustenburg, its larger competitor. But these solutions if Impala was not to fall foul of its major customers such as General Motors, and if American developers of new mines in Montana were not to be persuaded to increase their production plans.

The past year has been one of mixed "blessings" for South African mineral producers.

Profits have been boosted by the rand's weakness against other currencies and, for a few metals, the rand has been real increases in demand from strengthening western economies. Others remain in the doldrums as the western world's latest economic advance has been founded on high-tech, consumer and service sectors rather than on the more traditional metal bashing industries.

As a result, South Africa's ferro-chrome producers have returned to full capacity operations while iron and manganese ore producers continue to sell into comparatively stodgy and price-feeble markets. In February this year Iscor, the state-owned steel producer, was forced to accept both price and tonnage cuts to sales to Japan. And the pattern of price pressures has been repeated for products as diverse as asbestos and manganese.

### Estimates

South Africa's lack of leverage based on its mineral wealth shows up plainly in the country's share of world reserves and its share of world markets.

South Africa, which includes the so-called independent homelands of Botswana, Lesotho and Swaziland, has about two thirds of the world's known platinum reserves and three-quarters of its chrome reserves. However, based on most reserve estimates, South Africa's Department of Mineral and Energy Affairs, the country produces about one third of the world's chrome ore and two-fifths of its platinum. In other words the world does not want as much of these two "strategic" metals as South Africa could theoretically produce.

This was indicated somewhat differently early this year when it was to sell its 49 per cent interest in the modern Tubatse ferro-chrome plant to Gencor, its 51 per cent partner. At the same time Union Carbide disclosed that it was negotiating to sell its vanadium mining and processing operations to local management. Both sales, Union Carbide said, formed part of its world-wide divestment from minerals, but they come at a time when markets for chrome and vanadium ferro-alloys have been particularly firm and show no signs of slackening.

Nor, it seems, is any foreign risk capital available for new mine development in South Africa. In February this year East Rand Consolidated finally abandoned plans for raising money in London to finance a new vanadium (and possibly platinum) mine, and instead turned for funds to the Johannesburg stock market.

De Beers, the world's oldest surviving cartel, stands in sharp contrast to South Africa's apparent inability to use its production base to control markets for a range of other "strategic" minerals. It has proved yet again that it can control the global diamond market. Not only has the diamond group demonstrated that it could cope with over four years of recession, but it has also had to come to terms with major new production from Western Australia's Argyle mine, and vigorous attempts by the Soviet Union to circumvent its market-sharing agreements with De Beers.

By the end of 1985 De Beers' success in controlling the market was demonstrated by the rise in sales of its marketing arm, the Central Selling Organisation (CSO). Sales by the CSO have been restrained since shortly after the start of this

decade by the need to restore market stability by allowing gem cutters to run down speculatively accumulated stocks in an orderly way. That marketing exercise appears to have been completed and De Beers itself can now set about reducing the large stocks it has accumulated this past five years despite severe production cut-backs at its own mines and those in other countries which market through the CSO.

A return to the balmy diamond market days of 1980 seems pretty remote at present. In 1980 speculative fever sharply boosted demand for the larger investment gems, particularly those from De Beers' Namibian mines. The market's subsequent recovery has been founded on sales of smaller, commercial stones and periodic efforts to re-focus buying attention on the larger stones has not been altogether successful.

Every city  
has its  
great hotel.

WESTIN  
HOTELS & RESORTS  
**THE CARLTON**  
Johannesburg's Great Hotel  
Telephone (11) 331-8911  
Telex: 4-86130

South Africa 7



A white South African soldier coaches a young black boy in Kagiso township, near Johannesburg, on a makeshift cricket pitch. More than 1,200 people have died in township riots in the past two years, many in clashes with security forces

## Itinerary that reveals the Afrikaner past

TOURISM IN South Africa has been badly hit by the political events of the past 18 months. It is difficult to sell a country as a tourist destination when most people perceive it to be in turmoil, with violence the order of the day in the towns and cities. Even if the violence ends it will take time to rebuild the confidence of potential foreign visitors.

The foreign traveller who ventures to South Africa at present will, therefore, experience all the advantages of being a member of a rare and threatened species. He will be pampered in hotels that are scrambling to fill their rooms, nurtured in restaurants that have lost their local clientele to the recession, and have the upper hand in the curio shops. A boom in tourism was predicted at the start of 1985 when the rand slipped against other currencies — but it never took place. Instead, potential visitors stayed away, bookings declined and the state's Tourism Board found itself having to promote South Africa to South Africans.

The political situation did, however, lead to an increase in the number of foreign "fact-finding missions." These special foreign visitors, representing governments, corporations or investors travel extensively in the country and invariably make their way to Pretoria for talks with power-wielding officials. An ordinary tourist, without a mission, is recommended to take a tip from the itinerary of these factfinders and pay a visit to the city of Pretoria if not its officials.

The South African Government maintains: "To understand a country and its peoples, one has to study its history." Pretoria's history is relatively recent but fascinating — and the city is the ideal starting place for the tourist who wants a clue to Afrikanerdom.

Like Washington DC, Pretoria is an administrative capital crawling with bureaucrats, diplomats and military personnel; like Washington it is also an attractive city, with sufficient sites of historical interest to be dealt with in a two-day tourist itinerary.

But to enjoy Pretoria you must turn a blind eye to its unimaginative slabs of modern buildings and look instead at its

past. Pretoria is at its best in October and November when its more than 50,000 jacaranda trees flower and tint the city's streets mauve.

At the heart of the city is Church Square and the statue of President Paul Kruger, the Afrikaner hero and president of the Boer state known as the South African Republic. Two city blocks to the west of the statue, lies Kruger's old home,

Overseas visitors who go on fact-finding trips to Pretoria can explore many historical reminders of the young republic, as Paddy Clay explains.

a carefully preserved showpiece of the personalities of both the man and the young Republic he ruled. On the outskirts of the city at the village of Irene, the preserved corrugated iron home of another former South African leader, Jan Smuts, shows similar characteristics of modesty and simplicity. The grounds offer an opportunity for an invigorating walk (in the style of General Smuts) and a tea garden under cool trees.

Another home museum, Melrose House, is both a Victorian businessman's monument to "the English way of life" and the site of the signing of the peace treaty of 1902, usually and inaccurately known as the Treaty of Vereeniging, which ended the second Anglo-Boer War. It is situated close to the Burgerspark Hotel, used by most foreign business visitors and tourists.

Four forts, each on its own hill, once guarded Pretoria against possible threats from the British. Two of these forts, Klipskop and Schanskop, are today military museums; both intriguing relics and reminders that the present South African Government considers itself at war on the country's borders.

The forts are puny compared with the granite block of the Voortrekker Monument alongside them. The monument is said to have been inspired by such traditional architecture as

the Zimbabwe ruins — but it is uniquely, grandiosely and forbiddingly Afrikaner in spirit. The detailed marble frieze inside the monument, depicting the trials and tribulations of the early trekkers who travelled into the interior and to the north from the coast, is an enlightening illustration of the Afrikaner's idealistic view of himself.

The Voortrekker Museum in the grounds surrounding the monument provides a good idea of the lifestyle of the white pioneers. At the monument decorous dress is advisable as the site is a holy one for many Afrikaners.

Pretoria has some top-class restaurants, which only sometimes pay more attention to service than culinary inventiveness, but it is a city of boarding houses rather than high-class hotels. A new concept on the Pretoria accommodation front, to the north of the city in the Cullinan district, is a 20-room, country-style hotel, Le Chateau. The unabashedly French establishment offers tranquility, elegance and a restaurant in the Escotier tradition.

Pretoria's historical remnants fire your imagination, consider taking a tour of the battlefields of Natal. The lush province has, in places, an anachronistic air conducive to conjuring up images of the Redcoats and Zulu warriors of the 19th century. You can wander the plains below the hill of Isandhlwana and take refuge behind the biscuit tin barricades at Rorke's Drift, where more Victoria Crosses (11) were earned than in any single engagement before or since.

At the battle of Blood River on December 16 1838 (commemorated by Afrikanerdom as the holiest of its holy days) the Boers repulsed a Zulu army 12,000 strong, from within their triangular laager of ox wagons. On the hill of Majuba the Boer forces won an important victory over the falsely secure British troops on the summit, and ended the Anglo-Transvaal War. Even the tourist who cares nothing for bygone battles will succumb to the scenery of Zulu-land and the fascinating mix of English colonial, Boer and Zulu history found in Natal.

## Theatre of the nation

BACK in the early seventies, a group of energetic but frustrated theatre people, with the help of some adventurous business magnates, set about establishing a new theatre centre for Johannesburg.

It was to be independent of the state, open to everyone regardless of race, and a venue for all that was new and lively in the performing and visual arts.

With those aims, tantamount to a revolutionary political manifesto in South Africa of 1976, the Market Theatre looked likely to have a bright but brief life.

Today, however, it thrives: not quite the "fat cat" its few militant detractors accuse it of being; but nevertheless, a commercially successful, lively centre of creativity and entertainment, faithful to its aim of providing a platform for genuine South African "culture" — plays about South Africans and South Africa, the artistic outpourings of both black and white.

The Market Theatre complex is more than a stage. In addition to its three theatres, it houses an art gallery, a photographic gallery, a book shop, an "upmarket" restaurant, a sandwich kiosk, and one of the best and brightest bars in the city.

The Market Theatre complex has even instigated a giant flea market, which takes place every Saturday in the parking lot opposite.

Mostly, however, the Market is an island of sanity in a country where official policy prefers to stress the cultural differences between people.

The once derelict vegetable market building housing the

The Market Theatre arts complex has won international respect for its productions, which speak for both black and white South Africans, reports Paddy Clay.

community arts complex, has been transformed. Like Covent Garden, in London, it has rejuvenated an abandoned corner of the city. But it is town, is an extension of the public on its stages that makes it unique and wins it international respect.

While the Market programme offers a mixed bag of entertainment, consisting of contemporary imports and locally-written or devised plays, as most important role is as midwife to the theatrical creations of both black and white South Africans, names both known and unknown.

Take, for instance, the plays performed in the first quarter of this year. Five of the seven are original South African works, featuring black actors. One, *The Island*, has already won acclaim in New York. Another, *Bophi*, back in its home theatre after a tour of the townships, will be seen at the Edinburgh Festival and in Australia later this year. One of the recent popular productions, *Oppha*, is an evocation of South Africa's famous black bohemia where white liberals, black and white thinkers, musicians, writers, poets and gangsters once mingled in a heady atmosphere of defiance.

The Market Theatre is breaking no laws. The experience it is offering is available with a legally purchased ticket. But take it away, as they took away *Oppha*, and the artists of modern South Africa will definitely be the poorer.

## Inflation cuts spending

### Consumer goods

JIM JONES

THE SOUTH African government's shift in economic priorities towards internally generated economic growth will stand or fall on a return to consumer spending on durables.

In 1984, when the main economic consideration was fighting inflation, the authorities did not hesitate to introduce austerity measures designed to squeeze demand-pull inflation out of the system. The intention was to cut inflation from the double-digit levels it reached following stimulatory measures introduced shortly before three by-elections. It failed, and while inflation soared to over 20 per cent in January this year, real spending on consumer durables

in real terms, spending on durables fell by one ninth last year, and 1985's spending was almost one sixth down on that of 1980. Real spending on semi-durables was up one per cent year on 1984. Spending on non-durables — mainly food, fuel, household goods and beverages — fell however by 2.4 per cent last year, sharply etching the decline in disposable incomes all South Africans have suffered.

Consumers have been squeezed from four directions. Real incomes have been cut by inflation; wages have been curbed by growing unemployment; many families have been compelled by high interest rates and the heavy burden of servicing existing borrowings to take on new debt; and the rand's decline has boosted the price of all imported goods.

While most whites have accepted their straightened circumstances comparatively stoically, deteriorating living standards have contributed to heightened black militancy and widespread refusals to pay rent and utility charges. This, more than anything appears to have prompted government to replace inflation-fighting austerity measures with stimulatory policies designed to increase employment and disposable incomes as quickly as possible. The upshot could well be a further acceleration of the inflation rate, but is considered a small price to pay if widespread violence is curbed.



Women on the way to work in Johannesburg; wages have been curbed by growing unemployment.

Government's stimulatory methods are conventional. The Reserve Bank has orchestrated a steady reduction in interest rates, to the point where real returns on savings are negative and the cost of consumer borrowing is less than the inflation rate. At the same time, minimum wage purchase deposits have been reduced and maximum repayment periods extended to encourage people to spend. Most economists are gloomy about the likely effect of these policies, warning that stimulation could well push inflation to uncontrollably high levels, particularly if excessive money creation is needed to hold down interest rates.

### Imported kits

This year, however, much will depend on the direction the rand takes. Last year items such as television sets, which are largely assembled from imported kits, almost doubled as the rand fell. Unfortunately, the television makers had few alternative products to lessen the effect of falling television sales. Ten years ago, when government first permitted television broadcasting, the number of manufacturers allowed to make sets was limited. It was hoped that this would spawn a domestic electronics business.

That hope came to nothing and local electronics firms have largely developed on the back of telecommunications business and hefty contracts from the post office and armed forces.

A similar miscalculation affected the motor industry. Government sought to encourage local manufacture by providing manufacturers who matched local content require-

ments with high tariff protection from foreign-made cars. Components were allowed in duty free, but as the local content requirements were based on weight rather than value the South African manufacturers logically enough concentrated on making technically simple, heavy components.

In the event South Africa has failed to develop any real motor or components export capacity. Ford has been comparatively successful in selling its one-ton truck in Britain and BMW has directed local South African radiator and exhaust pipe manufacturers in the direction of its German parent, but that is about as far as it goes.

South Africa's drive towards self-sufficiency has been a factor in excluding the country from the international trade in motor components.

Motor industry executives are hopeful that the stimulatory measures will boost sales after last year's market decline in which the number of new cars sold dropped by almost one quarter. The heightened competition engendered by the shrinking market discouraged many manufacturers from increasing prices even though their costs were increasing sharply as the declining rand boosted the prices of imported components. As a result, virtually every motor manufacturer lapsed into the red last year and several started to look at the possibility of following Alfa Romeo and Renault and throwing in the towel.

Alfa Romeo's decision to pull out of South Africa last year neatly sums up the problems faced by motor manufacturers when an over-traded market is hurt by a sharp sales decline and squeezed margins. Alfa's manufacturing plant near the

Transvaal town of Brits, which can assemble about 18,000 cars a year, operated for most of last year at only slightly more than one third of its rated capacity. Not only were overheads at the R100m plant crippling any chance of restoring the operation to profits, but the company's Italian parent was obliged to inject about R25m last year into its subsidiary last year to cover foreign exchange and other losses.

Renault terminated its assembly operations before Alfa, while the Peugeot marque vanished from the South African scene as Samcar, Anglo American Corporation's vehicle assembler, decided to drop the line as part of its rationalisation programme. Rationalisation has to be the name of the game if the motor industry is to be restored to profits.

With Alfa and Renault gone, South Africa has been left with eight motor vehicle assemblers for a market half the size of Australia's, which is served by three local manufacturers. But cutting the number of assemblers is easier said than done. General Motors, which had just over 9 per cent of the car market last year, spent several months seeking a merger candidate and came close to striking a deal with BMW, the German luxury car maker. But others have been reluctant to initiate merger talks.

Toyota, with almost a quarter of the market, and Samcar, with just over one fifth, are probably strong enough to survive on their own. However, Nissan, which accounted for less than 7 per cent of all cars sold last year, might have difficulty returning to profits unless it merges with another manufacturer.

Last year Sanlam, the country's second largest insurance company, acquired loss-making Nissan from the Messina group and promised to finance the cost of necessary re-tooling for new models. And while foreign firms remain reluctant to invest new funds in South Africa, it seems that the most secure future for car makers will be under the control of local institutions. In 1984 Ford had no qualms about merging with Anglo American's car interests and taking a minority stake in the reluctant Samcar. Others might have no option but to follow suit if they want to remain in South Africa.

Survive

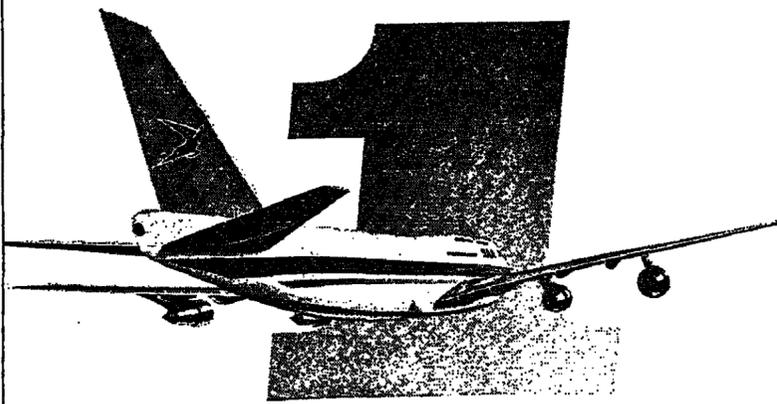
FROM APRIL 12TH  
One-terminal simplicity at Heathrow  
to and from South Africa

# SAA move to Heathrow Terminal 1.

For air travellers connecting with other airports throughout the UK, Ireland and Europe, SAA offer one-terminal simplicity at Heathrow Terminal 1. Whether you're flying to South Africa. Or flying back.

More non-stop flights. Plus far and away the best wine on the route, says Business Traveller Magazine (World Airline Wine Survey).

More than ever, SAA is the No. 1 way to South Africa.



**SAA**  
SOUTH AFRICAN AIRWAYS  
...we make the difference

Call SAA: 251 Regent Street, London W1R 7AD. Tel: 01-724 9841. Or Waterloo Street, Birmingham. Tel: 021-643 9605. Peter Street, Manchester. Tel: 061-534 4436. Hope Street, Glasgow. Tel: 041-221 2922.

You can afford the holiday of a lifetime

**YES YOU CAN**  
Southern  
AFRICAN

Two weeks from £559

Golden sun, silver beaches, exciting night-life and spectacular scenery, all at prices you'll find hard to believe, including the comfort of scheduled flights. For a Holiday Southern Africa brochure please phone 01-439 9661 or post the coupon.

To: Holiday Southern Africa,  
1-4 Warwick Street, London, W1R 5WB.

Please post me a copy of your brochure.

Name

Address

FT 2/A



# Poised between reform and revolt

CONTINUED FROM PAGE 1

Many, but far from all, of the humiliating racial restrictions on a social level have been, or are being removed. Bigotry is far from dead, but laws preventing sexual relations and inter-racial marriage have been scrapped, more and more local authorities are integrating their transport systems, desegregating beaches and so forth. More and more cinemas, restaurants, hotels, discos and the like are becoming "international."

The truth on the ground is that some city centre areas have already become de facto "grey areas" where people of all races live and work in formally white areas—despite stubborn defence by the government of the Group Areas and separate Amenities Acts—the bedrocks of racially separate living.

Human nature being what it is many of those living illegally in this way are exploited by their white landlords.

Last month Johannesburg and Durban became the first cities formally to open up their central business districts to all races. The local town council in East London even jumped the gun by voting to do away with the Group Areas Act and to open up residential areas to all races—before being jumped upon by Pretoria. For now, "group areas"—and separate educational and other facilities—remain sacrosanct.

The trend, however, seems to be moving inexorably towards devolving decisions like these down to a local level. In future, one can foresee a pattern in which the more die-hard, traditional white areas, will rigidly enforce their local ordinances while the more cosmopolitan or liberal minded areas quietly do their own thing—leaving it to individuals to vote with their feet if they want to.

This year is supposed to see a fundamental reorganisation of local government with the scrapping of provincial councils, the creation of new provincial executives, directly responsible to the president, and also new regional service councils (RSCs).

Black and white local councillors will sit on these new councils. One of the aims is to ensure that the richer tax base of prosperous white suburbs will be partly used to fund infrastructure development in the adjacent black townships whose inadequate tax



Twenty thousand people attended a funeral service earlier this year for 17 victims who died in four days of bloody violence in Alexandra. The coffins are draped in the flags of the banned African National Congress. The ANC is currently riding the crest of the wave: its international prestige is unprecedented

base is a fundamental weakness of the 1982 Black Local Councils Act. In theory, the affluent whites of Johannesburg's northern suburbs, for example, will be able to salve their liberal consciences by pumping in money for the development of riot-torn Alexandra, a neglected third world slum, surrounded by some of the most elegant suburbs in the world.

The operative words, however, are "in theory." There are still grave doubts over the practicability of the RSCs—for the same reason which places a question mark over President Botha's offer to create a new national statutory council.

The proposed council, which replaces the offer made last year to create a non-statutory forum, will be chaired by President Botha himself. It is designed to give substance to the Government's offer to give blacks access to decision making at the highest level, supposedly to compensate them for the fact that blacks are excluded from the tri-cameral Parliament intro-

duced under the 1984 constitution. Thus far, the offer has received no takers, despite the fact that the government has made it clear that it now accepts that the present constitution is fatally flawed. It is offering the new council as a body within which blacks will be invited, not only to discuss and help shape proposed legislation, but also to discuss with the Government the shape of a new constitution—on federal or confederal lines—which would give practical shape to "power-sharing."

### High risk

The reason is that no black leader who values his life and his credibility amongst the increasingly politically aware and radicalised black majority can risk getting publicly involved with a government whose commitment to the abolition of apartheid is still deeply suspect and whose historic track record is appalling. No sensible black leader will risk being associated with a

government, the credibility of which among blacks is near zero, whose police, over the last two years have killed nearly 600 of the total 1,200 killed in unrest and which, last but not least, continues to ban and imprison community leaders and their organisations.

First and foremost, amongst these is the African National Congress (ANC) which has been banned since 1960 while its leader, Nelson Mandela has been in jail since 1962.

We are black to the state-mate. Last month President Botha removed the partial state of emergency introduced on July 21 after 220 days during which nearly 3,000 people, the vast majority blacks, were detained and during which nearly 600 people were killed, also mainly blacks.

Roughly one-third of the deaths, however, are attributable to black on black violence. Many of the victims have been black policemen and black local councillors—described as "system blacks" or collabo-

tors, or real and suspected police informers.

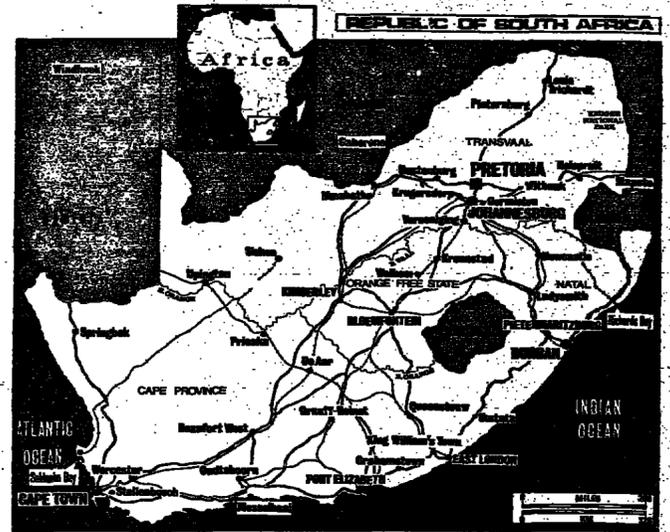
Often they have died horribly—stoned or necked to death or "necklaced"—burnt to death by a petrol-soaked rubber tyre placed around their necks. Others have been the victim of increasingly vicious fighting between rival black political organisations, or between factions of the same organisation. Sometimes the violence has had tribal overtones—as in the tribal faction fights between the poorest of the poor in the squatter townships of Natal. On occasions the violence has had racial as well as political and economic undertones—as in the fighting between blacks and Indians in the shanty suburbs of Durban last August.

Apartheid, backed up by a powerful and efficient police army, has ensured that few whites have been killed. The violence has mostly been white on black, essentially in the form of an unequal contest between largely unarmed blacks and heavily armed police, and or army, in the townships which have been the real battlefields.

Given this degree of polarisation—and bitterness—what can be done? The conclusion reached by many at home and abroad, including many in the increasingly outspoken, albeit repetitive, business community is: release all political prisoners, including, and especially, Nelson Mandela, lift the ban on the ANC and other banned organisations, allow the return of exiles and engage in real negotiations with real black leaders.

It will not be easy. For a start, most whites, including those in the government, have only a hazy idea as to who the real leaders of the black communities are, and what their real strengths and support. The same applies to most blacks, for whom men like Nelson Mandela, whom they have not been allowed to see or hear for over two decades, are martyrs, heroes and symbols, not flesh and blood politicians with all their faults and weaknesses.

There is also the grave risk that when it comes to counting heads and taking up positions, what looks now like black unity against apartheid and white domination will degenerate into bitter inter-racial fighting—perhaps on the frontier with Angola. This is where the ideological and political lines are already signs of this in the black on black fighting in the townships—and the



South Africa's population is now 36m. The official languages are Afrikaans and English; among the African languages the most widely spoken are Xhosa and Zulu

increasingly bitter dispute between Chief Mangosuthu Buthe, leader of the Zulu-dominated Inkatha movement and leaders of the ANC and the UDF.

Ultimately, however, this kind of process will have to take place in South Africa—with the risk that when it does die-hard whites who, ominously, have already started taking potshots at innocent blacks and enrolling in para-military organisations like the Weerstandsbeweging—will take to the streets. If it reaches this point, then the military might have to step in as final arbiter.

This is precisely the kind of scenario, however, which responsible black leaders, including homeland leaders like Chief Buthe, many in the ANC and the overwhelming majority of black on encounter, want to avoid as passionately as most middle of the road whites.

The initiative in avoiding it, according to men like Viljoen, cannot be only with the whites. It must be shared, especially by the ANC, could come forward with something more creative than the stereotype formula of "one man, one vote in a unitary South Africa."

mal-commitment to overthrowing the Government by violence.

For all sorts of reasons that are a difficultly probably impossible, condition for the ANC to accept at this stage. Which is why the Government has embarked on a two-pronged strategy, which consists of implementing reforms and offering power sharing talks at home, while moving resolutely to close the borders to armed ANC infiltration on the other.

### Radicals

The ANC is already regarded as being too moderate by radical youths who have made many townships virtually no-go areas and are waiting impatiently for Umkhonto We Sizwe to replace the wood or plastic AK-47 rifle facsimiles they brandish at funerals, with the real thing. Many believe that the revolution is at hand and suspect that the ANC is not radical enough. Convincing these radicals that their perception is wrong and that revolution is not around the corner sharing talks at home, is no coincidence of the security forces.

It is no coincidence that Lesotho, Botswana and Zimbabwe, in different ways, have been obliged to co-operate more closely with the South African defence forces against the ANC. It was the inevitable response to the threat of Mr

Oliver Tambo, the ANC president in exile; to "escalate the political and military offensive" and "make 1983 the year of Umkhonto we Sizwe ( Spear of the Nation), the ANC's military wing."

That threat, reflected in the spate of landmine explosions and increased efforts to infiltrate armed cadres and weapons into the townships, could well now diminish in effectiveness. Ironically this could be to the long term advantage of the ANC as a political organisation, where its real international and local strength lies.

Currently, the ANC is riding the crest of a wave: its international prestige is unprecedented, while at home its exiled headquarters in Lusaka has become a place of political pilgrimage for South Africans as diverse as Mr Gavin Kelly, chairman of the Anglo-American Corporation and Mr Cyril Ramaphosa, general secretary of the National Union of Mineworkers (NUM).

The hope must be that a more of a talking-shop than an effective administration. One of its immediate tasks is to establish more effective control over the mining corporations. Last month, a special commission under Mr Justice Pieter Theron presented its final report on the activities of Consolidated Diamond Mines (CDM), the Namibian subsidiary of De Beers, which runs the world's largest beach-sand diamond operation from its base in Oranjemund in the far south of Namibia.

# Signs of economic recovery

## Namibia

LARRY KLINGER

FOR THE past 20 years the South West Africa People's Organisation (Swapo) has been dedicated to seeking the end of Pretoria's illegal control over Namibia, the former German colony and League of Nations territory.

Swapo's struggle has been an uphill task for most of the time, given the logistical problems of fighting a war in a country nearly 40 per cent of which is covered by desert or mountains, and with only about 1.1m inhabitants.

More than 60 per cent of these are Ovambos who live in the well-watered tribal farmlands and villages of Ovamboland south of the frontier with Angola. This is where Swapo which started life as the Ovambo People's Organisation, has its natural, tribal base.

It is also where the war—a series of skirmishes in which lightly armed Swapo units infiltrated from Angolan bases come into unequal contact with one of the best armed and equipped anti-guerrilla forces in the world—has been confined.

Every year, during the New Year rainy season, Swapo attempts to infiltrate its units far enough to penetrate the white commercial farming areas some 250 kms to the south. Every year it has failed.

This year, according to the military in the territory's capital of Windhoek, Swapo is at its lowest ebb for years. In 1982, the combined South West Africa Territorial Force (Swatf) killed nearly 600 Swapo guerrillas. It killed a further 131 in the first two months of this year, many in cross-frontier hot-pursuit raids into Angola.

What is perhaps more significant is that Swapo's military weakness is matched by growing signs of internal political disarray between those who want to continue the armed struggle and those who want to return to the political arena, which is a prime objective of both Pretoria and its Administration General in Windhoek.

This has led to a new mood of optimism among politicians in Windhoek, and significantly, the view is not simply the province of the white establishment but is also widely expressed by Namibians sympathetic to the left-wing Swapo cause.

Swapo intimates inside Namibia, where the organization is allowed to act openly, with limitations, as a political



Ovambo troops in training in Namibia

opposition party, say that those advocating continuation still are fast declining.

A similar rift is straining essential discipline among the guerrillas themselves. This is thought to be the only explanation for the recent detention in Angola of about 100 Swapo cadres, including four from the top leadership. Swapo's official explanation is that the detentions relate to an investigation of infiltration by South African spies.

### More confidence

Meantime, Namibia's economy is showing signs of recovery, with improvement in both the territory's private sector—mining and agriculture, which account for more than 40 per cent of gross domestic product.

Officials say that the depreciation of the rand will mean a significant increase in the value of dollar-denominated mineral exports on long-term contract and that this season's rainfall, the best since 1978, has ended the territory's prolonged drought. Cattle prices are also up 12 per cent in sterling terms.

Overall, 1982, for which official figures are nearly complete, should show real growth in gross domestic product, albeit at only around 1 per cent, after negative growth in most of the past seven years. Business confidence seems on the upswing, and skilled whites are returning. Their exodus during the racial strife in the past decade saw the white population drop from 105,000 in 1971 to 75,000 in 1981.

Sober minds, however, warn on the tide of caution. The Namibian situation is rife with unpredictability. Recent history has demonstrated the dangers of predicting the future strength of guerrilla movements, and the continued level of commitment to Swapo by the Soviet Union and Cuba is unknown—as is South Africa's real commitment to implementation of the UN's demand for full Namibian independence through internationally super-

vised elections which Pretoria still believe Swapo could maintain that it will grant independence along the lines of UN Resolution 435 and only this month set an August 1 target for start on implementing the UN programme if Cuban troops would quit Angola. Pretoria also insists that the non-elected Namibian Government installed nine months ago is purely transitional and in no way represents a move towards any kind of unilateral declaration of independence.

However, some political leaders in Windhoek suggest that, even if a Cuban presence remained, Swapo's weakness and the rising internal pressures on the Angolan Government might allow South Africa to move fast declining.

A sequence of events suggested is for the Transitional Government to abolish the last vestiges of statutory racial discrimination, draw up and approve a constitution based on internationally recognised guarantees of human rights, and then submit it to the widest possible adult electorate in an internationally supervised poll.

The aim would be not only to satisfy Pretoria but also South Africa's black neighbours, the so-called front-line states, and the UN Contact Group of negotiators with South Africa—the US, Britain, France, West Germany and Canada. Acceptance by the Contact Group would be necessary to counter the inevitable protests from Communist nations and others in the radical Third World.

Concurrent with these political moves, the theory goes, the economy would be put on more sound footing by raising effective taxation on multinational mining profits and abolishing the 11 racially-based administrative territories. These were instituted during the turbulent late-1970s to placate white fears but have proved to be corrupt, socially divisive and revenue-draining.

Nevertheless, the word from Pretoria is that there are "existing options" to be considered if August 1 passes without an open deal being struck.



Thus far, however, the interim Government has proved more of a talking-shop than an effective administration. One of its immediate tasks is to establish more effective control over the mining corporations.

Last month, a special commission under Mr Justice Pieter Theron presented its final report on the activities of Consolidated Diamond Mines (CDM), the Namibian subsidiary of De Beers, which runs the world's largest beach-sand diamond operation from its base in Oranjemund in the far south of Namibia.

### Criticisms

The report accused CDM of overmining high-grade deposits in a way which would substantially reduce the life of the mine and leave billions of rands' worth of smaller diamonds in the ground.

It also accuses the company of treasury feeding and other practices which reduced the tax revenue of Namibia and blamed officials of the South West Africa Diamonds Board of failing to exercise control over the production and export of gem stones.

Meanwhile, critics of the Grand Theory being postulated in Windhoek, caution against expectations of "any kind of independence immediately."

"On past performance, one can expect Pretoria to bend only a little when the chips are down," says one community leader. "With South Africa, it is never a matter of what they say, but whether they are really prepared to act."

It is also almost impossible to believe that South Africa would act without the agreement of the US, and what the Americans might be prepared to support without a Cuban withdrawal is another uncertainty. Nevertheless, the word from Pretoria is that there are "existing options" to be considered if August 1 passes without an open deal being struck.

**Egoli**

Egoli is the Zulu word for Johannesburg — "the place of gold". And Egoli Consolidated Mines Limited, the youngest mining group listed on both the London and Johannesburg stock exchanges, takes that etymology seriously.

Although small in comparison with the long-established mining house giants, it has grown five times in size in as many years. Expansion plans should see this growth continuing.

It directly processes over a million tons of ore a year, producing more than 57 000 ounces of gold. In conjunction with associates it processes a further 600 000 tons, producing 16 000 ounces of gold. Egoli recognises that its wealth lies not just in the ground, but also with its people.

Which is why the company pledges itself to the welfare and betterment of its 1 500 employees, and to the creation of opportunities for their advancement within the community it serves.

**Egoli: a growing force in South African gold mining**